

Agenda

- Operating Performance
- → Time-of-Day Program Update
- → System Separation Update

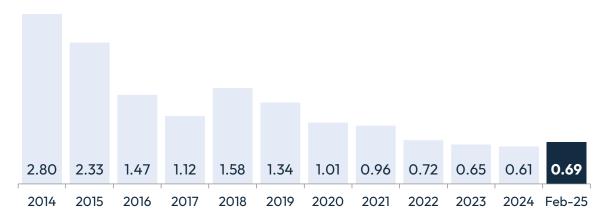
Time-of-Day Update

System Separation

Operating Performance

Safety Performance

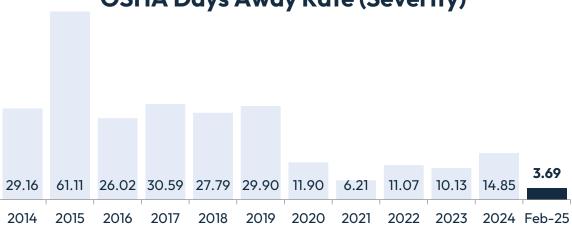
OSHA Recordable Incident Rate



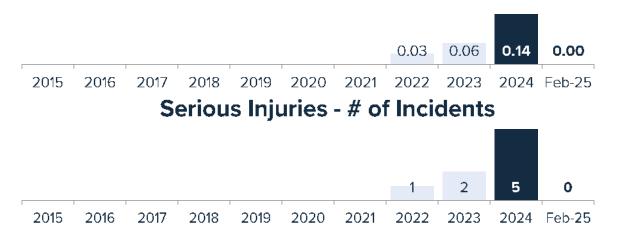
Motor Vehicle Accident Rate



OSHA Days Away Rate (Severity)



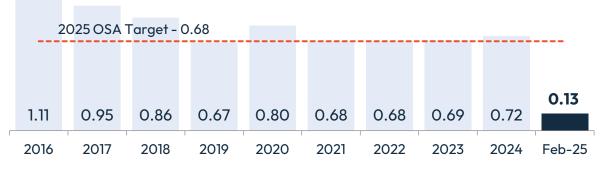
Serious Injury Incident Rate



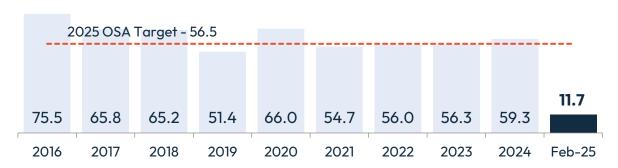
Operating Performance

Electric Reliability - SAIDI, SAIFI, MAIFI

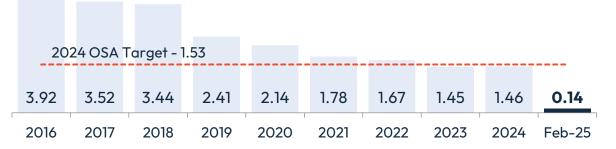




System Average Interruption Duration Index (SAIDI)



Momentary Average Interruption Frequency Index (MAIFI)



Operating Performance

Call Center Performance





81.0% First Call Resolution

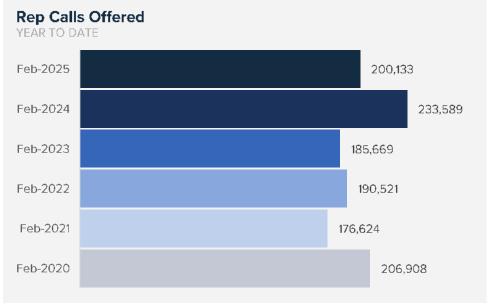
OSA Target* - 81.0%



95.7% After Call Survey

134 Staffing
Contact Center Agents

42 Agents In Training





Average Speed of Answer

Average time to answer a phone call in seconds



64.2%

Service Level w/ Live Agent

Percentage of calls answered in by a live agent within 30 seconds

OSA Target* – 77.0%



472.1

Average Handle Time

Average length of time to complete a transaction

OSA Target* - 433 seconds



91.4%

Agent Schedule Adherence

Compares an agent's schedule of work versus actual work completed



2.8%

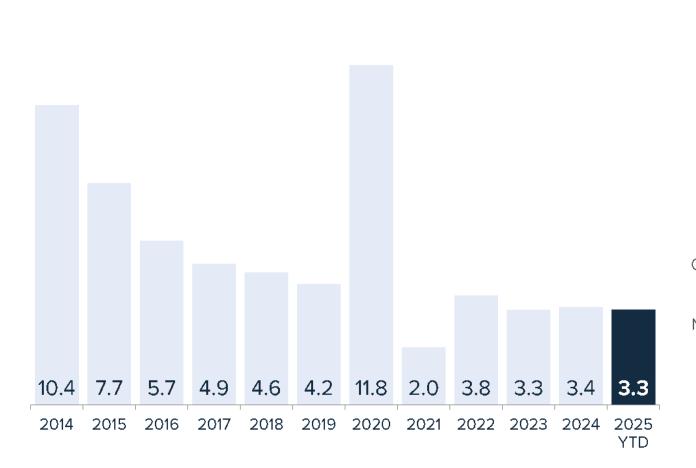
Abandonment Rate

Percentage of customers who disconnect before connecting with an agent

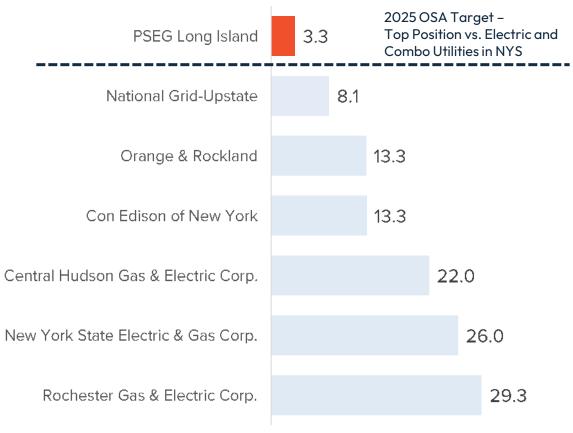
Operating Performance

Customer Complaint Rate per 100k Customers

Customer Complaint Rate



Rolling 12 Month DPS Complaint Rate per 100,000 Customers



TOD Program Progress

Customer Enrollment = 286,878*

Rate Code	Move-In	Voluntary Opt-In	Migrated	Total Customers
Off Peak Rate 194	70,211	15,366	191,628	277,205
Super Off-Peak Rate 195	0	9,673	0	9,673
Total Customers	70,211	25,039	191,628	286,878

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Participation Rate: 96%

TOD Program Progress

2025 Migration Schedule

	January	February	March	April	May	June		September	October	November	December
Estimated Target Group Size	50,000	70,000	95,000	95,000	95,000		Summer	95,000	95,000	95,000	95,000
Migrate Billing Cycle Date	Group 2	Group 3	Group 4	Group 5	Group 6		Pause	Group 7	Group 8	Group 9	Group 10
Send First TOD Bill		Group 2	Group 3	Group 4	Group 5	Group 6			Group 7	Group 8	Group 9

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System Separation Status

Bundle 1

The Project remains On Track for the business to start using the Bundle 1 systems to perform their job function on April 14, 2025.

- Bundle 1 (15 Systems)
 - Work in progress and on track for February Technical Readiness and April Business Go Live
 - Mock 2 of the SAP data conversion (extraction, cleansing and uploading) to RISE is complete
 - System Integration Testing (SIT) is in progress at 70%+ complete; 13 open defects being remediated; no critical / blocking defects have been identified
 - User Acceptance Testing started for cases without impact by SIT and will overlap through month-end
 - Decoupling systems that are not required to go live at the same time for independent implementation (SpinifexIT, Ironclad)
 - Working with business and Internal Audit to ensure operational turnover success from NJ to LI at separation

Budget Update

Financials as of December 31, 2024

Original Estimates (mid-2023)

Bundle	Estimate (\$M)		
Bundle-1	24.4		
Bundle-2	17.1		
Bundle-3	13.9		
Bundle-4	13.3		
Total	68.7		



Estimates include tolerances for variability per CMMI/AACE standard practices based on project state

Preliminary Estimate Range Initial Design Phase Build Phase +100%/-50% \$34M - \$137M +30%/-20% \$55M - \$89M +10%/-10% \$62M - \$76M

Project Actuals To Date

Bundle	Actuals (\$M)		
Bundle-1	21.1		
Bundle-2	6.2		
Bundle-3	3.5		
Bundle-4	1.8		
Total	32.6		



2025 Estimate To Complete

Bundle	Estimate (\$M)		
Bundle-1	12.1		
Bundle-2	9.3		
Bundle-3	10.3		
Bundle-4	10.2		
Total	41.9		



Estimate At Completion

Bundle	EAC (\$M)		
Bundle-1	33.1		
Bundle-2	15.5		
Bundle-3	13.8		
Bundle-4	12.0		
Total	74.4		



There is an estimated \$41M remaining spend. Based on the CMMI/AACE methodology this estimate represents a range of \$38M - \$54M



