PSEG Long Island Operating Report

Report to the Board of Trustees

December 15, 2021



Agenda

- Scorecard Review
- November 13th Storm Response
- Organizational Preparations for 2022
- Safety
- Reliability
- Closing Remarks

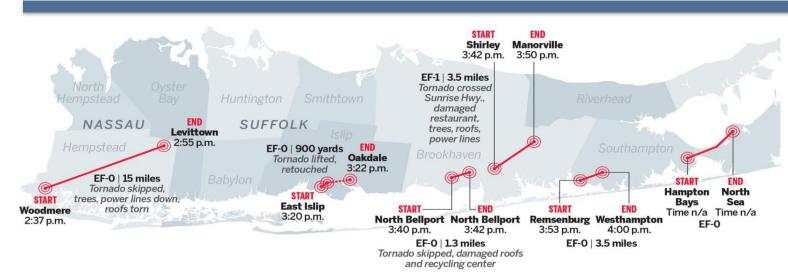


| | November YTD - Draft | | | | | | Month of November | | | YTD Result Color |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--------------|------------------|-------------------|------------|--------------|---------------------|--------------|--------------|------------------------------------------------|
| Operations Services Agreement Metrics | Base Points | Low/ High | OSA YE Target | OSA YTD Target | YTD Result | OSA Forecast | OSA Month Target | Month Result | Month Status | At or Better than YTD Plan Worse than YTD Plan |
| OSHA Recordable Incidence Rate | 5 | L | 1.27 | 1.27 | 0.97* | • | 1.27 | | | YE Forecast |
| OSHA Recordable Incidence Rate OSHA Days Away Rate (Severity) | 2.5 | L | 17.00 | 17.00 | 8.79* | • | 17.00 | | | On track to meet Target |
| Reduce Motor Vehicle Incidents | 2.5 | L | -5.8% | -5.8% | -40.8% | + | -5.8% | -81.8% | + | Meeting Target at risk |
| JD Power Customer Satisfaction Survey (Residential) | 5 | Н | 730 or 8th | 730 or 8th | 681 | + | 730 or 8th | 697 | - | Not expected to meet Target |
| JD Power Customer Satisfaction Survey (Business) | 5 | Н | 789 or 6th | 789 or 6th | 737 | + | 789 or 6th | 741 | - | Month Status |
| After Call Survey (Residential) | 5 | Н | 91.5% | 91.5% | 95.1% | • | 91.5% | 94.7% | + | + At or Better than Plan |
| After Call Survey (Business) | 5 | Н | 91.5% | 91.5% | 96.3% | • | 91.5% | 96.5% | + | - Worse than Plan |
| Personal Contact Survey | 5 | Н | 92.0% | 92.0% | 97.6% | • | 92.0% | 97.2% | + | N/A |
| Average Speed of Answer | 5 | L | 19 | 19 | 11 | • | 19 | 29 | - | |
| Customer Complaint Rate | 5 | L | 6.5 | 6.5 | 2.2 | • | 6.5 | 1.6 | + | |
| Average Speed of Answer Customer Complaint Rate SAIFI (System Average Interruption Frequency Index) CAIDI (Customer Average Interruption Duration Index) | 5 | L | 0.76 | 0.70 | 0.64 | • | 0.07 | 0.03 | + | |
| CAIDI (Customer Average Interruption Duration Index) | 5 | L | 85 | 85 | 81 | • | 85 | 103 | - | |
| SAIDI (System Average Interruption Duration Index) | 5 | L | 59.0 | 54.5 | 52.4 | • | 5.5 | 3.4 | + | |
| MAIFI (Momentary Average Interruption Frequency Index) | 5 | L | 2.56 | 2.37 | 1.69 | • | 0.22 | 0.11 | + | |
| AMI Installations | 5 | Н | 336,000 | 336,000 | 358,880 | • | | 3,190 | | |
| First Call Resolution (FCR) | 5 | Н | 82.8% | 82.8% | 83.1% | • | 82.8% | 82.8% | - | |
| Double Woods (Focus Areas) | 1 | L | 9,110 | 9,182 | 6,570 | + | N/A | N/A | N/A | |
| Operating Budget (\$M) | N/A | L | 562.0 | 515.6 | 492.6 | + | 45.7 | 44.7 | + | |
| Capital Budget (\$M) Net Write-Offs per \$100 Billed Revenue AR > 90 (No Exclusions) | N/A | L | 720.4 | 621.1 | 559.9 | • | 36.9 | 23.4 | + | |
| Net Write-Offs per \$100 Billed Revenue | 5 | L | 0.54 | 0.54 | 0.26 | + | 0.54 | 0.42 | + | |
| AR > 90 (No Exclusions) | 5 | L | 31.6% | 31.6% | 30.0% | • | 31.6% | 36.9% | - | |
| Low to Moderate Income Program Participation (Focus Areas) | 1 | Н | 35,000 | 35,000 | 43,144 | • | N/A | N/A | N/A | |
| Customer Self-Service | 5 | Н | 48.5% | 47.3% | 51.0% | + | N/A | N/A | N/A | |
| Energy Efficiency Annualized Energy Savings Electric Vehicles (Focus Areas) | 5 | Н | 1,099,976 | 1,023,305 | 1,141,749 | • | 90,466 | 126,846 | + | |
| Electric Vehicles (Focus Areas) | 1 | Н | 1,000 | 925 | 2,276 | • | 75 | 172 | + | |
| Heat Pumps (Focus Areas) | 1 | Н | 4,447 | 4,620 | 6,329 | • | 430 | 589 | + | |

*November preliminary results – scorecard not finalized



November 13th Storm Response





- 38,000 customer outages occurred
- No operational or technology issues
- Severe localized damage
- Call out challenges
- No mutual aid
- Zero regulatory complaints







Organizational Preparations for 2022

- Adjusted organizational design in support of contractual obligations, organizational effectiveness and delivery of Scope Function Specific operating standards. Staffing of vacancies to get to targeted headcount levels in approved budget.
 - New organizational design will strengthen operational decision-making to local management team, increase leadership in critical areas, position organization for continuous improvement and to embrace change and, promote/encourage new ideas.
- Developed and actively posting enhanced leadership roles that were identified in the term sheet (Emergency Preparedness, Business Services, Chief Information Security Officer and Human Resources leaders).
- Planning/strategy sessions with scope-specific function area's leadership to management and employees on contractual changes and operating changes associated with revised OSA. Meeting with leadership and management to set expectations, drive accountability and ownership in the organization. Working with leadership and management to identify drivers, interdepartmental dependencies, initiatives and risks for each of the 96 Scope Specific performance metrics.
- Establishing internal and stakeholder governance with policies, roles, responsibilities and processes to describe how the performance metrics process and activities are directed, administrated, and controlled.
- PSEG Long Island is ready to sign the amended OSA once it is delivered for signature to start the review process

PSEG Long Island – Health and Safety Councils

- PSEG Long Island has health and safety councils at the local, department, line of business and company level.
- These union/management, grass-roots councils are the backbone of the entire Health & Safety (H&S) System. Employees on the councils dedicate their time, effort and expertise to transforming the safety culture and performance of the organization.
- Recent Level III Council Meeting Great feedback from employees and Union on PSEG Long Island commitment and call to action for recommended safety improvements
 - Examples: Canopies in Riverhead and Vac Trucks
- Direct feedback from Local 1049 Safety Council lead stating that management and supervision are working very well with the safety council and safety advocates to address issues at the grass roots Level I so they are not brought up at level 2 or 3 safety meetings.

PSEG Long Island Safety Council Structure



Level III
PSEG Long Island
Executive Safety Council

Level II

Department/Functional

Safety Councils





Level I
Local Functional Safety
Councils w/ Union
Advocates

Riverhead Parking Canopies and Vac Truck







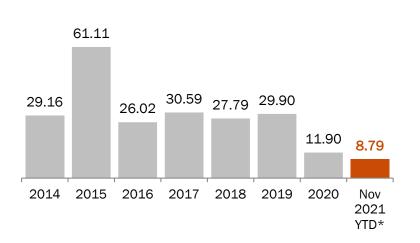


Safety Performance Review

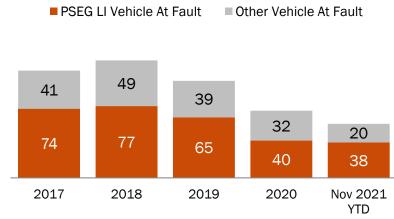
| Incident Type | Month to Date 12/12/21 | 2021 YTD | 2020 YTD | % Change (Year over Year) |
|--------------------------------|---------------------------|----------|----------|------------------------------|
| All OSHA Cases | 0 | 22 | 28 | -21% |
| OSHA Days Away from Work Cases | 0 | 6 | 13 | -54% |
| OSHA Days Away from Work | 0 | 199 | 317 | -37% |
| First Aids | 1 | 15 | 19 | -21% |
| Motor Vehicle Accidents | 2 | 60 | 66 | -9% |

OSHA Recordable Incident Rate 2.80 2.33 1.58 1.47 1.34 1.12 1.01 0.97 2014 2015 2016 2017 2018 2019 2020 Nov 2021 YTD*

OSHA Days Away Rate (Severity)



MVA Count by Accident Responsibility



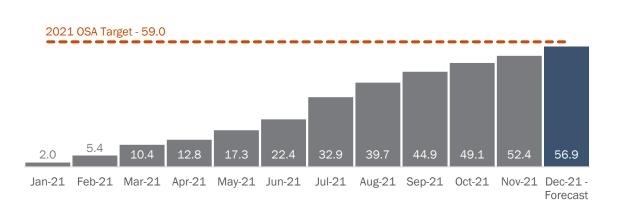
*Data based on estimated exposure hours – results not final



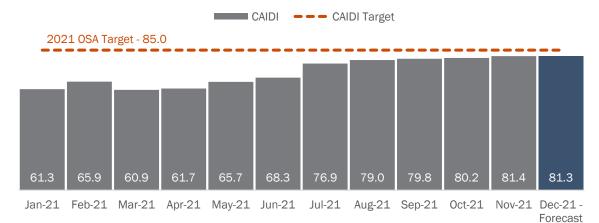
Reliability 2021 Projections



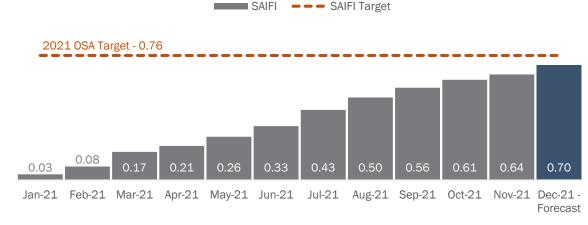
SAIDI --- SAIDI Target



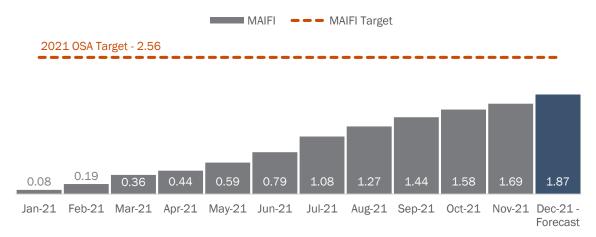
Customer Average Interruption Duration Index (CAIDI)



System Average Interruption Frequency Index (SAIFI)

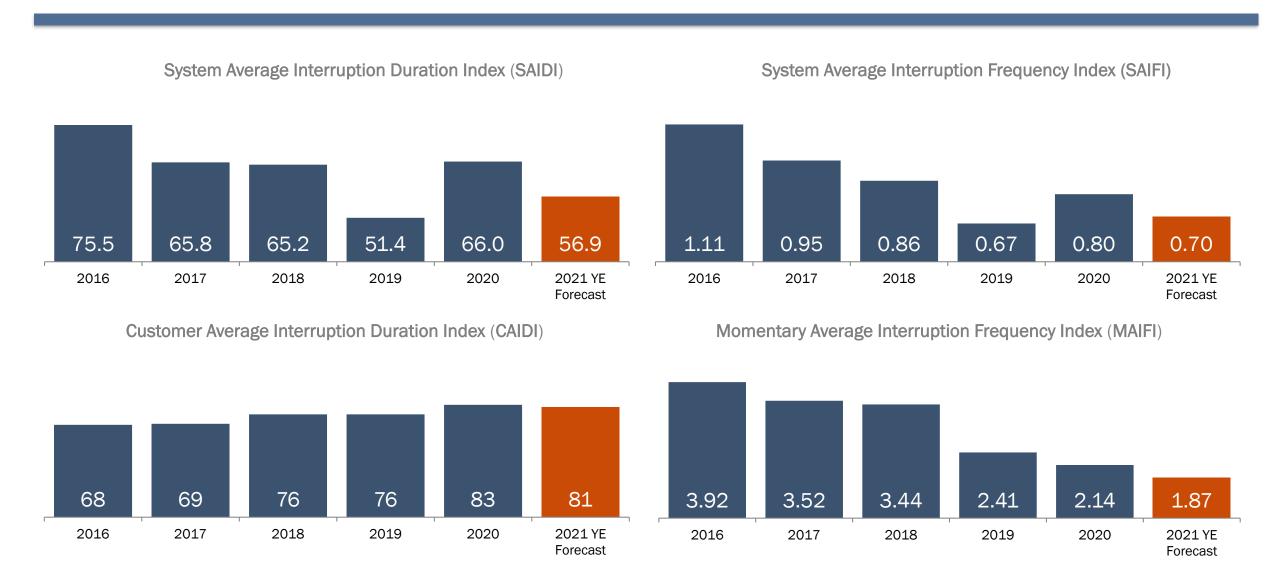


Momentary Average Interruption Frequency Index (MAIFI)





Reliability Performance Trends





Closing Remarks

