LIPA COMMUNITY ADVISORY BOARD
**VIRTUAL** MEETING AGENDA
Tuesday, September 14, 2021
8:00 A.M.

I. Reforming the PSEG Long Island Management Contract (*35 Minutes*)

II. Presentation from Brookhaven National Lab / SUNY Stony Brook Overview (*30 minutes*)

III. LIPA Tax Case Update/ Additional Tax Reduction Efforts: (*10 minutes*)

IV. Round Table Discussion (*45 minutes*)
   • Are there issues of interest you want to discuss with LIPA Leadership?

Next meeting date: Friday, December 10th  Location: TBD
COMMUNITY ADVISORY BOARD
AGENDA

01 Reformed Management Contract with PSEG Long Island

02 Customer Benefit Contribution Charge

03 LIPA Tax Case Update / Tax Reduction Efforts

04 Community Advisory Board – 2022 Calendar & Updates

05 Roundtable Discussion
Reformed Management Contract with PSEG Long Island
Tropical Storm Isaias Hits Long Island
645,000 customer outages.
8-Day Restoration. Multiple IT and communications systems failed.

August 5, 2020

Isaias Task Force (ITF) Created
Charged with conducting a review of the circumstances and root causes that led to the lapses in PSEG Long Island’s systems. DPS also launched an independent investigation.

ITF Issues 30-Day Report
Initial findings presented related to IT system failures. Recommendations made to repair IT and communications systems with urgency.

August 4, 2020

September 23, 2020

LIPA ISAIAS TIMELINE
DPS Issues Interim Report, LIPA Issues 90-Day Report
LIPA identifies management failures as root cause. Board and DPS ask LIPA staff to evaluate terminating or renegotiating contract to improve management and incentives. Board directs PSEG LI to implement over 85 ITF recommendations under LIPA staff oversight.

Phase II Options Analysis
Provides detail on four management alternatives. LIPA board directs staff to issue RFI as discussions with PSEG LI have not led to contract reforms.

Phase I Options Analysis
Report lays out initial analysis options for future management of LIPA assets. Discussions with PSEG LI and further review of alternatives begin.

December 16, 2020
November 19, 2020
April 28, 2021
LIPA Issues Formal RFI
Request for Information seeks potential bidders for a new service provider for LIPA's assets to take place of PSEG LI.

Settlement Reached
New contract framework addresses all 8 key reforms identified in Phase II Report. Enhances management structure, accountability, and oversight.

May 19, 25, 27

May 19, 2021

June 27

LIPA Holds Public Comment Sessions
At the Board's direction, input from the public is sought on LIPA's Options Analysis.
After six months of negotiations, tentative term sheet agreement reached with PSEG Long Island on June 26, 2021 that meets all eight Board reform objectives

- Effectively shortens management contract eight years from 2033 to 2025
- Puts in place stronger management structure, accountability, and oversight
LIPA & PSEG Long Island Reach Proposed Settlement Agreement, including 2022 Performance Standards and Budget

November 9

- New contract addresses all eight core contract reforms consistent with Board’s publicly-stated requirements
- Enhances oversight, while driving management accountability and performance
- Consistent with the terms of the June term sheet with PSEG Long Island

Eight Core Contract Reforms Required for a New Contract with PSEG Long Island

1. Greater share of management compensation at risk based on performance
2. Expanded performance metrics with greater rigor covering all categories of the management services provided to LIPA
3. Strong gating and default metrics to discourage singularly poor performance (e.g., storms)
4. Strengthen Long Island-based management and accountability for Long Island operations
5. Require candor from service provider

Strengthen Oversight

6. Require compliance with Board recommendations to address known deficiencies
7. Strengthen oversight in long-term planning, project prioritization, and budget development
8. Partition Long Island IT systems and facilitate independent verification and validation by LIPA
### LIPA’S OBJECTIVES FOR A REFORMED CONTRACT HAVE BEEN ACHIEVED

| Objective 1: Greater Share of PSEG Long Island Compensation at Risk Based on Performance |
|----------------------------------|----------------------------------|
| **How much of PSEG Long Island’s compensation is at risk based on performance?** | **Original 2013 LIPA-PSEG Long Island Contract** | **REFORMED 2022 LIPA-PSEG Long Island Contract** | **Description** |
| | $10 million (13% of contract fees) | $40 million (51% of contract fees) | The reformed management contract increases the amount of PSEG Long Island’s annual compensation at risk from $10 million to $40 million. |

| Objective 2: Expanded Performance Metrics with Greater Rigor Covering all Categories of Management Services |
|----------------------------------|----------------------------------|
| **How are Performance Metrics set?** | Initially in 2013; any changes are with PSEG Long Island’s agreement | Annually, by LIPA Board and DPS | Under the existing contract, PSEG Long Island is effectively able to set its own standards of performance by declining to update metrics for evolving industry trends and customer needs. Now, Performance Metrics will be set by LIPA and DPS and voted on by the LIPA Board in a public meeting at the beginning of each year. |
| **How many Performance Metrics affect compensation?** | 20-26 | Up to 110 | PSEG Long Island will be subject to detailed performance requirements set annually by the LIPA Board and DPS to ensure the company meets industry best practices across all the management services provided to LIPA and its customers. |
LIPA’S OBJECTIVES FOR A REFORMED CONTRACT HAVE BEEN ACHIEVED

<table>
<thead>
<tr>
<th>Objective 3: Strong Gating and Default Metrics to address Failure to Achieve Minimum Performance</th>
<th>Original 2013 LIPA-PSEG Long Island Contract</th>
<th>REFORMED 2022 LIPA-PSEG Long Island Contract</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Cost Management: spending more than 102% of LIPA budgeted funds</td>
<td>$5-10 million</td>
<td>$10-20 million</td>
<td>PSEG Long Island’s compensation pool is automatically reduced if PSEG Long Island does not stay within budget or fails to meet minimum levels of performance in four core customer-facing categories. A new gating metric has been added for emergency preparation and response. A new default metric has been added for cybersecurity.</td>
</tr>
<tr>
<td>• Emergency Preparedness and Response: failure to achieve minimum performance score on a 48-hour or 72+ hour storm</td>
<td>Right to terminate after two failures on 72+ hour storm in three consecutive years</td>
<td>$5 million (48-hour) to $10 million (72+ hour) and right to terminate (72+ hour) on a single failure</td>
<td></td>
</tr>
<tr>
<td>• Reliability: average customer minutes without power exceeds utility benchmark</td>
<td>$13.4 million for 2 failures in 3 consecutive years (&gt;95 Minutes)</td>
<td>$10 million for failure in any contract year (&gt;85 minutes)</td>
<td></td>
</tr>
<tr>
<td>• Customer Satisfaction: failure to meet minimum customer satisfaction performance</td>
<td>$13.4 million for 2 failures in 3 consecutive years on a combination of JD Power and internal customer contact surveys (unlikely to occur); right to terminate after 4 consecutive annual scores in 4th quartile</td>
<td>$3 million and right to terminate for 2 consecutive annual scores in 4th quartile of JD Power Customer Satisfaction Survey beginning in 2024</td>
<td></td>
</tr>
<tr>
<td>Violations of emergency response plan for failure to provide safe, adequate, and reliable service to customers</td>
<td>-</td>
<td>Up to $20 million</td>
<td>The reformed contract includes a new DPS investigative process with compensation reductions for violations of PSEG Long Island’s emergency response plan or failures to provide safe, adequate, and reliable service to customers.</td>
</tr>
<tr>
<td>Cybersecurity: failure to implement measures to achieve NIST Cybersecurity Framework Tier 3</td>
<td>-</td>
<td>Right to terminate</td>
<td>The reformed contract has a termination right for failed cybersecurity performance.</td>
</tr>
</tbody>
</table>
LIPA’S OBJECTIVES FOR A REFORMED CONTRACT HAVE BEEN ACHIEVED

<table>
<thead>
<tr>
<th>Contract Term</th>
<th>Original 2013 LIPA-PSEG Long Island Contract</th>
<th>REFORMED 2022 LIPA-PSEG Long Island Contract</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>When does the contract end?</td>
<td>PSEG Long Island has the right to extend the contract for eight years on substantially similar terms to 12/31/2033</td>
<td>12/31/2025</td>
<td>The reformed contract eliminates PSEG Long Island’s option to extend the contract on substantially similar terms for eight years, effectively shortening the termination date to December 31, 2025. Any renewal of the contract will be based on demonstrated performance.</td>
</tr>
</tbody>
</table>

Objective 4: Strengthen Long Island-Based Management and Accountability for Long Island Operations

| Does PSEG Long Island have a fully staffed local management team? | 34 PSEG Long Island employees report to superiors in New Jersey | Fully staffed Long Island executive team with decision making authority. All Long Island employees report to a local manager. 5 new local executive positions to be added | The President and Chief Operating Officer of PSEG Long Island will have full and final operational decision-making authority. All Long Island employees report to a local manager. Local senior executives will be added to strengthen information technology, cybersecurity, emergency response, business services, and human resources. |
| Does the contract require transparency by PSEG Long Island around decisions to hire PSEG affiliates to provide services to LIPA? | No | Yes | The reformed contract requires a demonstration of cost savings or improved service for hiring or retaining a PSEG affiliate to perform services for LIPA. LIPA has the right to reject affiliate services that do not meet this standard. |

Objective 5: Duty of Candor

| Does the contract require timely and accurate disclosure of significant operational issues? | No | Yes | The reformed contract requires timely, affirmative disclosure to LIPA and DPS of issues that significantly impair PSEG Long Island’s ability to provide reliable service, emergency response, cybersecurity, financial impairment, noncompliance with laws, or circumstances that may endanger public health, safety, and welfare. |
| Can LIPA terminate for Violation of the Duty of Candor? | No | Yes | LIPA may terminate the contract if the PSEG Long Island violates the Duty of Candor. |
**LIPA’S OBJECTIVES FOR A REFORMED CONTRACT HAVE BEEN ACHIEVED**

<table>
<thead>
<tr>
<th>Original 2013 LIPA-PSEG Long Island Contract</th>
<th>REFORMED 2022 LIPA-PSEG Long Island Contract</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Objective 6: Require Compliance with LIPA Board Recommendations to Address Known Deficiencies</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Does the contract require PSEG Long Island to fix operational issues identified by LIPA or DPS in a timely manner?</td>
<td>No</td>
<td>The reformed contract requires PSEG Long Island to implement plans to fix known operational issues identified by LIPA management or DPS, with oversight by the LIPA Board, pursuant to agreed upon plans.</td>
</tr>
<tr>
<td><strong>Objective 7: Long-term Planning, Budget Development, and Cost Management</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Are management objectives, budgets, and performance metrics tied together to deliver value for LIPA customers?</td>
<td>Limited to Utility 2.0 Plans (energy efficiency and electrification programs); limited recourse for failure to deliver approved plans</td>
<td>Each scope of management services has a long-term plan approved by the LIPA Board. Budget proposals and performance metrics are aligned with delivering on long-term plans</td>
</tr>
<tr>
<td><strong>Objective 8: Partition Long Island IT Systems and Facilitate Independent Validation and Verification</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Can LIPA independently stress test and validate the performance of mission-critical information technology systems?</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>Are LIPA IT systems entangled with PSEG Long Island’s parent company system?</td>
<td>Partially merged with PSEG Long Island’s parent company systems, with limited LIPA oversight</td>
<td>Separate, independently testable, LIPA-owned IT systems</td>
</tr>
</tbody>
</table>
The LIPA Board has set high objectives for clean, reliable, customer-first service. The reformed contract provides PSEG Long Island management accountability for these objectives.

- **Customer satisfaction** among the top 25% of electric utilities in the country
- **Reliability** within the top 10% of peer electric utilities
- **Industry leading emergency response**
- **70% renewable energy by 2030** and a carbon-free electric grid by 2040
- **Rates** comparable to or below neighboring utilities in the New York City metropolitan area

For more information, please see the [LIPA Board Policies](#) that discuss these goals.
ACCOUNTABILITY FOR PERFORMANCE

- The reformed contract between LIPA and PSEG Long Island includes $40 million of at-risk compensation, or 51% of the total management fees paid each year by LIPA, including:

  $20 million of Variable Compensation at-risk based on performance standards set by LIPA, with an independent recommendation to the LIPA Board by the Department of Public Service (DPS)

  $20 million of DPS Compensation at-risk if PSEG Long Island violates its Emergency Response Plan or fails to provide safe and adequate service, as determined by an independent DPS investigation and recommended to the LIPA Board
### Major Projects
- **Asset Management Program**: Plan and implement a new asset management program consistent with ISO-55001, including developing effective asset management plans, surveying assets, and deploying a new Enterprise Asset Management System to track assets, work, maintenance, and inventory levels, to enable preventative and predictive maintenance that increases reliability and reduces cost to customers.
- **Primary Transmission Control Center Replacement**: Complete strategic and conceptual design of a new control center to manage the electric flows on the Long Island electric grid.
- **Customer Information System (CIS)**: Plan for and deploy a new, flexible, modern CIS capable of effective and efficient customer transactions, billing and customer services.

### Reliability
- **Reliability Performance**: Maintain average reliability among the top 10% of utilities; reduce the number of customers with four or more outages by 22%; reduce customers with “flicker” outages by 13%; and reduce customers with six or more “flicker” outages by 20%.

### Resiliency
- **Resiliency**: Meet milestones for storm hardening program, while developing pilots and plans to underground rear-yard branch circuits, harden transmission feeds to load pockets, and operationalize smart switches.
- **Tree Trimming**: Utilize data to target vegetation management plans to improve effectiveness, implement a new “trim to sky” protocol, and increase removal of “hazard” trees from 3,000 to 12,000 per year.

### Customer Satisfaction
- **Customer Experience Projects**: Deliver seven projects to improve the customer contact and billing experience, including smart meter features, upgrading credit card vendors, enhancing the mobile app, and enhanced texting of outage information.
- **Call Center**: Answer 80% of calls with a live agent within 30 seconds and resolve at least 80% of calls on the first call.
- **Email Resolution**: Answer 70% of emails within 24 hours.
- **Social Media**: Respond to 90% of social media inquiries related to health and safety with a live agent within 2 hours on blue sky days and 80% within 3 hours during storms.
- **Low Income Discounts**: Increase participation in the low-income discount program by 34% compared to the 3-year average.
<table>
<thead>
<tr>
<th><strong>Clean Energy</strong></th>
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<tbody>
<tr>
<td>• <strong>Integrated Resource Plan</strong>: Complete LIPA IRP per agreed upon scope.</td>
</tr>
<tr>
<td>• <strong>Energy Storage RFP</strong>: Complete studies to award contracts for 180 MW of battery storage.</td>
</tr>
<tr>
<td>• <strong>Energy Efficiency and Beneficial Electrification</strong>: Achieve targets contained in annual Utility 2.0 filing.</td>
</tr>
<tr>
<td>• <strong>EV Make Ready</strong>: Achieve targets in annual Utility 2.0 filing for deploying EV chargers.</td>
</tr>
<tr>
<td>• <strong>DER Interconnection</strong>: Improve the interconnection process for solar systems per LIPA Board recommendations.</td>
</tr>
<tr>
<td>• <strong>Time of Use Rates (TOU)</strong>: Implement new TOU rates for space heating and large commercial customers; enroll 12,000 new customers in optional TOU pricing plans.</td>
</tr>
</tbody>
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<table>
<thead>
<tr>
<th><strong>Operations</strong></th>
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<tbody>
<tr>
<td>• <strong>Work Management</strong>: Implement new practices for short and long-term scheduling and tracking of work to optimize staffing levels, increase productivity, and reduce overtime.</td>
</tr>
<tr>
<td>• <strong>Construction</strong>: Implement a minimum of 85% of capital projects on time and within the estimated cost.</td>
</tr>
<tr>
<td>• <strong>Safety</strong>: Maintain the incidents rate for employee injuries among the top 25% of utilities while reducing serious injuries resulting in days away by 22%.</td>
</tr>
<tr>
<td>• <strong>Contractor Performance</strong>: Implement a new contractor evaluation system to benefit from suppliers that have demonstrated experience in cost controls, performance, quality, risk management, innovation, and transformation.</td>
</tr>
<tr>
<td>• <strong>Estimated Times of Restoration</strong>: Improve the accuracy of restoration time estimates provided to customers in blue sky conditions by 10%.</td>
</tr>
</tbody>
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<thead>
<tr>
<th><strong>Information Technology</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>• <strong>IT Organizational Maturity</strong>: Improve the organization’s ability to manage and implement IT projects to Level 3 as measured by the Capability Maturity Model Integration (CMMI) model.</td>
</tr>
<tr>
<td>• <strong>Disaster Recovery</strong>: Complete a robust IT resiliency plan that includes thoroughly exercised disaster recovery and business continuity plans for all critical systems/processes.</td>
</tr>
<tr>
<td>• <strong>Lifecycle Management</strong>: Upgrade IT assets to be within their active service life and under general support by the product vendor.</td>
</tr>
<tr>
<td>• <strong>IT System Implementation</strong>: Implement 21 major IT system projects.</td>
</tr>
<tr>
<td>• <strong>IT Board Recommendations</strong>: Implement 9 major IT projects related to recommendations adopted by the LIPA Board, including the Outage Management System.</td>
</tr>
<tr>
<td>• <strong>IT System Segregation</strong>: Plan for and separate LIPA IT systems from PSEG New Jersey systems.</td>
</tr>
</tbody>
</table>
**TIMELINE FOR PUBLIC REVIEW**

- **November 9**: Contract released for 30+ day public review period.
- **November 17**: Public Comment Hearings. Comments may also be submitted in writing to taskforce@lipower.org.
- **December 2**: Public Comment Hearings. Comments may also be submitted in writing to taskforce@lipower.org.
- **December 9**: Written Public Comment Period Ends. All comments will be provided to the LIPA Board prior to the December 15th Meeting.
- **December 15**: December Board Meeting. Board expected to consider reformed contract, metrics, and budget.

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**November Board Meeting**
Board briefed on reformed contract and 2022 performance standards.

**December Board Meeting**
Board expected to consider reformed contract, metrics, and budget.

Community Advisory Board – December 13, 2021
Fact Sheet: Reforming Long Island’s Electric Service

Reforming Long Island’s Electric Service

On November 9, 2021, LIPA announced a revised management services contract and settlement with PSEG Long Island that includes reforms designed to drive performance and accountability. This new contract is the strongest in LIPA’s history, offering an unprecedented level of oversight of PSEG Long Island’s operations. The reformed contract puts $40 million in annual PSEG Long Island management fees at risk based on performance under new contract terms.

Below are answers to frequently asked questions about the contract reforms.

What problems did PSEG Long Island experience during Tropical Storm Isaias?

Tropical Storm Isaias caused 550,000 customers outages. On the afternoon of the storm, all PSEG Long Island’s restoration and communication systems failed. Over 1 million customer calls received busy signals and 300,000 text messages bounced back. The outage map, municipal portal for government officials, and mobile phone application failed. PSEG Long Island’s outage management system—used to dispatch trucks, estimate restoration times, and coordinate outage restoration—also failed, hampering restoration efforts.

How did LIPA respond to PSEG’s failures during Tropical Storm Isaias?

On August 5, 2020, LIPA and the New York Department of Public Service (DPS) began an investigation of PSEG Long Island’s response to Tropical Storm Isaias. This investigation led to the issuance of its reports between September 2020 and September 2021, including 30-Day and 90-Day reports as well as two Options Analysis reports and staff quarterly reports.

LIPA’s investigation found that the problems experienced by PSEG Long Island during the storm were preventable and that the root cause of the issues was management.

How is LIPA addressing the problems identified in the investigative reports?

The 30-Day and 90-Day Reports directed PSEG Long Island to implement 85 specific recommendations to address management, emergency management, and information technology. In subsequent Board meetings, the Board has adopted an additional 79 recommendations concerning non-domestic areas of management.

Visit www.lipower.org/reformedcontract for full contract and related documents

Fact Sheet: Accountability for Performance

Reforming Long Island’s Electric Service: Accountability for Performance

The reformed contract between LIPA and PSEG Long Island includes $40 million of at-risk compensation, or 5% of the total management fees paid each year by LIPA, including:

• $20 million of Variable Compensation at-risk based on performance standards set by LIPA, with an independent recommendation to the LIPA Board by the Department of Public Service (DPS), the staff arm of the State Public Service Commission. These performance standards ensure that PSEG Long Island’s compensation is tied to delivering meaningful results for Long Island and ratepayers’ electric customers.

• $20 million of DPS Compensation at-risk if PSEG Long Island violates its Emergency Response Plan or fails to provide safe and adequate service, as determined by an independent DPS investigation and recommended to the LIPA Board.

For 2022, LIPA and PSEG Long Island have agreed to 96 performance standards, distributed across all of the management services provided to LIPA and its customers. These metrics, which will be revisited annually by LIPA and DPS, are designed to be achievable levels of improvement or to maintain already high levels of service that are objectively verifiable. The funds to achieve the performance are also budgeted, tying realistic plans and budgets to achievable, measurable outcomes each year.

Q: How do the performance standards under the reformed contract compare to LIPA’s existing performance standards?

LIPA’s existing contract has a limited number of performance standards that were negotiated in 2013 and that can only be updated by mutual agreement between LIPA and PSEG Long Island. Those metrics cover only a small share of the management services provided to LIPA by PSEG Long Island and only determine $10 million (1%) of PSEG Long Island’s compensation, as illustrated in Figure 1. The reformed contract includes performance standards for all of the management services PSEG Long Island provides and the metrics are set independently by LIPA and DPS each year.

Figure 1: Accountability for Performance

Visit www.lipower.org/reformedcontract for full contract and related documents

Fact Sheet: Reforming Long Island’s Electric Service

Reforming Long Island’s Electric Service: Accountability for Performance

The reformed contract between LIPA and PSEG Long Island includes $40 million of at-risk compensation, or 5% of the total management fees paid each year by LIPA, including:

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Figure 1: Accountability for Performance

Visit www.lipower.org/reformedcontract for full contract and related documents
Legislation has been introduced to evaluate whether LIPA should directly manage the utility.

**Creates a Legislative Commission**
- 8 members appointed by the Senate and Assembly

**Creates an Advisory Committee**
- Appointed by the Commission, not more than 15 members covering a broad range of stakeholders

- The commission shall report by **April 1, 2023** on the specific actions necessary to restructure LIPA into a true publicly owned power authority and provide for the implementation by **December 31, 2025**

**The Legislative Commission shall consider and report on:**
- Governance of the public authority; Improved transparency, accountability, and public involvement; Improved reliability of the system; The impact on electric rates; Improved storm response; The powers required by LIPA to more effectively operate the utility, amongst other items
Customer Benefit Contribution
New York State’s Climate Act Goals include:

• 70% renewable electric by 2030
• 100% carbon-free electric by 2040
• 85% reduction in economy-wide GHGs by 2050
• 22 million tons of carbon reduction from energy efficiency and electrification
• 40% of benefits of spending to disadvantaged communities

Governor Hochul’s new targets:

• 10,000 MW of distributed solar by 2030
• Zero-emission passenger vehicles by 2035
# Clean Energy Transition on Long Island

## Long Island Clean Energy Projects in Service and Under Procurement

<table>
<thead>
<tr>
<th>Category</th>
<th>Size (MW)</th>
<th>In-service (Est.)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Solar (~ 800 MW)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Long Island Solar Farm</td>
<td>32</td>
<td>2011</td>
</tr>
<tr>
<td>Eastern Long Island Solar Project</td>
<td>11</td>
<td>2013</td>
</tr>
<tr>
<td>Shoreham Solar Commons</td>
<td>25</td>
<td>2018</td>
</tr>
<tr>
<td>Riverhead Solar</td>
<td>20</td>
<td>2019</td>
</tr>
<tr>
<td>Kings Park Solar 1 and 2</td>
<td>4</td>
<td>2019</td>
</tr>
<tr>
<td>Feed-in Tariffs (FIT I – FIT III)</td>
<td>89.5</td>
<td>2012-2021</td>
</tr>
<tr>
<td>LI Solar Calverton</td>
<td>23</td>
<td>2021</td>
</tr>
<tr>
<td>Riverhead Solar II</td>
<td>36</td>
<td>2022</td>
</tr>
<tr>
<td>Behind-the-Meter Solar*</td>
<td>528</td>
<td>pre-2021</td>
</tr>
<tr>
<td>Community Solar Program (FIT V)</td>
<td>21.5</td>
<td>2022</td>
</tr>
<tr>
<td><strong>Offshore Wind (~ 2,300 MW)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>South Fork Wind Farm</td>
<td>130</td>
<td>2023</td>
</tr>
<tr>
<td>Sunrise Wind</td>
<td>880</td>
<td>2024</td>
</tr>
<tr>
<td>Empire Wind 2</td>
<td>1,260</td>
<td>2026</td>
</tr>
<tr>
<td><strong>Energy Storage (~ 400 MW)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>East Hampton &amp; Montauk Storage</td>
<td>10</td>
<td>2018 &amp; 2019</td>
</tr>
<tr>
<td>TBD</td>
<td>175</td>
<td>2025</td>
</tr>
<tr>
<td>TBD</td>
<td>175</td>
<td>2030</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>3,420</td>
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</tr>
</tbody>
</table>

*Long Island has averaged more than 80 megawatts (MW) per year of new behind-the-meter solar for the last six years and the total continues to grow.*
LIPA’s carbon emissions expected to decrease approximately nearly 60% by 2030 from 2010 levels from already planned actions.

### Graph

- **2010 CO2 (Mtons)**
- **2020 CO2 (Mtons)**
- **2030 CO2 (Mtons)**

**Y-axis:** Millions of Tons

**X-axis:** Years (2010, 2020, 2030)
NEW YORK’S MOST VIBRANT SOLAR MARKET

Long Island and Rockaways Distributed Solar Capacity

LIPA Leads New York in Distributed Solar

36% LIPA Share of NYS Solar Projects

12.5% LIPA Share of NYS Electric Grid

• LIPA's long-standing support for the rooftop solar market has created the most vibrant solar market in New York
• With over 720 MW currently installed in Long Island and the Rockaways, we are on track to achieve our 750 MW x 2025 distributed solar goal in 2022 or sooner
• LIPA also commits to meet our share of the State’s new 10 GW x 2030 solar goal
• Long Island remains one of the best regions in New York for rooftop solar customers

Community Advisory Board – December 13, 2021
THE GROWING NET METERING SUBSIDY

- Net metering was created in the early 2000s, with a built-in subsidy to kickstart the then-nascent rooftop solar industry.

- Net metering pays customers with rooftop solar about 2x the value of solar (with accounting for the environmental and grid benefits of solar).

- The LIPA net metering subsidy has grown to ~$59 million in 2022, and will keep growing if no action is taken.

- The subsidy is paid for by other customers, which some view as unfair.

Cost shift to LIPA’s non-participating customers

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Cost (Millions)

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EQUITY CHALLENGES AND SOLUTIONS

83% of rooftop solar adopters in Long Island have incomes higher than the county median.

Low-income customers are half as likely to install rooftop solar as other customers.

Policy responses to net metering inequity:
- Expand access (community solar, low-interest loans)
- Ensure all customers pay for essential programs (CBC)

Source: Berkeley Lab, Solar Demographics Tool, 2019 data
PROPOSED CUSTOMER BENEFIT CONTRIBUTION

• The Public Service Commission, New York’s utility regulator, approved the CBC for New York’s investor-owned electric utilities

• CBC tariff ensures that customers who add new net metered generation (e.g. rooftop solar) contribute to the cost of essential programs, as all other customers do

• Applies to all types of on-site generation (solar, fuel cells, heat and power, farm waste digester, etc.)

• Does not apply to systems connected before January 1, 2022

• For residential customers who add solar on or after January 1, 2022, the monthly CBC will be **89¢ per kW of solar**

• Solar installation on average-sized home (6 kW): **$5.34 per month**
WHERE DOES THE CBC GO?

• CBC funds a portion of LIPA customer incentives for energy efficiency, cold climate heat pumps (to transition from natural gas and fuel oil), electric vehicle chargers, grid-connected renewables, and low-income bill discount programs that benefit of all customers

• Collectively, these programs cost $155 million per year, including $93 million for energy efficiency and electrification and $42 million for renewable energy (solar is exempt from funding renewables)

• Only a portion of these costs will be recovered through CBC:
  • $270,000 in first year; rest of costs continue to come from base rates (i.e., customers without rooftop solar)
  • By leaving legacy rules in place for existing solar customers, the CBC is effectively phased in over 25 years (life of existing systems)
LIPA’S FIXED CHARGES WILL REMAIN THE LOWEST IN NEW YORK

MONTHLY FIXED CHARGES

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Basic service charge:
- LIPA / PSEG: $13.20
- NYSEG: $16.05
- Con Edison: $16.50
- National Grid: $17.00
- Central Hudson: $19.50
- O&R: $19.50
- RG&E: $21.70

Customer Benefit Charge:
- LIPA / PSEG: $5.34
- NYSEG: $5.52
- Con Edison: $6.54
- National Grid: $6.90
- Central Hudson: $7.98
- O&R: $8.04
- RG&E: $6.12

CBC based on typical (6 kW) solar system
INVESTING IN SOLAR IS ATTRACTIVE

- CBC adds about four months to simple payback time
- 7.6 year payback equates to a 10% return on solar investment
- Comparison includes NY Sun incentives for investor-owned utilities

Source: NYSERDA
Customer Benefit Contribution
Fact Sheet

LIPA’s long-standing support has created the most vibrant rooftop solar market in New York. The local distributed solar market continues to experience strong growth and will soon exceed 750 megawatts. In fact, LIPA accounts for 36% of statewide rooftop solar projects, roughly three times its share of statewide electric sales, and LIPA will exceed New York’s solar goal for 2025 four years early!

To manage the bill impacts to electricity consumers, the State of New York and LIPA have been working together with stakeholders across New York to develop a fair and sustainable approach to compensating rooftop solar and other distributed generation.

In July 2020, the New York State Public Service Commission (PSC) approved new compensation rules for distributed generation, creating a Customer Benefit Contribution (CBC) charge applicable to mass market customers who enroll in net metering on or after January 1, 2022. The CBC applies to solar and other forms of distributed generation eligible for net metering. The CBC will support the cost of customer benefit programs like energy efficiency, heat and transportation electrification, renewable energy, and low-income bill discount programs. The CBC ensures that the costs of these important programs are paid by all customers.

LIPA’s staff supports the PSC’s approach and has proposed to adopt the CBC in our service territory.

What is the Customer Benefit Contribution?
The CBC is a new charge developed through an extensive public stakeholder process led by the New York Department of Public Service (DPS) and approved by the PSC for the regulated electric utilities across the state. The CBC will ensure that all customers contribute to the cost of providing customer benefit programs. The CBC applies to mass market customers that add on-site generation and enroll in net metering on or after January 1, 2022. The amount of the CBC depends on the size of the customer’s distributed generation system, measured in kilowatts (kW), and will be applied to the bill each month.

Fact Sheet: Customer Benefit Contribution
LIPA has been working with the New York State Solar Industries Association (NYSEIA) on a potential collaboration for residential rate design to encourage beneficial electrification of transportation and heating and solar + storage systems.

Proposal may be announced prior to the LIPA Board Meeting on Wednesday 12/15.
Update on LIPA Tax Matters
Nassau County settlement was not brought to a vote in the Nassau Legislature and expired.
LIPA continues to prepare for trial in early 2022 for the E.F. Barrett and Glenwood Landing plants.
400-600MW of steam and peaking plant closures are under evaluation through 2027, which may impact the value LIPA derives from settling the Nassau County tax cases.
In addition to taxes on power plants, LIPA also makes payments-in-lieu-of-taxes (PILOTs) on its transmission and distribution (T&D) facilities.

The T&D property consists of power lines, substations, and transformers used to bring electricity from power plants to customers.

Similar to power plant property taxes, over-assessed T&D property contributes to higher Long Island energy costs.

LIPA has over 180 substations, and approximately 19,000 transmission poles and towers and 310,000 distribution poles.

LIPA has identified certain substation properties thought to be over-assessed and has begun tax reductions efforts on behalf of LIPA customers. These efforts will continue into 2022 and beyond.
Community Advisory Board
2022 Calendar & Updates

Community Advisory Board – December 13, 2021
New Community Advisory Board Web Page!

LIPA’s Community Advisory Board (CAB) was formed in 2017 to advise LIPA’s Chief Executive Officer on issues of importance to the Authority and our Long Island and Rockaways community. The CAB represents a diverse range of perspectives and has 16 members, including experts in energy, education, business, economic development, government, and finance. Members are appointed by LIPA’s CEO and participate in quarterly meetings that discuss regional issues, including energy efficiency, climate and green energy goals, and other topics important to members.

https://www.lipower.org/community-advisory-board/
Meeting agendas & presentations will now be posted online
Proposed Community Advisory Board Calendar

- Monday, March 21, 2022
- Friday, June 17, 2022
- Monday, September 19, 2022
- Friday, December 16, 2022
Roundtable Discussion