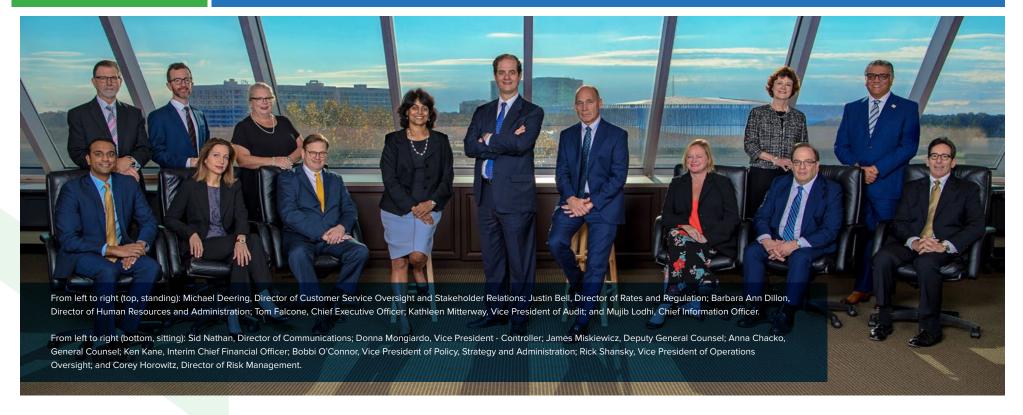




PROPOSED 2019 BUDGET



#### **Board of Trustees**

- > **Ralph V. Suozzi** Chair, Board of Trustees
- > **Mark Fischl** Vice Chair Oversight & REV
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- > **Tom Falcone** Chief Executive Officer
- > Anna Chacko General Counsel
- > Kenneth Kane Interim Chief Financial Officer
- > Rick Shansky Vice President of Operations Oversight

- > **Bobbi O'Connor**Vice President of Policy,
  Strategy, and
  Administration
- > **Donna Mongiardo** Vice President, Controller
- > **Kathleen Mitterway**Vice President of Audit
- > Mujib Lodhi Chief Information Officer



- > 2018 PEAK DEMAND 5,412 MW
- > GENERATING CAPACITY 5,762 MW
- > ENERGY REQUIREMENTS 20,195,715 MWh
- > TRANSMISSION SYSTEM 1,360 miles
- > DISTRIBUTION SYSTEM 9,000 miles overhead 5,000 miles underground 189,000 transformers
- TION SUBSTATIONS
  181 Substations
  overhead 30 Transmission
  underground 151 Distribution
- > 2019 BUDGET: Operating \$3,525,334,000 Capital: \$868,829,000

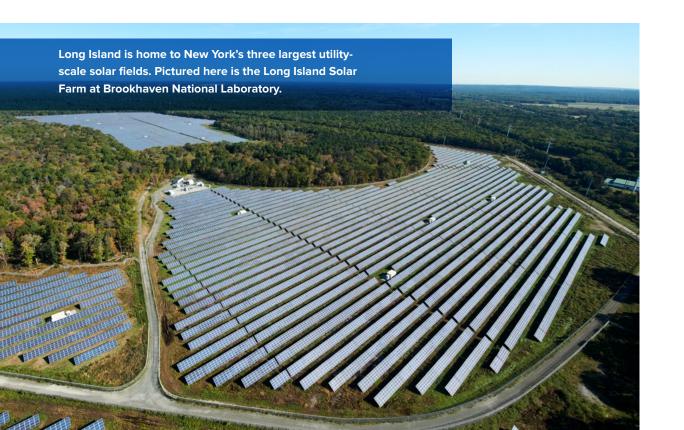
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- 5 > PSEG LONG ISLAND IN THE COMMUNITY
- 6 > BUDGET MESSAGE

#### SECTION II

LIPA'S 2019 BUDGET



#### > MISSION STATEMENT

LIPA is a not-for-profit public utility with a mission to enable clean, reliable, and affordable electric service for our customers on Long Island and the Rockaways.





# PUBLIC POWER **BENEFITS**LONG ISLAND



Your local public power utility is community owned and governed by a Board of Long Island residents.

LIPA is a not-for-profit electric utility that does not pay dividends to shareholders or corporate income taxes on profits. LIPA invests all of your dollars in a more reliable Long Island electric grid.

We contract with PSEG Long Island to manage our electric grid under a 12-year agreement. By using a public-private business model, we combine local control, public ownership, and a lower cost structure with the customer service and industry experience of a nationally recognized neighboring utility. In fact, Long Island's hometown electric utility is the most improved utility in the nation, according to J.D. Power customer satisfaction.

Your local public power utility has access to government grants and tax-exempt financing. With Governor Andrew M. Cuomo's help, we secured the largest utility infrastructure investment in Long Island's history—a \$730 million federally funded storm hardening program. From Merrick to Montauk and Bellmore to Blue Point, our investments are improving service for all 1.1 million customers.

Your local public power utility is also a powerful economic engine for Long Island. LIPA and PSEG Long Island support hundreds of local companies by purchasing over \$120 million of goods and services each year from Long Island businesses. In fact, there are over 16,000 Long Island jobs connected to PSEG Long Island's presence.

In the first five years of our contract, we are proud of what LIPA and PSEG Long Island have accomplished together.

## I wanted a change from my current job so I saved money and decided to start my own small business. PSEG Long Island's Main Street Revitalization Program helped me as a new business owner manage unexpected expenses and freed up a lot of my capital and cash flow. It was amazing to sit back at the end of my first day and say "I did it." It was really amazing." - Mika Rose, My Home Favorites

## PSEG LONG ISLAND in the **COMMUNITY**

There is more than one way to power the local economy. PSEG Long Island's customers are benefiting from new economic development programs that assist small businesses and revitalize downtown areas. The Main Street Revitalization Program and Vacant Space Revival Program are breathing new life into struggling business districts. Boosting the economic vitality of our downtowns is part of PSEG Long Island's core commitment to give back to the communities it serves.

There is also more than one way to invest in a community. PSEG Long Island supports charities, and actively volunteers at local community events such as the March of Dimes, Marcum Workplace Challenge, and Strides Against Breast Cancer. PSEG Long Island also provides educational outreach to 200 schools across Long Island and the Rockaways on energy efficiency, reaching over 100,000 students.

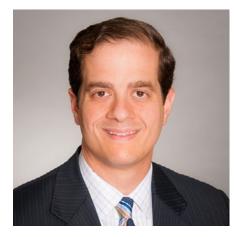


## BUDGET MESSAGE

**Dear Customers and Stakeholders,** 

LIPA and PSEG Long Island established goals for the first five years of our public-private partnership – the most important of which was to provide more value for our customers' dollars.

With 2018 coming to an end, we have completed the first five years together, and it is a good time to both reflect on what we have accomplished and to tell you what we have planned for the next five years.



Thomas Falcone
Chief Executive Officer

## OUR FOCUS is on **CUSTOMER VALUE**

In last year's budget message, we described the significant components of customer satisfaction for an electric utility:

- > Power Quality and Reliability, including investments that avoid outages and timely and accurate communications about service restoration;
- > **Customer Service**, including friendly, knowledgeable employees, who can resolve customer issues the first time;
- > Corporate Citizenship, including environmental stewardship and community involvement;
- > **Reasonable Rates**, including stable electric bills and pricing options that meet diverse customer needs; and
- > **Helpful Billing and Payment Processes**, including bills and websites with useful information and convenient methods to pay bills.

We also described how LIPA's Board of Trustees sets high goals for our organization based on this feedback from our customers. These goals guide our budgetary



tradeoffs between cost and service in meeting our customers' expectations. Our Board's policies are described on our website, and the actions required to meet our customers' expectations are summarized in Figure 1.

Historically, LIPA had been focused on "bread and butter" utility operations. Our past budgets prioritized system reliability, within the constraints of keeping delivery rates and debt flat. Within those constraints, there were less than adequate funds to leverage technology or enhance customer service and reliability.

Customers compare and expect the interactions they have with their electric utility to be on par with their other business interactions. We simply were not investing sufficiently to meet those expectations, let alone to be considered among the successful companies in our industry.





#### PRICE IS WHAT YOU PAY, VALUE IS WHAT YOU GET

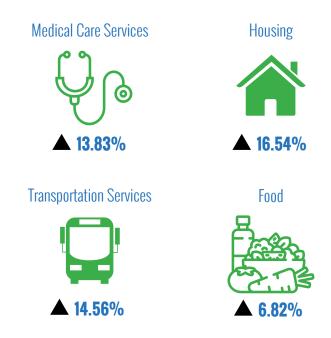
In 2014, we changed our focus to ensure that your needs are our priorities. I would like to summarize how LIPA and PSEG Long Island have performed since that change.

Figure 2 shows our average residential customer's electric bill in 2013 and 2018. Electric rates remain below the rate of inflation, while other goods and services steadily increase.

The average bill has increased from \$151.64 per month in 2013 to \$158.61 per month in 2018, a change of five percent over five years, or half the rate of inflation. Part of that is due to moderate fuel and power costs, but it is also a direct result of the savings initiatives described on page 20, which have reduced 2019 customer bills by 17 percent.

#### FIGURE 2

Costs of Goods and Services Rise while Customer Bills Remain Below the Rate Inflation Source: U.S. Bureau of Labor Statistics



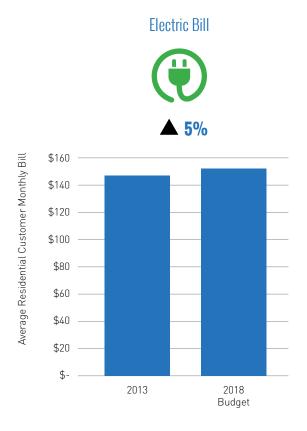




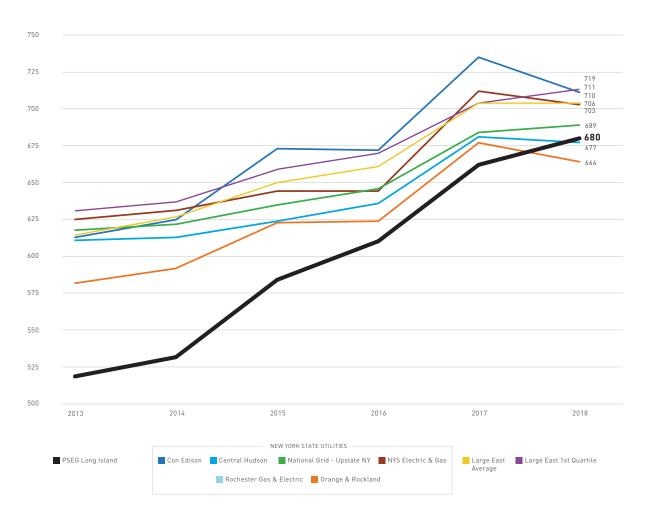
Figure 3 shows that while average bills have been roughly flat over the past five years, **customer satisfaction**, **as measured by the J.D. Power Residential Customer Satisfaction Study, has increased by more than 161 points**. Price is what you pay, and value is what you get. With bills roughly flat, improving customer satisfaction is the result of customers indicating they are receiving more value for their money.

How significant is this increase in customer satisfaction? LIPA was not just last in customer satisfaction among large, Northeast utilities in 2013, but last in the country -- and by a wide margin. In fact, LIPA was consistently among the lowest ranked utilities in the country for customer satisfaction since the survey began in 1999.

#### FIGURE 3

#### J.D. Power Residential Customer Satisfaction - New York State and Large East Utilities

PSEG Long Island has improved customer satisfaction by 161 points since 2013.



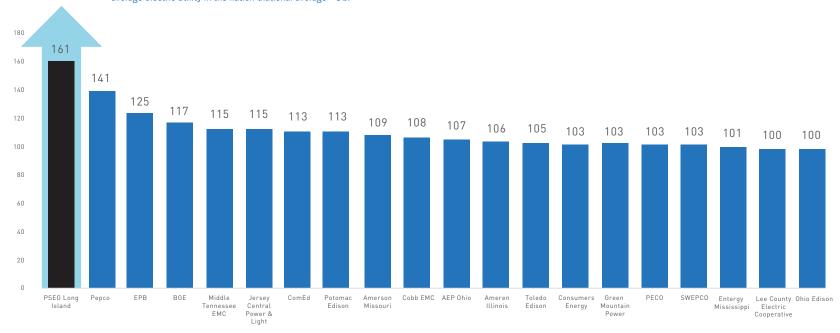


As shown in Figure 4, **PSEG Long Island is now the most improved utility in the country for customer satisfaction over the past five years.** Of the 138 largest electric utilities in the United States, which collectively serve over 99 million customers, PSEG Long Island is among only 20 utilities to increase their score over 100 points.

#### FIGURE 4

#### **PSEG Long Island Ranked Most Improved Utility in Nation**

PSEG Long Island has improved at a rate 55 percent greater than the average rate of improvement of the other 19 most improved electric utilities in the country over the period 2013-2018; and twice the rate of improvement of the average electric utility in the nation (national average = 81).



There is always more to do, but we are providing a better product, and our customers are noticing. I will now discuss some of our major initiatives, both in the past five years and for the next five.



#### IMPROVING CUSTOMER SERVICE

PSEG Long Island serves customers much better than LIPA and its prior service provider did five years ago, across a broad range of metrics. In 2013, LIPA and PSEG Long Island set improvement goals for key measures of customer service. Figure 5 shows how significantly **PSEG Long Island has improved performance on customer service measures** in areas such as:

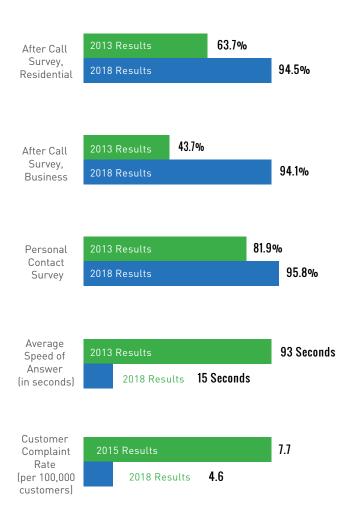
- > After-call surveys of residential and business customers;
- > Surveys of customer satisfaction after a personal interaction with the utility, including at home, one of our customer offices, with one of our large account representatives, or on our energy efficiency information line; and
- > **Customer complaints** filed with the New York Department of Public Service.

These improvements required changes in processes to eliminate friction points for customers, investments in information technology and customer-facing systems, and improvements in employee training programs.

The 2019 budget invests in our customer service and community involvement initiatives for the next five years.

#### FIGURE 5

#### **PSEG Long Island Customer Service Improvements**





## 2019 Budget Invests In Customer Service and Community Involvement Initiatives Over the Next Five Years

Customer Service



- Deploying smart meters to all customers by the end of 2022, transforming the customer experience with information and tools to manage energy usage;
- Integrating industry-leading customer relationship software to deliver a unique and personalized customer experience;
- Modernizing the customer experience, including more pro-active communication with customers about their usage and outages, new convenient payment options, and improved power quality measured at each customers' home or business:

- New electric rate pricing plans that better meet customers' lifestyles and needs, such as smart home rates, green rates, and a good neighbor rate; and
- > Launching a new mobile app to enhance the customer experience through features such as outage tracking, bill payment, and outage and energy alerts.



Smart Meters will modernize the customer experience and will be fully deployed by 2022

Community Involvement



Visit YouTube
@PSEGLongIsland
Vacant Space Revival
Program helps small

business and

communities thrive



Continued community involvement, such as PSEG Long Island's Main Street and Vacant Space Revitalization Programs, help small businesses open their doors and downtown business districts remain vibrant on Long Island and in the Rockaways. > Building a state-of-the-art Energy and Nature Education Center at Jones Beach State Park to encourage visitors of all ages to become good stewards of the environment and smart energy consumers.





#### MEETING THE STATE'S AGGRESSIVE CLEAN ENERGY GOALS

Your customer owned local electric utility plays an important part in reducing emissions and meeting the clean energy needs of Long Island and the Rockaways.

New York has nation-leading clean energy policies, including:

- Increasing renewables to 50 percent of New York's electricity by 2030;
- Installing 2,400 megawatts of offshore wind by 2030enough to power 1.25 million homes;
- > Deploying 1,500 megawatts of storage by 2025; and
- > Decreasing greenhouse gas emissions from all sources by 40 percent by 2030 and 80 percent by 2050.

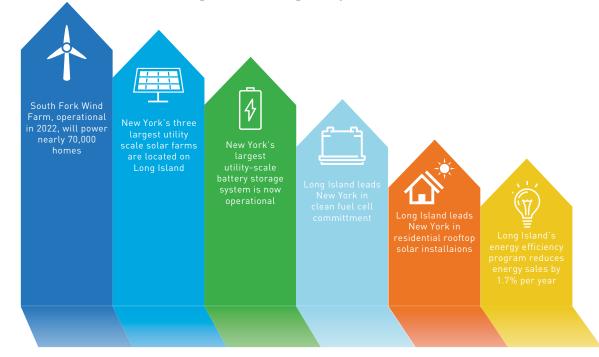
In each area, LIPA and PSEG Long Island have been leading the way in meeting the state's goals. Figure 6 shows a few of our initiatives, including New York's:

- > First offshore wind project, the 130 megawatt South Fork Wind Farm<sup>1</sup>;
- > Three largest utility-scale solar farms, totaling 92 megawatts<sup>2</sup>;
- Largest commitment to utility scale storage, with 80 megawatt-hours deployed;

- > Largest commitment to clean fuel cell technology, over 40 megawatts;
- Most vibrant residential solar program, with over 44,000 customers; and
- > Largest energy efficiency program as measured by load reduction, reducing emissions and helping customer save money on their electric bills.

#### FIGURE 6

LIPA and PSEG Long Island's Clean Energy Accomplishments



<sup>&</sup>lt;sup>1</sup> In November 2018, LIPA proposed upgrading the South Fork Wind Farm from 90 to 130 megawatts to take advantage of the next generation of offshore wind turbines. The project will have the same 15-turbine footprint, but the larger turbines will deliver more clean energy at a lower cost.



<sup>&</sup>lt;sup>2</sup> Utility-scale solar programs and projects exceed 173 megawatts of operational and contracted resources and an additional 77 megawatts of selected resources.

LIPA has invested more than \$1.4 billion in energy efficiency and clean energy resources over the last ten years, reducing Long Island's peak by more than 585 megawatts.

Our continued investment will reduce carbon emissions on Long Island by 276,359 tons in 2019 and 3,559,833 tons by 2030, the equivalent of 286,069 average Long Island homes.

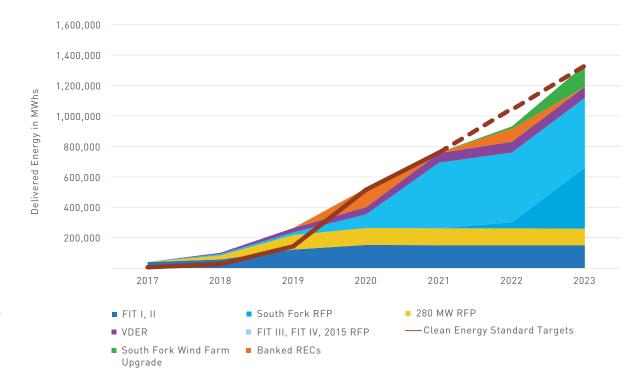
New clean energy programs for 2019 include:

- Integrating a new utility-scale storage program to cost-effectively defer the need to build new distribution substations, while enhancing clean energy storage capacity;
- Offering a residential and commercial customer storage program to provide an incentive to third-party aggregators who can use behind-the-meter storage to provide load relief to the electric grid on peak days; and
- > Promoting programs to **electrify transportation**, with the introduction of
  residential charger rebates, a residential Smart
  Charging discount for customers who charge
  their electric vehicle off-peak, and an incentive
  to encourage deployment of more electric
  vehicle fast charging stations on Long Island.<sup>3</sup>

With our existing and planned programs, LIPA and PSEG Long Island are on target to meet the state's aggressive energy efficiency and clean energy standard goals, as shown in Figure 7.

#### FIGURE 7

Clean Energy Standard Resources Coming Online are Sufficient to Meet Targets Through 2023





<sup>&</sup>lt;sup>3</sup> The electric vehicle fast charging incentive program will be designed during 2019 in coordination with a state-wide initiative.

#### MAINTAINING HIGH ELECTRIC SERVICE RELIABILITY

In 2013, LIPA and PSEG Long Island committed to maintaining electric grid reliability benchmarked to among the top 25 percent of peer utilities in the Northeast region. Several factors go into sustaining a reliable overhead utility, including system design, maintenance programs, and the level

To paraphrase one utility veteran, if you are sitting in the shade today, it is because someone planted a tree a long time ago.

of capital investment. Actions taken to improve reliability can take several years to become evident to customers. To paraphrase one utility veteran, if you are sitting in the shade today, it is because someone planted a tree a long time ago.

To meet our commitment to reliable electric service, LIPA and PSEG Long

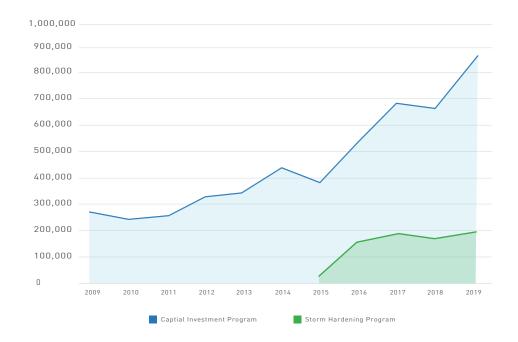
Island have taken several actions over the past five years, including:

- Increasing the level of funding available to maintain the electric grid. For example, in 2016 PSEG Long Island implemented a four-year tree trim cycle, replacing an older program with a cycle of six to seven years that left some trees untouched even longer. Pole inspection and maintenance programs were also enhanced, along with capital programs that target reliability;
- Implementing a \$730 million program to harden 1,000 miles of Long Island's electric circuits, raise ten at-risk substations above projected flood levels, and add nearly 900 new automated switches that allow service interruptions to be isolated and minimized. Importantly, LIPA secured a federal grant to fund 90 percent of the cost of the storm hardening program – a benefit only available to publicly-owned utilities like the Authority; and
- > Establishing a standard for reliability for each customer, to ensure that customers with worse than average electric service are prioritized in our programs to maintain and improve the electric grid.

Figure 8 illustrates the level of system investment since 2009. LIPA averaged approximately \$300 million per year of capital expenditures over the five-year period from 2009 to 2013. Since 2013, LIPA's annual spending on infrastructure has more than doubled, reaching \$870 million in 2019.

#### **FIGURE 8**

LIPA and PSEG Long Island Are Investing Record Funds in Electric Grid Reliability and Resiliency

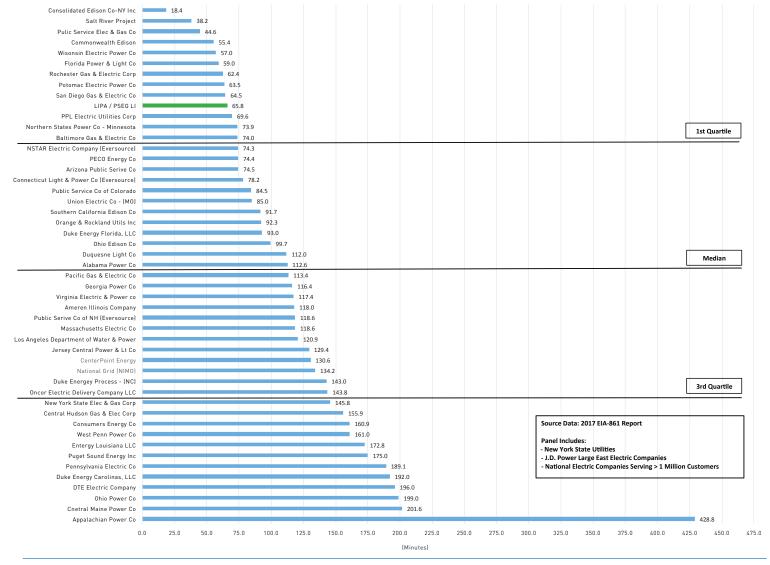




More important than the level of investment is the results our customers experience. Figure 9 compares PSEG Long Island's level of day-today system reliability to other utilities in New York and across the country. In 2017, on average, each Long Island customer experienced less than a single electric outage (0.95 outages per year) and was without power for 65.8 minutes<sup>4</sup>. These results are among the best for large utilities in the Northeast and across the country -equivalent to a car traveling 24-hours a day, 365 days a year, for 350,000 miles on one hour of service.

FIGURE 9

Average Number of Minutes a Customer is Without Service is Among the Top 25 Percent of Utilities





<sup>&</sup>lt;sup>4</sup> System Average Interruption Frequency Index ("SAIFI") and System Average Interruption Duration Index ("SAIDI"), respectively.

While the average customer has favorable reliability, PSEG Long Island has also enhanced reliability for our customers with worse than average electric service. **The number of customers experiencing four or more outages in a year<sup>5</sup> has declined from 70,248 in 2016, to 39,018 today, a decline of 45 percent, as shown in Figure 10. We aim to further reduce this number over the next several years.** 

FIGURE 10

45 Percent Fewer Customers Experience Multiple Outages in a Year





#### Reliability



Areas of focus for 2019 and beyond to enhance reliable service for customers include:

- > Powering up new projects to serve famed Long Island locations such as the Nassau Hub, Sloan Kettering, Nassau County Police Academy, and Belmont Racetrack;
- > Deploying Smart Wires to cost-effectively defer transmission investment by shifting power from overloaded to underutilized circuits;
- > Building the Western Nassau Transmission Project to make the electric grid more resilient and reliable; and
- > Upgrading the South Fork electric grid to meet growing energy demand.



#### Partnering with Long Island Railroad to Enhance Service

PSEG Long Island is replacing 250 older transmission poles along the Long Island Rail Road over the next two years to improve electric grid reliability and minimize the risk of disruption to train service in bad weather.

- > Babylon Branch
- > Central Branch
- > Far Rockaway Branch
- > Mainline Branch
- > Montauk Branch
- > Oyster Bay Branch
- > Port Jefferson Branch



#### AFFORDABLE ELECTRIC SERVICE FOR OUR CUSTOMERS

LIPA's mission is to provide "clean, reliable and affordable electric service for our customers." **As a publicly-owned electric utility, LIPA's electric rates reflect its costs to provide service with no profit margin**. Our business model – public ownership with a private operator – reduces the cost of electric service on Long Island by 20 percent or more<sup>6</sup>. The LIPA Board of Trustees has established goals to maintain electric rates that are:

- > At the lowest level consistent with sound fiscal and operating practices;
- > Comparable, and preferably at the lower end, of other regional utilities that surround LIPA's service territory; and
- > Affordable for households with low and moderate incomes.



<sup>&</sup>lt;sup>6</sup> Public ownership significantly reduces LIPA's cost of capital compared to privately-owned utilities by allowing the Authority to access the tax-exempt bond market, not pay dividends to shareholders, and eliminate corporate income tax payments embedded in private-utility electric rates. Additionally, LIPA is eligible for disaster recovery and storm hardening grants unavailable to private utilities, which reduces the cost to LIPA's customers of storm restoration in the event of severe weather events. LIPA has received more than \$1.5 billion of such federal and state grants.

#### EFFORTS TO MINIMIZE CUSTOMER BILLS ARE WORKING

LIPA and PSEG Long Island have taken many actions to achieve the Board's rate affordability policy. Achieving a balance of service quality and cost requires reducing cost in areas that provide less value to customers while continuing to invest in customer service, clean energy, and reliability. Some of our cost saving initiatives since 2013 include:

- Discontinuing investments in new combined cycle plants, as the declining cost of renewable energy will reduce the run-time and value of the plants;
- Reducing taxes paid by LIPA on behalf of its customers by defending the LIPA Reform Act's two percent per year tax cap on transmission and distribution property in court and challenging unreasonably high tax assessments<sup>7</sup>;
- Refinancing existing debt with higher-rated "triple-A"
   Utility Debt Securitization Authority bonds for savings;
- > Renegotiating expiring power purchase agreements for savings;
- Investing in cost-effective energy efficiency to reduce
   Long Island's peak generation capacity needs;
- Maintaining a flat PSEG Long Island operating budget for 2019, thereby offsetting inflation with productivity savings;
- > Reducing the long-term cost of pensions and retirement benefits imbedded in LIPA's Power Supply Agreement;
- > Re-negotiating gas transportation contracts;
- > Obtaining LIPA's share of corporate tax savings on power purchase agreements from the recently passed federal corporate tax bill;

- > Deploying distributed energy resources to defer transmission and distribution system investments in load pockets; and
- Negotiating reductions to the New York Independent System Operator's state-wide transmission costs, when such costs disproportionately benefit other regions of the state.

Figure 11 shows the impact on 2019 electric rates from each of these initiatives. Long Island electric bills will be 17 percent lower in 2019 due to these actions.

#### FIGURE 11

#### Savings in 2019 from Efforts to Manage Customer Bills :

| Discontinuing investments in combined cycle plants                                   | \$342M  |
|--|---------|
| LIPA Reform Act's 2% Tax Cap   | \$100M  |
| Refinancing existing debt  | \$88M   |
| Renegotiating expiring power purchase agreements                                     | \$18.5M |
| Investing in cost-effective energy efficiency  | \$15.6M |
| PSEG Long Island productivity savings  | \$9.6M  |
| PSA pension and retirement savings   | \$8M    |
| Corporate tax savings on power purchase agreements                                   | \$6M    |
| Reductions to gas transportation costs   | \$6M    |
| Transmission and distribution investment deferrals from distributed energy resources | \$3M    |
| Reductions to New York Independent System<br>Operator state-wide transmission costs  | \$1.7M  |

TOTAL: \$598.4M in savings to customers in 2019



Many of these cost saving initiatives have not realized their full potential.

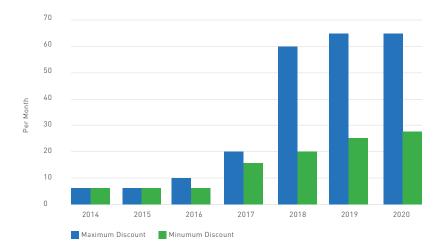
Additionally, LIPA and PSEG Long Island have several new initiatives that will add value for our customers, including:

- > Using technology to reduce cost and improve service, such as the deployment of Smart Meters, which will reduce future electric rates while providing better service to customers;
- > Encouraging cost-effective electrification of vehicles and heating, thereby reducing Long Island's carbon footprint and spreading the fixed costs of maintaining the local electric grid over more kilowatt-hour sales; and
- > Pursuing opportunities to "pre-pay" for electric and natural gas costs, thereby securing a discount for our fuel and purchased power costs.

## PROVIDING ASSISTANCE TO LOW AND MODERATE INCOME CUSTOMERS

In addition to maintaining overall rate affordability, LIPA's Board policy on Regionally Comparable Electric Rates ensures that electric rates are affordable for our customers with low and moderate incomes. LIPA and PSEG Long Island have taken actions, consistent with New York State policy, to provide an increased level of assistance to eligible customers. **Over the past five years, discounts available to eligible customers have increased from \$5 to anywhere between \$25 and \$65 per month,** depending on customer needs, as shown in Figure 12. When our discounts are fully phased-in for 2020, energy costs will be limited to, on average, no more than six percent of household income for low-income customers.

FIGURE 12
Increasing Low and Moderate Income Customer Discounts





## 2019 BUDGET by the **NUMBERS**

The 2019 Budget consists of an Operating Budget of \$3.53 billion and a Capital Budget of \$868.8 million. The Operating Budget, shown in Figure 13, funds delivery and power supply costs, energy efficiency and distributed energy programs, taxes, and debt service. The Capital Budget, summarized in Figure 14, funds long-life infrastructure investments such as transmission, substations, poles and wires, as well as information technology, bucket trucks, and other assets.

Figure 13

#### **2019 Operating Budget** (\$ thousands)

| Operating Revenues           | 3,525,334 |
|------------------------------|-----------|
| Grant & Other Income         | 73,092    |
| Total Revenues and Income    | 3,598,426 |
| Power Supply Costs           | 1,584,086 |
| Delivery Costs               | 715,416   |
| PILOTs, Taxes & Fees         | 536,675   |
| Interest Payments            | 372,666   |
| Debt Reduction & OPEB        | 389,583   |
| Operating Budget             | 3,598,426 |
| Fixed Obligation Coverage    |           |
| LIPA Debt Plus Leases        | 1.44x     |
| LIPA & UDSA Debt Plus Leases | 1.27x     |

Note: Operating Budget shown based on revenue requirements. Taxes on power supply have been reclassified to PILOTs, Taxes and Fees

#### Figure 14

#### **2019 Capital Budget** (\$ thousands)

| Capital Projects                     | 715,220   |
|--------------------------------------|-----------|
| Storm Hardening                      | 153,609   |
| Capital Budget                       | 868,829   |
|                                      |           |
| Funding from Operating Budget        | 190,797   |
| FEMA Grant                           | 138,248   |
| Debt Issued to Fund Projects         | 539,784   |
| Funding Sources                      | 868,829   |
| Percent of Capital Projects Funded f | from Debt |
| Including FEMA Projects              | 62%       |
| Excluding FEMA Projects              | 73%       |
|                                      |           |



#### **MEETING THE BOARD'S FINANCIAL POLICY FOR 2019**

LIPA's Board of Trustees established goals to measure the prudence and sustainability of our financial performance. These include:

- > Achieving "mid-A" credit ratings by the end of 2020;
- > Long-term borrowing of no more than 64 percent of capital spending; and
- Achieving fixed-obligation coverage of 1.45x on LIPA debt and capitalized leases<sup>8</sup>.

As a publicly-owned utility, there are only two sources of funds for the substantial capital investments required to maintain the physical electric grid on Long Island – electric rates and debt.<sup>9</sup>

## The aim of the Board's financial policy is to reduce the cost of providing electric service to our customer-owners over the long-term.

Overborrowing and unsustainable financial policies can reduce electric rates today, at the expense of driving up future electric rates. Prudent fiscal and debt management reduces the cost our customers' pay to borrow funds and allows LIPA to appropriately spread the cost of long-life infrastructure investments over the useful life of the assets, ensuring that today's customers pay for a portion of the investment and that future customers, who will also benefit, pay an appropriate share of the cost too.

The Board's financial policy measures our fiscal prudence the way rating agencies and investors do. The importance of using the right measures as our guide is evident from the increase in our credit ratings over the last five years, as illustrated in Figure 15. This improved outlook has correspondingly reduced LIPA's borrowing cost.

#### FIGURE 15

#### LIPA Receives Credit Upgrades

These upgrades reflect rating agencies' expectations of continued improvement in our operational and financial performance.

|   |                              | 2013 RATING<br>(Outlook) | 2018 RATING<br>(Outlook) |
|---|------------------------------|--------------------------|--------------------------|
|   | MOODY'S INVESTORS<br>SERVICE | Baa1 (Negative)          | A3 (Postive)             |
| - | STANDARD AND<br>POOR'S       | A- (Negative)            | A- (Positive)            |
|   | FITCH RATINGS                | A- (Negative)            | A- (Stable)              |

As shown in Figures 13 and 14, the proposed 2019 Budget meets the Board's financial policy requirements. The Operating Budget achieves 1.44x fixed obligation coverage, slightly below target by \$3 million. The Capital Budget meets the Board's financial policy for borrowing, with new debt funding 62 percent of capital spending.



EIPA's financial policy targets fixed obligation coverage of 1.20x, 1.30x, 1.40x, and 1.45x for 2016, 2017, 2018, and 2019, respectively. The Board also targets a minimum of 1.25x fixed obligation coverage on the combination of LIPA debt, Utility Debt Securitization Authority debt, and capitalized leases.

<sup>&</sup>lt;sup>9</sup> As a public power utility, LIPA is also sometimes eligible for federal grants like those described above to fund 90 percent of our \$730 million storm hardening program; however, these are limited to specific purposes and for exceptional circumstances.

#### **CHANGES IN THE 2019 OPERATING BUDGET**

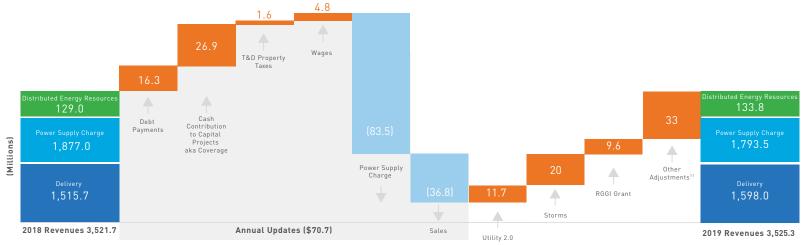
Figure 16 compares the \$3.53 billion 2019 Operating Budget to the \$3.52 billion 2018 budget. **The Operating Budget is increasing by \$3.6 million or 0.1 percent from the prior year.** 

- > The budget includes annual updates to actual cost -- no more and no less -- for certain costs largely outside of LIPA and PSEG Long Island's control, as in prior years. The net effect of these adjustments is to reduce electric rates by \$70.7 million. These adjustments include:
  - Debt payments, multiplied by the related debt service coverage factor, net of interest earnings on investments;
  - · Taxes and fees paid by LIPA;
  - Realized storm costs as compared to budget, net of insurance and federal disaster grants;

#### FIGURE 16

2019 Operating Budget is Flat to 2018

- Union wages;
- · Power supply and fuel costs; and
- · Sales.
- > The budget includes **\$11.7** million of incremental funding for PSEG Long Island's Utility **2.0** plan, primarily for Smart Meters. This investment will provide customer benefits starting in 2019 and will provide customer savings by reducing operating costs, thereby having a favorable impact on electric rates, starting in 2022<sup>10</sup>;
- > Two additional changes in the 2019 budget, which are described below, are:
  - A \$20 million increase in the budget for storm response, consistent with the higher level of spending LIPA has experienced over the last five years; and
  - A \$9.6 million decline in grant revenue for energy efficiency and renewable energy programs, which will be made up for by an increase in the Distributed Energy Resources Charge on customer bills.





<sup>&</sup>lt;sup>10</sup> See PSEG Long Island's 2018 Utility 2.0 filing for more detail.

<sup>&</sup>lt;sup>11</sup> Represents the difference in timing between the recognition of payments from customers and actual receipt of revenue.

#### STORM RESTORATION COSTS ARE RUNNING ABOVE BUDGET

Our customers expect timely storm and emergency response; however, the cost to restore the electric grid after a storm is volatile and largely unpredictable from year to year. Over the past five years, LIPA's annual cost for storm recovery has ranged from \$30.5 million in 2014 to \$112.3 million in 2016, net of insurance and federal grants for disaster recovery, as illustrated in Figure 17.

## FIGURE 17 Long Island Experiencing More Severe Storms Requiring Mutual Aid

|                                    | 2014   | 2015   | 2016    | 2017   | 2018    |  |
|------------------------------------|--------|--------|---------|--------|---------|--|
| STORM SPENDING (\$'000)            | 30,462 | 63,210 | 112,337 | 66,574 | 108,111 |  |
| NUMBER OF STORMS                   | 16     | 19     | 20      | 13     | 14      |  |
| STORMS REQUIRING MUTUAL AID        | -      | 1      | 5       | 4      | 6       |  |
| AVERAGE COST PER<br>STORM (\$'000) | 1,904  | 3,327  | 5,617   | 5,121  | 7,722   |  |

In a typical year, PSEG Long Island responds to between 13 and 20 storms. As Figure 17 shows, small differences in the severity of storms<sup>12</sup> from year to year can result in large differences in annual spending on storm response. LIPA attempts to minimize storm recovery costs for our customers in three ways:

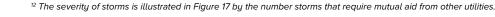
> First, we maintain prudent levels of insurance, where such coverage is available and cost-effective. Unfortunately, insurance is either unavailable for certain portions of the electric grid or the cost is too high to be economic for our customers.

- > Second, as a publicly-owned utility, LIPA is eligible for federal disaster recovery grants that are unavailable to investorowned utilities. These grants are only available for the most severe of storms, such as Hurricane Irene or Superstorm Sandy, but as these storms are also the costliest to restore, this is an important protection for our customers.
- > Finally, as discussed in last year's budget message, LIPA and PSEG Long Island have undertaken several initiatives aimed at hardening the electric grid, including a \$730 million storm hardening program, 90 percent of which is funded via an agreement between Governor Cuomo and the Federal Emergency Management Agency. Major storms will continue to cause damage to the electric grid, but a robust resiliency program reduces the damage caused by storms and speeds restoration times.

As a customer-owned utility, the residual cost to restore the electric grid from storms is recovered from our customer-owners. There is no other source. While storm recovery spending is volatile from year to year, LIPA attempts to minimize this impact on customers by budgeting for a prudent level of storm spending each year and recovering any differences over time.

In 2015, LIPA established a "Delivery Service Adjustment" for electric rates to ensure customers pay only actual storm costs each year. Differences between budgeted and actual costs are reflected in charges or credits to customer bills in following years. This follows the practice the state's investor-owned utilities use to track and recover prudently incurred storm costs.

The 2019 budget increases the storm budget from \$34.9 million to \$54.9 million, based on recent levels of spending. If the levels of the last five years represent what we should expect for the future, we believe it is prudent to budget more for storms.





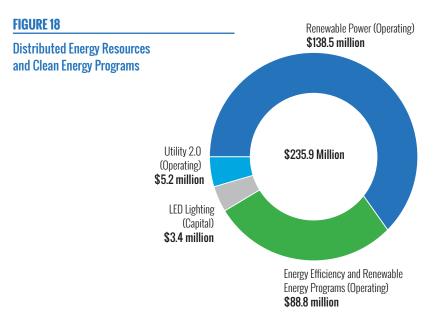
### RECORD FUNDING FOR DISTRIBUTED ENERGY RESOURCES AND CLEAN ENERGY PROGRAMS

LIPA and PSEG Long Island are leading the way on New York's aggressive climate goals and this year's budget includes a record level of funding. Our distributed and clean energy programs are funded from three sources:

- > Purchases of renewable and zero carbon energy are funded by customers as part of the Power Supply Charge, which is set each month based on LIPA's actual cost, similar to other New York utilities;
- > Rebates and the costs to run energy efficiency and renewable energy programs, less any grants received for these programs, are funded from the Distributed Energy Resources ("DER") Charge on customer bills, which is similar to the System Benefits Charge on the bills of the state's investor-owned utilities; and
- > Capital investments in long-life infrastructure owned by LIPA that result in greater system efficiency are funded in the Capital Budget, resulting in debt repaid over the useful life of the investments, matching the benefits and the costs for our customers.

The 2019 budget continues our investments in distributed and clean energy programs with a record level of resources, as shown in Figure 18.

Funding for LIPA's distributed and clean energy programs is primarily from our customers; however, a portion is funded from grants received from the Regional Greenhouse Gas Initiative ("RGGI").



RGGI is a cooperative effort among nine states – New York, Connecticut, Delaware, Maine, Maryland, Massachusetts, New Hampshire, Rhode Island, and Vermont – to reduce greenhouse gas emissions. LIPA buys CO2 allowances as part of its purchased power expense. A portion of these RGGI funds are returned to LIPA to fund energy efficiency and renewable energy programs on Long Island.

RGGI grant funding will decline by \$9.6 million from 2018 levels to \$25 million. This decline will increase the portion of such programs funded by customers through the DER Charge.



#### **CHANGES IN THE 2019 CAPITAL BUDGET**

Figure 19 shows the \$869 million 2019 Capital Budget as compared to the \$698 million 2018 budget. **The Capital Budget is increasing by \$171 million from the prior year.** Significant funding increases include:

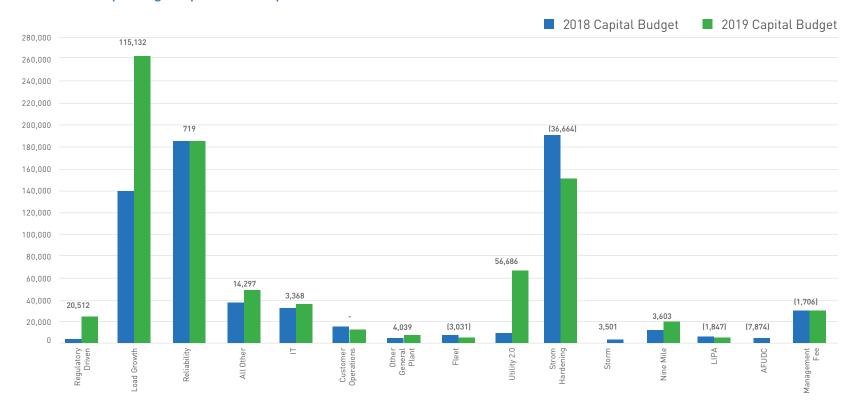
- > \$115 million for load growth, with new projects such as the Nassau Hub and Belmont Racetrack, and upgrading the infrastructure on the South Fork;
- > **\$57** million for Utility **2.0** projects, including replacing all conventional meters with smart meters over four years; and

> \$21 million for regulatory driven projects, such as the Western Nassau Transmission Project, which is required to meet new reliability standards.

The 2019 Capital Budget also includes \$154 million towards the \$730 million FEMA-funded storm hardening program.

The 2019 hardening program will rebuild 235 miles of distribution circuits with stronger wire and poles and install 75 smart switches to minimize outages on the electric grid.

**FIGURE 19**\$869 Million 2019 Capital Budget Is Up \$171 Million Compared to 2018

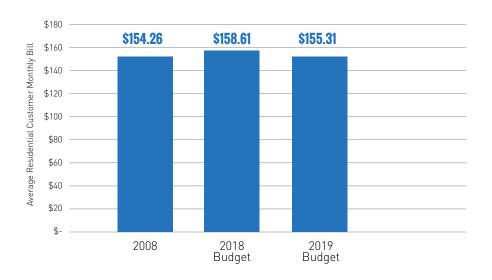




#### **ELECTRIC BILLS FOR 2019**

The impact of the 2019 Operating and Capital Budget can be shown in terms of residential customer bills. **Electric bills are forecast to decline by \$3.30 per month in 2019, or roughly two percent from their 2018 budgeted level**. Electric bills for an average residential customer have remained roughly flat for over a decade, increasing 0.7 percent since 2008, while inflation is up 21 percent over this period, as shown in Figure 20.

FIGURE 20
Customers' Electric Bills are Flat Over Last 10 Years







### CONCLUSION

It is a privilege to work with the LIPA Board of Trustees and the employees of LIPA and PSEG Long Island to fulfill our mission of providing a clean, reliable and affordable utility for our customer-owners on Long Island and in the Rockaways.

The 2019 Budget funds our customers' priorities while holding the line on other spending and reducing electric bills for our customers. This favorable result reflects the cumulative effect of decisions made over the last several years. While we have more to do, our results since 2013 and our plans for the next several years show we are headed in the right direction.

Thomas Falcone Chief Executive Officer November 14, 2018



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## LONG ISLAND POWER AUTHORITY 2019 BUDGET

**SECTION II** 



Long Island Power Authority 2019 Proposed and 2020 Projected Budgets

### Revenue Requirements (Thousands of Dollars)

|   |    | 20        | )18 |           | 20           | 19 |                     | 20              | 20                        |      |
|---|----|-----------|-----|-----------|--------------|----|---------------------|-----------------|---------------------------|------|
| Description                                     |    | Approved  | Pr  | ojected   | Proposed     |    | nge from<br>or Year | Projected       | Change from<br>Prior Year | Ref. |
| PSEG Long Island Operating and Managed Expenses | \$ | 607,590   | \$  | 668,076   | \$ 637,230   | \$ | 29,640              | \$<br>648,442   | \$ 11,212                 | 10   |
| PSEG Long Island OPEB Expense                   |    | 40,669    |     | 49,284    | 43,955       |    | 3,286               | 44,934          | 979                       | 31   |
| PILOTs - Revenue-Based Taxes                    |    | 33,127    |     | 34,157    | 34,444       |    | 1,316               | 36,093          | 1,650                     | 6    |
| PILOTs - Property-Based Taxes                   |    | 289,280   |     | 287,481   | 292,861      |    | 3,581               | 298,718         | 5,857                     | 14   |
| LIPA Operating Expenses                         |    | 77,012    |     | 78,080    | 83,619       |    | 6,607               | 85,290          | 1,671                     | . 33 |
| Total Operating & Deferred Expenses             |    | 1,047,678 |     | 1,117,078 | 1,092,108    |    | 44,431              | 1,113,478       | 21,369                    |      |
| PSEG Long Island OPEB Expense                   |    | (40,669)  |     | (49,284)  | (43,955)     |    | (3,286)             | (44,934)        | (979                      | 31   |
| Suffolk Property Tax Settlement                 |    | (21,714)  |     | (23,148)  | (24,041)     |    | (2,327)             | (26,630)        | (2,589                    |      |
| Visual Benefits Assessment                      |    | (428)     |     | (499)     | (414)        |    | 14                  | (436)           | (22                       | 1    |
| Less Non-Cash Items                             |    | (62,810)  |     | (72,930)  | (68,410)     |    | (5,600)             | (72,001)        | (3,589                    |      |
| Other Interest Costs                            |    | 26,487    |     | 24,790    | 19,022       |    | (7,464)             | 19,043          | 21                        | . 20 |
| Plus Cash Expenditures                          |    | 26,487    |     | 24,790    | 19,022       |    | (7,464)             | 19,043          | 21                        |      |
| Less Other Income and Deductions                |    | (40,258)  |     | (47,765)  | (44,242)     |    | (3,983)             | (43,334)        | 908                       | 16   |
| Less Grant Income                               |    | (38,429)  |     | (38,450)  | (28,850)     |    | 9,579               | (28,688)        | 162                       | 18   |
| Total Cash Needed to Fund Operations            |    | 932,667   |     | 982,722   | 969,629      |    | 36,962              | 988,499         | 18,870                    |      |
| LIPA Debt Service                               |    | 192,978   |     | 198,570   | 216,803      |    | 23,824              | 270,135         | 53,332                    | 22   |
| UDSA Debt Service                               |    | 324,728   |     | 324,728   | 327,140      |    | 2,412               | 319,030         | (8,110                    |      |
| Fixed Obligation Coverage                       |    | 194,340   |     | 210,533   | 218,306      |    | 23,966              | 242,098         | 23,792                    | 1    |
| Debt Service                                    |    | 712,047   |     | 733,832   | 762,249      |    | 50,202              | 831,264         | 69,015                    |      |
| Power Supply Charge                             |    | 1,876,980 |     | 1,886,451 | 1,793,456    |    | (83,524)            | 1,751,999       | (41,457                   | 8    |
| Total Revenue Requirements                      | \$ | 3,521,694 | \$  | 3,603,005 | \$ 3,525,334 | \$ | 3,640               | \$<br>3,571,761 | \$ 46,427                 | 6    |



Long Island Power Authority 2019 Proposed and 2020 Projected Operating and Capital Budgets

#### **Revenue Requirements**

The Authority's annual revenue requirements are budgeted to remain essentially flat from 2018 to 2019 at \$3.5 billion. This is due to the fact that increases in property tax assessments, storm restoration costs, and debt service, including fixed obligation coverage, to support the Authority's capital improvement program, were offset by decreases in the Power Supply Charge. These costs are further detailed on the following pages herein.

Beginning in 2016, the Authority's revenue requirements are calculated in accordance with the practices utilized by other large public power utilities in the United States (the Public Power Model) and reflect the recovery of operating expenses in the current year plus debt and other fixed payment obligations, including fiscally sound levels of fixed obligation coverage.

As set forth on page 2, the Authority's methodology for calculating revenue requirements and fixed obligation coverage excludes certain specified non-cash items. These exclusions reflect the non-cash portion of costs amortized to expense, such as depreciation and amortization (the costs of which are generally recovered in revenues through debt service payments) and the portion of expense associated with voluntary contributions to the Authority's OPEB Account, which are made after debt payments each year (and thus are first available to make debt payments and are thus part of fixed obligation coverage). The Authority's financial policies are further detailed herein in the description of debt service and fixed obligation coverage requirements.



Long Island Power Authority 2019 Proposed and 2020 Projected Budgets

#### Statements of Revenues and Expenses (Thousands of Dollars)

|   |        | 2017      | 20:             | 18          |    |    | 201       | 19                        |    | 2020      |                           |      |  |  |
|---|--------|-----------|-----------------|-------------|----|----|-----------|---------------------------|----|-----------|---------------------------|------|--|--|
| Description                                     |        | Actual    | Approved        | Projected   |    |    | Proposed  | Change from<br>Prior Year |    | Projected | Change from<br>Prior Year | Ref. |  |  |
| Revenues  | s      | 3,481,613 | \$<br>3,521,694 | \$ 3,603,00 | )5 | Ś  | 3,525,334 | \$ 3,640                  | Ś  | 3,571,761 | \$ 46,427                 | 6    |  |  |
| Power Supply Charge                             |        | 1,842,587 | 1,876,980       | 1,886,4     | 51 | ľ  | 1,793,456 | (83,524)                  |    | 1,751,999 | (41,457)                  | 8    |  |  |
| Revenue Net of Power Supply Charge              |        | 1,639,026 | 1,644,714       | 1,716,5     | 4  |    | 1,731,878 | 87,164                    |    | 1,819,762 | 87,885                    |      |  |  |
| PSEG Long Island Operating and Managed Expenses |        |           |                 |             |    |    |           |                           |    |           |                           |      |  |  |
| PSEG Long Island Operating Expenses             | (a)    | 511,547   | 536,312         | 533,70      | 9  |    | 550,144   | 13,832                    |    | 549,093   | (1,051)                   | 31   |  |  |
| PSEG Long Island OPEB Expense                   |        | 41,080    | 40,669          | 49,2        | 34 |    | 43,955    | 3,286                     |    | 44,934    | 979                       | 31   |  |  |
| PSEG Long Island Managed Expenses               |        | 99,408    | 65,842          | 134,3       | 57 |    | 87,086    | 21,244                    |    | 99,349    | 12,263                    | 10   |  |  |
| Utility Depreciation                            |        | 165,884   | 189,410         | 179,0       | 24 |    | 201,340   | 11,930                    |    | 232,682   | 31,343                    | 12   |  |  |
| Accelerated Depreciation of Conventional Meters |        |           | 7,679           | 8,7         | 88 |    | 24,778    | 17,099                    |    | 23,696    | (1,082)                   | 12   |  |  |
| PILOTs - Revenue-Based Taxes                    |        | 31,765    | 33,127          | 34,1        | 57 |    | 34,444    | 1,316                     |    | 36,093    | 1,650                     | 6    |  |  |
| PILOTs - Property-Based Taxes                   |        | 282,833   | 289,280         | 287,4       | 31 |    | 292,861   | 3,581                     |    | 298,718   | 5,857                     | 14   |  |  |
| LIPA Operating Expenses                         |        | 93,333    | 77,012          | 78,0        | 30 |    | 83,619    | 6,607                     |    | 85,290    | 1,671                     | 33   |  |  |
| LIPA Deferred Amortized Expenses                |        | 31,015    | 31,015          | 31,0        |    |    | 25,015    | (6,000)                   |    | 25,015    | -                         | 12   |  |  |
| LIPA Depreciation and Amortization              |        | 111,857   | 111,801         | 111,9       |    |    | 112,687   | 886                       |    | 113,693   | 1,007                     | 12   |  |  |
| Interest Expense                                |        | 336,071   | 343,505         | 348,5       |    |    | 356,544   | 13,040                    |    | 354,362   | (2,182)                   | 20   |  |  |
| Total Expenses                                  |        | 1,704,793 | 1,725,650       | 1,796,3     | 37 |    | 1,812,471 | 86,821                    |    | 1,862,927 | 50,454                    |      |  |  |
| Other Income and Deductions                     |        | 43,638    | 40,258          | 47,7        | 55 |    | 44,242    | 3,983                     |    | 43,334    | (908)                     | 16   |  |  |
| Grant Income                                    |        | 39,251    | 41,778          | 41,3        | .8 |    | 34,078    | (7,700)                   |    | 39,191    | 5,113                     | 18   |  |  |
| Excess of Revenues Over Expenses                | (a) \$ | 17,122    | \$<br>1,100     | \$ 9,2      | 0  | \$ | (2,274)   | \$ (3,374)                | \$ | 39,361    | \$ 41,636                 | 1    |  |  |

Note: (a) PSEG Long Island 2018 Approved Operating Expenses have been reduced by \$0.7 million due to carryover of O&M funding for the Utility 2.0 Super Saver program from 2018 to 2019. Thus, increasing the 2018 Approved Excess of Revenues Over Expenses from \$0.4 million to \$1.1 million.



Long Island Power Authority 2019 Proposed and 2020 Projected Operating and Capital Budgets

#### **Statement of Revenues and Expenses**

The Authority's projection of Revenues and Expenses uses the accrual basis of accounting, which results in a net loss of (\$2.3) million in 2019 and \$39.4 million of net income in 2020. Further information on the components of Revenues and Expenses are included on supplemental pages herein.

The factors contributing to the projection of net loss is the amortization of certain non-cash regulatory assets to expense, including non-cash employee benefits (OPEBs) for PSEG Long Island (page 31) and other deferred expenses (page 33). In addition, this includes an increase in depreciation associated with the early retirement of conventional meters as they are replaced by smart meters.

As shown on page 22, despite these "book" net losses, the Authority is forecasting to achieve higher levels of fixed obligation coverage and increase the amount of cash flow available to fund its capital program in lieu of debt financing. This is consistent with the Authority's financial goals to improve its credit ratings and reduce reliance on debt funding of its capital plan over five years.



#### **Sales and Revenues**

|   |     | 2017       |         | 20:        | 18 |   | 2019     |            |   |    | 2020       |                           |  |  |
|---|-----|------------|---------|------------|----|---|----------|------------|---|----|------------|---------------------------|--|--|
| Description   |     | Actual     | Approve |            |    | Projected                               | Proposed |            | d Change from<br>Prior Year             |    | Projected  | Change from<br>Prior Year |  |  |
| Sales of Electricity (MWh)                            |     |            |         |            |    | _                                       |          |            |   |    |            |                           |  |  |
| Residential Sales                                     |     | 9,088,624  |         | 9,239,265  |    | 9,431,855                               |          | 8,888,795  | (350,470)                               |    | 8,696,999  | (191,796                  |  |  |
| Commercial Sales                                      |     | 9,401,246  |         | 9,625,647  |    | 9,544,368                               |          | 9,463,652  | (161,996)                               |    | 9,514,616  | 50,964                    |  |  |
| Other Sales to Public Authorities/Street Lighting     |     | 557,344    |         | 533,528    |    | 547,524                                 |          | 537,992    | 4,464                                   |    | 538,316    | 324                       |  |  |
| Total Sales of Electricity (MWh)                      |     | 19,047,214 |         | 19,398,440 |    | 19,523,747                              |          | 18,890,438 | (508,002)                               |    | 18,749,930 | (140,508)                 |  |  |
| December Control (Therese do of Dellow)               |     |            |         |            |    |   |          |            | _                                       |    |            |                           |  |  |
| Revenues by Sector (Thousands of Dollars) Residential | Ś   | 1,821,582  | \$      | 1,893,044  | ċ  | 1,966,731                               | Ś        | 1,868,006  | \$ (25,038)                             | Ś  | 1,890,923  | \$ 22,917                 |  |  |
| Commercial  | Ş   | 1,471,332  | Þ       | 1,500,458  | Ş  | 1,480,635                               | Þ        | 1,517,985  | 17,527                                  | ۶  | 1,564,689  | \$ 22,917<br>46,703       |  |  |
| Other Public Authorities/Street Lighting              |     | 68,404     |         | 73,723     |    | 68,907                                  |          | 65,923     | (7,800)                                 |    | 65,805     | 40,703                    |  |  |
| ESCO Revenue  |     | 93,708     |         | 105,383    |    | 98,684                                  |          | 95,691     | (9,692)                                 |    | 93,905     | (1,785                    |  |  |
| Power Supply Charge Deferral                          |     | (15,606)   |         | 105,385    |    | 18,894                                  |          | 93,091     | (3,032)                                 |    | 93,903     | (1,783                    |  |  |
| Other Regulatory Amortizations and Deferrals          |     | 11,912     |         | (80,100)   |    | (57,387)                                |          | (50,995)   | 29,105                                  |    | (72,285)   | (21,290                   |  |  |
| Miscellaneous Revenues                                |     | 30,281     |         | 29,186     |    | 26,541                                  |          | 28,724     | (462)                                   |    | 28,724     | (21,230                   |  |  |
| Total Revenues  | Ś   |            | Ś       |            | Ś  | 3,603,005                               | Ś        | 3,525,334  |   | Ś  | 3,571,761  | \$ 46,427                 |  |  |
|   |     | , , , ,    |         |            |    | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |          | -,,-       | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |    |            |                           |  |  |
| Revenues by Component (Thousands of Dollars)          |     |            |         |            |    |   |          |            |   |    |            |                           |  |  |
| Delivery Charge (RDM Target)                          | \$  | 1,124,970  | \$      | 1,226,328  | \$ | 1,198,288                               | \$       | 1,305,096  | \$ 78,768                               | \$ | 1,381,299  | \$ 76,203                 |  |  |
| Power Supply Charge                                   |     | 1,858,193  |         | 1,876,980  |    | 1,867,557                               |          | 1,793,456  | (83,524)                                |    | 1,751,999  | (41,457                   |  |  |
| T&D Property Tax Recovery                             | (a) | 282,833    |         | 289,280    |    | 287,481                                 |          | 292,861    | 3,581                                   |    | 298,718    | 5,857                     |  |  |
| Energy Efficiency and Renewable Energy (DER)          |     | 52,244     |         | 56,178     |    | 57,525                                  |          | 63,197     | 7,019                                   |    | 65,286     | 2,089                     |  |  |
| New York State Assessment                             |     | 10,859     |         | 10,510     |    | 9,858                                   |          | 9,453      | (1,057)                                 |    | 9,642      | 189                       |  |  |
| Suffolk Property Tax Settlement                       |     | 44,853     |         | 45,274     |    | 46,708                                  |          | 46,233     | 959                                     |    | 47,336     | 1,103                     |  |  |
| Visual Benefits Assessment (VBA)                      |     | 961        |         | 948        |    | 1,019                                   |          | 909        | (39)                                    |    | 901        | (7                        |  |  |
| Revenue Related PILOTS                                |     | 31,765     |         | 33,127     |    | 34,157                                  |          | 34,444     | 1,316                                   |    | 36,093     | 1,650                     |  |  |
| RDM Collection/(Refund)                               | (b) | 59,958     |         | 3,963      |    | 83,589                                  |          | (32,873)   | (36,836)                                |    | -          | 32,873                    |  |  |
| DSA Collection/(Refund)                               |     | (11,609)   |         | 29,915     |    | 28,773                                  |          | 36,727     | 6,811                                   |    | 24,048     | (12,678                   |  |  |
| T&D Property Tax Collection/(Refund)                  |     | -          |         | 106        |    |   |          | (1,897)    | (2,003)                                 |    | -          | 1,897                     |  |  |
| Power Supply Charge Deferral                          |     | (15,606)   |         | -          |    | 18,894                                  |          | -          | -                                       |    | -          | -                         |  |  |
| Other Regulatory Amortizations and Deferrals          |     | 11,912     |         | (80,100)   |    | (57,387)                                |          | (50,995)   | 29,105                                  |    | (72,285)   | (21,290                   |  |  |
| Miscellaneous Revenues                                |     | 30,281     |         | 29,186     |    | 26,541                                  |          | 28,724     | (462)                                   |    | 28,724     | -                         |  |  |
| Total Revenues  | \$  | 3,481,613  | \$      | 3,521,694  | \$ | 3,603,005                               | \$       | 3,525,334  | \$ 3,640                                | \$ | 3,571,761  | \$ 46,427                 |  |  |

Note: (a) Effective in 2019, the Authority is proposing to modify the Electric Tariff to collect the cost associated with LIPA's T&D Property Taxes separately. These costs were previously collected in the Delivery Charge. Prior years have been adjusted for comparison purposes.

(b) The projected 2018 RDM collection totaling \$83.6 million reflects (i) the 2017 uncollected delivery revenue totaling \$14.8 million plus (ii) the projected 2018 delivery revenue shortfall. The 2019 RDM refund totaling \$32.9 million reflects the 2018 estimated overcollection of delivery revenue to be refunded to customers in 2019.



#### Sales and Revenues

Revenues are derived primarily from retail sales of electricity to residential and commercial customers. Also included are revenues from electric sales to public authorities and street lighting. In accordance with the Authority's Tariff for Electric Service (the Tariff), the Authority's Delivery Charge recovers the costs associated with maintaining and improving its transmission and distribution system and serving its customers. Additionally, the Authority recovers costs associated with purchasing and producing electric energy (fuel and purchased power) through the Power Supply Charge. The Authority also has various surcharges and non-electric service charges, such as those to recover costs associated with its distributed energy programs, assessments, revenue-related PILOTs, fees for pole attachments, late payment charges to customers whose bills are in arrears, and other miscellaneous service fees.

PSEG Long Island's sales forecast projects an average annual 1.7% decline in sales through 2020, reflecting the impact of PSEG Long Island's energy efficiency programs combined with voluntary measures taken by customers, PV rooftop solar, and improvements to standards and codes. Any surplus/shortfall in delivery revenue due to sales being higher/lower than budgeted will be returned/recovered through the Revenue Decoupling Mechanism (RDM). The sales forecast assumes historically average weather conditions over the period.

Effective in 2019, the Authority has proposed to modify the Tariff For Electric Service to separately track and recover payments-in-lieu-of-taxes (PILOTs) for local-based property taxes on LIPA's transmission and distribution system. As these charges are already included in LIPA's Delivery Service charge, there is no incremental impact to electric rates. The change will provide transparency by providing customers the amounts they pay for local-based PILOTs assessed by the numerous taxing jurisdictions on Long Island. The tracking mechanism will ensure customers pay only the actual amount of PILOTs on LIPA's transmission and distribution property. The amounts of these charges are presented on the line entitled "T&D Property Tax Recovery" on the previous page.



## Power Supply Charge (Thousands of Dollars)

|   | 2017              |                   | 2018           |   | 20                | )19                       | 20           | )20                       |
|---|-------------------|-------------------|----------------|---|-------------------|---------------------------|--------------|---------------------------|
| Description                               | Actual            | Approved          | Projected      |   | Proposed          | Change from<br>Prior Year | Projected    | Change from<br>Prior Year |
| Composite.                                |                   |                   |                |   |                   |                           |              |                           |
| Capacity Capacity Charges                 | \$ 376,354        | \$ 401,80         | 5 \$ 408,175   |   | \$ 395,312        | \$ (6,494)                | \$ 377,544   | \$ (17,767)               |
| National Grid (PSA)                       | 266,657           | 263,864           |                | 1 | 253,561           | (10,303)                  | 260,652      | 7,090                     |
| Total Capacity                            | 643,012           | 665,669           | •              |   | 648,873           | (16,796)                  | 638,196      | (10,677)                  |
| Total Capacity                            | 043,012           | 003,003           | 048,803        |   | 048,873           | (10,730)                  | 038,190      | (10,077)                  |
| Purchased Power                           |                   |                   |                |   |                   |                           |              |                           |
| Purchased Power                           | 391,241           | 367,02:           | 1 364,559      |   | 361,293           | (5,728)                   | 344,242      | (17,051)                  |
| Total Purchased Power                     | 391,241           | 367,023           | L 364,559      |   | 361,293           | (5,728)                   | 344,242      | (17,051)                  |
|   |                   |                   |                |   |                   |                           |              |                           |
| Commodity                                 | 275 044           | 262.47            | 202.020        |   | 244.466           | (54.240)                  | 204,725      | (C 441)                   |
| Natural Gas                               | 275,041<br>29,320 | 262,47!<br>49,614 | •              |   | 211,166<br>39,572 | (51,310)                  | 33,823       | (6,441)                   |
| Fuel Oil                                  |                   |                   |                |   |                   | (10,042)                  |              | (5,749)                   |
| Total Commodity                           | 304,362           | 312,089           | 365,084        |   | 250,738           | (61,352)                  | 238,548      | (12,190)                  |
| Renewables                                |                   |                   |                |   |                   |                           |              |                           |
| Renewable Power                           | 136,205           | 135,00            | 7 122,484      |   | 138,453           | 3,446                     | 137,247      | (1,207)                   |
| Total Renewables                          | 136,205           | 135,007           | 7 122,484      |   | 138,453           | 3,446                     | 137,247      | (1,207)                   |
|   |                   |                   |                |   |                   |                           |              |                           |
| Other                                     |                   |                   |                |   |                   |                           |              |                           |
| Transmission                              | 38,980            | 42,902            | •              |   | 37,245            | (5,658)                   | 37,301       | 56                        |
| Nine Mile Nuclear Fuel                    | 41,085            | 43,346            | •              |   | 45,006            | 1,660                     | 44,472       | (534)                     |
| Regional Greenhouse Gas Initiative (RGGI) | 12,342            | 20,698            | •              |   | 18,348            | (2,350)                   | 19,419       | 1,072                     |
| Zero Emissions Credits                    | 32,921            | 45,862            | •              |   | 50,014            | 4,152                     | 51,398       | 1,384                     |
| Fuel and Power Supply Management Services | 19,301            | 19,92             | ·              |   | 19,724            | (200)                     | 20,085       | 361                       |
| Other                                     | 12,027            | 12,71             |                |   | 14,393            | 1,682                     | 7,920        | (6,472)                   |
| Total Other                               | 156,656           | 185,443           | 3 178,017      |   | 184,729           | (713)                     | 180,596      | (4,134)                   |
| Pass Through Property Taxes               |                   |                   |                |   |                   |                           |              |                           |
| National Grid (PSA)                       | 195,633           | 196,010           | 5 193,990      |   | 198,653           | 2,637                     | 202,302      | 3,649                     |
| Fast Track Units                          | 11,435            | 11,72             | ,              |   | 6,725             | (5,000)                   | 6,837        | 112                       |
| Nine Mile                                 | 4,044             | 4,010             | ·              |   | 3,992             | (18)                      | 4,032        | 40                        |
| Total Pass Through Property Taxes         | 211,112           | 211,75            | •              |   | 209,370           | (2,381)                   | 213,171      | 3,801                     |
| <u> </u>                                  |                   |                   |                |   |                   | <u> </u>                  |              | ·                         |
| Total Power Supply Charge                 | \$ 1,842,587      | \$ 1,876,980      | ) \$ 1,886,451 |   | \$ 1,793,456      | \$ (83,524)               | \$ 1,751,999 | \$ (41,457)               |



### **Power Supply Charge**

Power Supply Charges are budgeted at \$1.8 billion for 2019, a decrease of \$83.5 million compared to 2018. An additional \$41.5 million decrease is projected for 2020. The largest driver of the decrease is lower projected energy sales and commodity prices, including the impact of the Authority's hedge positions, which reduces the cost of Long Island generated energy and the cost of purchased power. See Table 1 below for a summary of the primary drivers of the decline.

Power supply costs projections are prepared utilizing a generation economic dispatch model that considers, among other variables, the availability and thermal efficiency of generating resources, delivered fuel prices, and environmental regulatory requirements.

In addition to the commodity costs consumed in generation and purchased power, power supply costs include the cost of emission allowances, generation and transmission cable capacity, the Authority's share of costs charged by the New York, New England and PJM independent system operators (ISO), electric power wheeling, payments made to Energy Service Companies (ESCOs) in accordance with the Long Island Choice program, Zero Emission Credits associated with the adoption by the New York State Public Service Commission of the Clean Energy Standard, services received under energy, power and fuel management agreements, fuel hedging program costs, energy from renewable resources as well as the Authority's 18% share of the operation and maintenance expenses related to the Nine Mile Point 2 nuclear generating station, the National Grid Power Supply Agreement, and certain PILOTs.

Table 1: 2019 vs. 2018 Change in Costs

| Description                 | Net Change | Cause  |
|-----------------------------|------------|--|
| Capacity                    | (\$16.8M)  | Lower contract pricing and a decrease in PSA OPEB & Pension expense; partially offset by expiration of the Empire Zone tax refund for Caithness I.   |
| Purchased Power             | (\$5.7M)   | Lower projected natural gas prices.  |
| Commodity (gas & oil)       | (\$61.4M)  | Lower projected energy sales and gas prices and a projected gain in financial settlements from hedging. Reduction in residual oil use based upon updated historical data. Reduction in gas transportation costs. |
| Renewables                  | \$3.4M     | Expected installation of additional solar projects.  |
| Other                       | (\$0.7M)   | Reduction in emissions costs and updated charges for the Y49 cable and ZEC payments.   |
| Pass Through Property Taxes | (\$2.4M)   | Taxes associated with the Brentwood and Shoreham PPAs are now borne by the facilities' owners.   |
| Total                       | (\$83.5M)  |  |



## Operating Expenses (Thousands of Dollars)

|   |     | 2017          | 20         | )18 |           | 20         | 019                       | 20         | 20                        |
|---|-----|---------------|------------|-----|-----------|------------|---------------------------|------------|---------------------------|
| Description   |     | Actual        | Approved   |     | Projected | Proposed   | Change from<br>Prior Year | Projected  | Change from<br>Prior Year |
| PSEG Long Island Operating Expenses                   | (a) | \$<br>552,627 | \$ 576,981 | \$  | 582,993   | \$ 594,099 | \$ 17,118                 | \$ 594,028 | \$ (71)                   |
| Capital Lease Offsets                                 | (b) |               | (5,436)    |     | -         | -          | 5,436                     | -          | -                         |
| PSEG Long Island Managed Expenses                     |     |               |            |     |           |            |                           |            |                           |
| Uncollectible Accounts                                |     | 18,960        | 22,923     |     | 15,971    | 19,867     | (3,056)                   | 20,104     | 237                       |
| Storm Restoration                                     |     | 66,574        | 34,854     |     | 108,111   | 54,854     | 20,000                    | 66,472     | 11,618                    |
| NYS Assessment  |     | 10,859        | 10,510     |     | 9,858     | 9,453      | (1,057)                   | 9,642      | 189                       |
| Accretion of Asset Retirement Obligation              |     | 2,638         | 2,831      |     | 134       | 2,750      | (81)                      | 2,969      | 219                       |
| Miscellaneous   |     | 376           | 160        |     | 293       | 162        | 2                         | 162        | -                         |
| Total PSEG Long Island Managed Expenses               |     | 99,408        | 65,842     |     | 134,367   | 87,086     | 21,244                    | 99,349     | 12,263                    |
| Total PSEG Long Island Operating and Managed Expenses |     | 652,035       | 642,823    |     | 717,359   | 681,185    | 38,362                    | 693,376    | 12,192                    |
| LIPA Operating Expenses                               |     |               |            |     |           |            |                           |            |                           |
| Management Fee (including incentive)                  |     | 72,565        | 74,604     |     | 74,102    | 75,584     | 980                       | 77,095     | 1,511                     |
| Capitalized Management Fee                            | (c) | (9,748)       | (30,632)   |     | (26,794)  | (28,926)   | 1,706                     | (29,504)   | (578)                     |
| LIPA Operating Costs                                  |     | 30,516        | 33,040     |     | 30,773    | 36,961     | 3,921                     | 37,699     | 738                       |
| LIPA Operating Expenses                               |     | 93,333        | 77,012     |     | 78,080    | 83,619     | 6,607                     | 85,290     | 1,671                     |
| PSEG Long Island & LIPA Total Operating Expenses      |     | \$<br>745,368 | \$ 719,835 | \$  | 795,439   | \$ 764,804 | \$ 44,969                 | \$ 778,667 | \$ 13,863                 |

Note: (a) PSEG Long Island 2018 Approved Operating Expenses have been reduced by \$0.7 million due to carryover of O&M funding for the Utility 2.0 Super Saver program from 2018 to 2019.



<sup>(</sup>b) Due to the immaterial nature of this item, reclassing vehicle lease expense from PSEG Long Island's operating expenses is no longer required.

<sup>(</sup>c) Effective in 2018, a new methodology based on the PSEG Long Island company labor allocation was adopted for determination of the Capitalized Management Fee.

### **Operating Expenses**

Total Operating Expenses are budgeted at \$764.8 million in 2019 and projected at \$778.7 million in 2020.

Operating Expenses are comprised of costs associated with operating and maintaining the Authority's Transmission and Distribution system consisting of three major expense categories:

- (i) PSEG Long Island Operating Expenses (expenses which PSEG Long Island must remain within 102% of budget to earn incentive compensation);
- (ii) PSEG Long Island Managed Expenses (expenses which PSEG Long Island manages but are substantially outside of the control of PSEG Long Island); and
- (iii) LIPA's Operating Expenses

PSEG Long Island Operating Expenses include costs related to the following major areas: Transmission and Distribution, Customer Services, Business Services, Power Markets and Energy Efficiency and Renewable Energy Programs. The budget for the Energy Efficiency and Renewable Energy Programs provides for additional peak load and energy reductions as well as customer-based solar and wind distributed generation, among other things. PSEG Long Island Operating Expenses for 2019 and 2020 include additional costs related to the Utility 2.0 Plan. These costs are associated with projects aimed at integrating smart meters and Distributed Energy Resources (DER) in the Authority's electric grid.

PSEG Long Island Managed Expenses include costs related to New York State assessments, uncollectible accounts, and storm preparation and restoration. The budget for storm preparation and restoration costs increased to \$54.9 million for 2019 and \$66.5 million for 2020. The budget phases in a historical three-year average spending on storm restoration.

LIPA Operating Expenses includes the PSEG Long Island management fee and costs related to the Authority staff and outside professional services, as detailed on page 33.



## Depreciation and Amortization Expenses (Thousands of Dollars)

|   |     | 2017    |        | 20:        | 18         | 20         | 019                       | 20         | 20                        |
|---|-----|---------|--------|------------|------------|------------|---------------------------|------------|---------------------------|
| Description   |     | Actual  |        | Approved   | Projected  | Proposed   | Change from<br>Prior Year | Projected  | Change from<br>Prior Year |
| DCCC Language Managed Hillian Degraphics              | ¢   | 164.004 |        | 105.000    | ć 47F.020  | \$ 195.531 | ¢ 0.843                   | \$ 221.012 | ć 25.402                  |
| PSEG Long Island Managed Utility Depreciation         | \$  | 164,984 | ۶<br>۶ | 205,000    |            |            |                           | T,         | , ,                       |
| Accelerated Depreciation of Conventional Meters       |     |         |        | 7,679      | 8,738      | 24,778     | 17,099                    | 23,696     | (1,082)                   |
| Depreciation Expense Related to FEMA Capital Projects |     | 900     |        | 3,722      | 3,186      | 5,809      | 2,087                     | 11,670     | 5,861                     |
| Total PSEG Long Island Managed Utility Depreciation   |     | 165,884 |        | 197,089    | 187,762    | 226,118    | 29,029                    | 256,378    | 30,261                    |
| LIPA Depreciation and Amortization                    |     |         |        |            |            |            |                           |            |                           |
| Amortization of Acquisition Adjustment                |     | 111,375 |        | 111,375    | 111,375    | 111,375    | -                         | 111,375    | -                         |
| Depreciation - LIPA                                   |     | 482     |        | 426        | 598        | 1,312      | 886                       | 2,318      | 1,007                     |
| Total LIPA Depreciation and Amortization              |     | 111,857 |        | 111,801    | 111,973    | 112,687    | 886                       | 113,693    | 1,007                     |
| Total Depreciation and Amortization                   |     | 277,741 |        | 308,889    | 299,735    | 338,804    | 29,915                    | 370,072    | 31,267                    |
|   |     |         |        |            |            |            |                           |            |                           |
| Amortization of OPEB & Pension Deferrals              | (a) | 31,014  |        | 31,015     | 31,015     | 25,015     | (6,000)                   | 25,015     | -                         |
| Total Depreciation and Amortization Expenses          | \$  | 308,755 |        | \$ 339,904 | \$ 330,750 | \$ 363,819 | \$ 23,915                 | \$ 395,086 | \$ 31,267                 |

Note: (a) Amortization of OPEB and Pension Deferrals is reduced starting in 2019 to reflect impact of the favorable resolution of previously established reserves.



#### **Depreciation and Amortization Expenses**

Depreciation and Amortization Expenses are budgeted at \$363.8 million in 2019 and projected at \$395.1 million in 2020.

PSEG Long Island Managed Utility Depreciation consists of depreciation of transmission and distribution, information technology, and FEMA storm hardening assets.

The budgeted Utility depreciation for 2019 and projected for 2020 reflects increases of approximately \$24.8 million and \$23.7 million, respectively, resulting from the early retirement of conventional meters replaced by smart meters. Depreciation expense will increase throughout the entire smart meter implementation program, which is expected to be completed in 2022, as conventional meters are taken out of service.

LIPA Depreciation and Amortization consists primarily of the amortization of the Acquisition Adjustment budgeted at \$111.4 million annually. The Acquisition Adjustment is an intangible asset resulting from the merger with the Long Island Lighting Company in 1998.

Also included is the amortization of certain regulatory assets related to pension and OPEB expenses for the former National Grid and current PSEG Long Island employees that directly serve the Authority's customers. These retirement benefit expenses are a contractual obligation of the Authority and are being amortized to align the expenses to coincide with the term of employment of the workforce contracted by the Authority under the Amended and Restated Operations Services Agreement. See the Authority's audited financial statements for more information.



## Taxes, Payments-in-Lieu of Taxes and Assessments (Thousands of Dollars)

|   | 2017       | 20         | 18         | 20         | 19                        |   | 20         | )20                       |
|---|------------|------------|------------|------------|---------------------------|---|------------|---------------------------|
| Description   | Actual     | Approved   | Projected  | Proposed   | Change from<br>Prior Year |   | Projected  | Change from<br>Prior Year |
| PILOTs - Revenue-Based Taxes                        | \$ 31,765  | \$ 33,127  | \$ 34,157  | \$ 34,444  | \$ 1,316                  |   | \$ 36,093  | \$ 1,649                  |
| PILOTs - Property-Based Taxes                       | 282,833    | 289,280    | 287,481    | 292,861    | 3,581                     |   | 298,718    | 5,857                     |
| Property Taxes in Power Supply Charge               |            |            |            |            |                           |   |            |                           |
| National Grid (PSA) Property Taxes                  | 195,633    | 196,016    | 193,990    | 198,653    | 2,637                     |   | 202,302    | 3,649                     |
| Fast Track Units                                    | 11,435     | 11,725     | 9,156      | 6,725      | (5,000)                   |   | 6,837      | 112                       |
| Nine Mile PILOTs                                    | 4,044      | 4,010      | 4,355      | 3,992      | (18)                      |   | 4,032      | 40                        |
| Total Property Taxes in Power Supply Charge         | 211,112    | 211,751    | 207,501    | 209,370    | (2,381)                   |   | 213,171    | 3,801                     |
| Other Taxes and Assessments                         |            |            |            |            |                           |   |            |                           |
| NYS Conservation Assessment                         | 1,795      | -          |            | -          | -                         |   | -          | -                         |
| NYS Department of Public Service                    | 9,065      | 10,510     | 9,858      | 9,453      | (1,057)                   |   | 9,642      | 189                       |
| NYS Office of Real Property Services                | 152        | 160        | 167        | 162        | 2                         |   | 162        | -                         |
| Total Other Taxes and Assessments                   | 11,012     | 10,669     | 10,026     | 9,615      | (1,055)                   | I | 9,804      | 189                       |
| Total PILOTs, State and Local Taxes and Assessments | \$ 536,721 | \$ 544,828 | \$ 539,165 | \$ 546,289 | \$ 1,462                  |   | \$ 557,786 | \$ 11,497                 |



### Taxes, Payments-in-Lieu of Taxes and Assessments

Payments-In-Lieu of Taxes (PILOTs) and Assessments are budgeted at \$546.3 million in 2019 and projected at \$557.8 million in 2020.

Revenue-based PILOTs are calculated using gross revenues received from the sale of electricity and other sources of revenue and are subject to true up to actual cost through a PILOT payments recovery rider.

Property-based PILOTs are for payments on LIPA owned properties. The LIPA Reform Act establishes a 2% cap in the increase in T&D property based PILOT payments allowable each year beginning in 2015. Effective in 2019, the Authority has proposed to modify the Tariff for Electric Service to separately track and recover these transmission and distribution local property-based charges, which previously were a component of the delivery charge.

Additionally, LIPA also incurs property-based taxes associated with the generating assets under contract through the National Grid Power Supply Agreement (PSA). These taxes are budgeted at \$209.4 million in 2019 and projected at \$213.2 million in 2020. The Authority continues to challenge the property tax assessments on the PSA generation assets, which are significantly over-assessed.

The property-based PILOTS related to the Fast Track Units are budgeted to decrease as a result of renewed power purchase agreements whereby the taxes for two property locations are now the responsibility of the owner of the generation units. These costs, as with all power supply costs, are reconciled to actual costs.

The New York State Department of Public Service (DPS) Administrative Assessment will be imposed to recover costs related to DPS' oversight of PSEG Long Island's operations. This cost is approximately \$9.5 million per year.



## Other Income and Deductions (Thousands of Dollars)

|  | 2017         | 20           | 018 |           |    | 20       | 19 |                          | 2         | 020                       |
|--|--------------|--------------|-----|-----------|----|----------|----|--------------------------|-----------|---------------------------|
| Description  | Actual       | Approved     |     | Projected |    | Proposed |    | nange from<br>Prior Year | Projected | Change from<br>Prior Year |
| Short-Term Investment Income                           | \$<br>3,110  | \$<br>3,597  | \$  | 7,038     | \$ | 5,970    | \$ | 2,374                    | \$ 5,942  | \$ (28)                   |
| Interest from Shoreham Property Tax Settlement         | 24,822       | 23,560       |     | 23,560    |    | 22,192   |    | (1,368)                  | 20,706    | (1,486)                   |
| Interest from Visual Benefits Assessment               | 543          | 520          |     | 520       |    | 495      |    | (25)                     | 465       | (29)                      |
| Interest from Nuclear Decommissioning Trust Fund       | 5,250        | 3,394        |     | 4,271     |    | 5,000    |    | 1,606                    | 5,000     | -                         |
| Interest from OPEB Fund                                | 4,724        | 2,889        |     | 4,521     |    | 4,182    |    | 1,293                    | 4,913     | 731                       |
| Interest from PSEG Long Island Funding Accounts        | 734          | 692          |     | 1,468     |    | 1,461    |    | 769                      | 1,476     | 15                        |
| Miscellaneous Income and Deductions - LIPA             | 2,770        | 3,994        |     | 3,728     |    | 2,843    |    | (1,151)                  | 2,843     | -                         |
| Miscellaneous Income and Deductions - PSEG Long Island | 1,685        | 1,612        |     | 2,659     |    | 2,099    |    | 487                      | 1,989     | (110)                     |
| Total Other Income and Deductions                      | \$<br>43,638 | \$<br>40,258 | \$  | 47,765    | \$ | 44,242   | \$ | 3,983                    | \$ 43,334 | \$ (908)                  |



#### Other Income and Deductions

Other Income and Deductions are budgeted at \$44.2 million for 2019 and projected at \$43.3 million for 2020. The budget and projections are based on forecasted account balances and interest rates.

Other Income and Deductions consists of income and interest generated from the Authority's short-term investments, earnings on the Nine Mile Point 2 nuclear decommissioning trust fund, earnings on the unrestricted OPEB Account, carrying charges accrued on deferred balances related to the Shoreham property tax settlement, and miscellaneous sources of revenues and expenses, such as income from certain customer-requested work not included in electric rates.

Projected interest rates on short-term investments are updated to prevailing interest rates annually as part of the budget process and differences between projected and actual interest rates are reconciled annually through the Delivery Service Adjustment.



#### Grant Income (Thousands of Dollars)

|   | 2017                  | 20                 | 18 |                 | 2                  | 019 |                           | 20                 | 20                        |
|---|-----------------------|--------------------|----|-----------------|--------------------|-----|---------------------------|--------------------|---------------------------|
| Description   | Actual                | Approved           |    | Projected       | Proposed           | (   | Change from<br>Prior Year | Projected          | Change from<br>Prior Year |
| Build America Bonds Subsidy - U.S. Treasury<br>Efficiency & Renewables - RGGI Funding | \$<br>3,841<br>34,600 | \$ 3,829<br>34,600 | \$ | 3,850<br>34,600 | \$ 3,850<br>25,000 |     | 21<br>(9,600)             | \$ 3,688<br>25,000 | \$ (162)                  |
| Total Grant Income  | 38,441                | 38,429             |    | 38,450          | 28,850             |     | (9,579)                   | 28,688             | (162)                     |
| Recognition of Deferred FEMA Grant / Sandy  | 810                   | 3,350              |    | 2,868           | 5,228              |     | 1,879                     | 10,503             | 5,275                     |
| Total Grant Income & Deferred Credit  | \$<br>39,251          | \$ 41,778          | \$ | 41,318          | \$ 34,078          | \$  | (7,700)                   | \$ 39,191          | \$ 5,113                  |



#### **Grant Income**

In 2019, Grant Income consists primarily of a (i) grant of \$25.0 million from NYSERDA Regional Greenhouse Gas Initiative (RGGI) funds to support PSEG Long Island's energy efficiency programs and (ii) subsidy payments totaling \$3.9 million from the United States Treasury equal to approximately 33% of the interest on the Authority's debt issued as Build America Bonds.

The current agreement with NYSERDA for the RGGI grant expired at the end of 2018. This grant has been extended to provide \$25.0 million annually in 2019 and 2020. The Authority pays for RGGI allowances as part of its Power Supply Charge. This grant represents the return of a portion of those funds to run environmental programs.

In February 2014, the Authority signed a Letter of Undertaking with FEMA that provides for \$730.0 million of grant funding for storm hardening measures. To better reflect the nature of this grant it will be amortized to Grant Income in an amount equal to the incremental depreciation expense incurred as a result of the storm hardening program. This amortization is estimated at \$5.2 million in 2019 and \$10.5 million in 2020.



## Interest Expense (Thousands of Dollars)

|   |     | 2017     | 20         | )18        | 20         | )19                       | 20         | 20                        |
|---|-----|----------|------------|------------|------------|---------------------------|------------|---------------------------|
| Description                                 |     | Actual   | Approved   | Projected  | Proposed   | Change from<br>Prior Year | Projected  | Change from<br>Prior Year |
|   |     |          |            |            |            |                           |            |                           |
| Accrued Interest Expense on Debt Securities | \$  | 342,552  | \$ 347,542 |            | \$ 372,666 |                           | \$ 378,775 |                           |
| Amortization of Premium                     |     | (53,836) | (55,305)   |            | (60,857)   | (5,551)                   | (64,677)   | (3,821)                   |
| Net Interest Expense on Debt Securities     |     | 288,716  | 292,236    | 298,952    | 311,809    | 19,573                    | 314,097    | 2,288                     |
| Other Interest Expense                      |     |          |            |            |            |                           |            |                           |
| Amortization of Deferred Debt Issue Costs   |     | 3,327    | 3,210      | 3,326      | 3,142      | (68)                      | 2,952      | (190)                     |
| Amortization of Deferred Defeasance Costs   |     | 30,513   | 32,128     | 32,285     | 29,304     | (2,824)                   | 25,129     | (4,175)                   |
| Other Interest Amortizations                |     | (6,392)  | (3,363)    | (6,612)    | (6,733)    | (3,370)                   | (6,859)    | (126)                     |
| Capital Lease Interest                      | (a) | - 1      | 680        | -          | - '        | (680)                     | - 1        | -                         |
| Other Interest Amortizations                |     | 27,447   | 32,655     | 28,999     | 25,713     | (6,942)                   | 21,222     | (4,491)                   |
|   |     | 4.5.000  |            | 1= 010     |            | (= 0.45)                  |            |                           |
| Interest Rate Swap Payments                 |     | 16,899   | 16,234     | 15,819     | 10,388     | (5,846)                   | 10,394     | 6                         |
| Letter of Credit and Remarketing Fees       |     | 7,094    | 8,825      | 7,146      | 6,827      | (1,998)                   | 6,842      | 15                        |
| Interest on Customer Security Deposits      |     | 197      | 19         | 394        | 392        | 373                       | 392        | 0                         |
| Bond Administration Costs and Bank Fees     |     | 1,624    | 1,409      | 1,431      | 1,415      | 6                         | 1,415      | -                         |
| Other Interest Costs                        |     | 25,813   | 26,487     | 24,790     | 19,022     | (7,464)                   | 19,043     | 21                        |
| Subtotal - Interest Expense                 |     | 341,976  | 351,378    | 352,741    | 356,544    | 5,166                     | 354,362    | (2,182)                   |
| Less: Capitalized Interest                  | (b) | 5,904    | 7,874      | 4,182      | -          | (7,874)                   | -          | -                         |
| Total Interest Expense                      | \$  | 336,071  | \$ 343,505 | \$ 348,559 | \$ 356,544 | \$ 13,040                 | \$ 354,362 | \$ (2,182)                |

Note: (a) Due to the immaterial nature of this item, reclassing vehicle lease expense from PSEG Long Island's operating expenses is no longer required.

(b) Due to a change in a new accounting treatment Capitalized Interest is eliminated effective in 2019.



#### **Interest Expense**

Interest expense is budgeted at \$356.5 million in 2019 and projected at \$354.4 million in 2020. The budget is based on forecasted levels of outstanding debt, associated fees, and the amortization of previously deferred debt-related charges and credits. Actual interest rates are updated to prevailing interest rates each year as part of the annual budget process and differences between projected and actual interest rates are reconciled annually through the Delivery Service Adjustment ensuring customers pay actual costs.

Interest expense reflects the accrual of interest on outstanding debt in the calendar year. It can differ from interest payments made to bond holders with respect to timing, but the actual amounts will be the same over the life of the bonds.

Amortization of premiums remains at a consistent level in 2019 compared to 2018. A significant portion of the amortization of premiums is a result of the issuance of securitization bonds by the Utility Debt Securitization Authority (UDSA) on behalf of the Authority. The UDSA bonds were sold at a premium to their par value, and the premium is being amortized over the life of each series of bond issued. The UDSA refinancing generated approximately \$492.0 million in net present value debt service savings for LIPA customers.

The Authority will no longer capitalize interest expense beginning in 2019 due to a change in accounting requirements related to GASB Statement No. 89.



## Debt Service Requirements (Thousands of Dollars)

|   | 2017          | 20            | 18 |           |          | 20  | 19                        | 20            | 20                        | 1       |
|---|---------------|---------------|----|-----------|----------|-----|---------------------------|---------------|---------------------------|---------|
| Description                                 | Actual        | Approved      |    | Projected | Proposed |     | Change from<br>Prior Year | Projected     | Change from<br>Prior Year |         |
| UDSA Debt Service                           | \$<br>264,811 | \$<br>324,728 | \$ | 324,728   | \$ 327,  | L40 | \$ 2,412                  | \$<br>319,030 | \$ (8,110                 | ) A     |
| LIPA Debt Service on Fixed Rate Debt        | 225,591       | 156,543       |    | 156,543   | 164,     | 947 | 8,404                     | 222,999       | 58,052                    | В       |
| LIPA Debt Service on Variable Rate Debt     | 23,279        | 23,602        |    | 29,194    | 34,      | 010 | 10,408                    | 34,001        | (9                        | ) C     |
| LIPA Debt Service due to Capital Borrowings | -             | 12,833        |    | 12,833    | 17,      | 345 | 5,012                     | 13,134        | (4,711                    | ) D     |
| Subtotal UDSA Debt Service                  | 264,811       | 324,728       |    | 324,728   | 327,     | L40 | 2,412                     | 319,030       | (8,110                    | ) A     |
| Subtotal LIPA Debt Service                  | 248,870       | 192,978       |    | 198,570   | 216,     | 303 | 23,824                    | 270,135       | 53,332                    | E=B+C+D |
| Total Debt Service                          | 513,681       | 517,707       |    | 523,299   | 543,     | 943 | 26,236                    | 589,165       | 45,222                    | F       |
| Total Coverage Requirements                 | 184,338       | 194,501       |    | 196,738   | 221,     | 384 | 26,882                    | 242,994       | 21,611                    | G       |
| Total Debt Service plus Coverage            | \$<br>698,019 | \$<br>712,208 | \$ | 720,036   | \$ 765,  | 326 | \$ 53,118                 | \$<br>832,159 | \$ 66,833                 | Н       |

| LIPA Long Term Obligations                              | (a) | 308,276 | 293,274 | 293,274 | 275,161 | (18,114) | 269,852 | (5,308) | 1           |
|---|-----|---------|---------|---------|---------|----------|---------|---------|-------------|
|   |     |         |         |         |         |          |         |         | •           |
| Excess Revenue Net of Requirements                      | (b) |         | (161)   | 13,795  | (3,078) | (2,917)  | (896)   | 2,182   | J           |
| Total Coverage  |     | 184,338 | 194,340 | 210,533 | 218,306 | 23,966   | 242,098 | 23,792  | K=G+J       |
| Projected Coverage Ratio on LIPA Obligations            |     | 1.33 x  | 1.40 x  | 1.43 x  | 1.44 x  |          | 1.45 x  |         | L=1+K/(E+I) |
| Board Policy Target Coverage Ratio on LIPA Obligations  |     |         | 1.40 x  | 1.40 x  | 1.45 x  |          | 1.45 x  |         |             |
| Projected Coverage on LIPA & UDSA Obligations           |     | 1.22 x  | 1.24 x  | 1.26 x  | 1.27 x  |          | 1.28 x  |         | M=1+K/(F+I) |
| Board Policy Target Coverage on LIPA & UDSA Obligations |     |         | 1.25 x  | 1.25 x  | 1.25 x  |          | 1.25 x  |         |             |

Note: (a) The 2020 Capital Lease and Long-term Obligation amounts and the associated Coverage calculation do not reflect GASB No. 87 implementation.

(b) The 2018 Approved Excess Revenue Net of Requirements changed from (\$3.8) million to (\$0.2) million due to (i) PSEG Long Island 2018 Approved Operating Expenses decrease of \$0.7 million plus (ii) a change in the methodology in calculating LIPA's coverage from utilizing the Cash Contribution to the Pension Trust to the Non Cash Pension Accrual Expense.



#### **Debt Service Requirements**

Debt service consists of principal and interest payments due to bondholders. Debt service payments are broken out separately for UDSA debt and Authority debt. In prior years, the Authority refinanced debt through the UDSA, which resulted in a net savings to customers.

In addition to debt service payments, under the Public Power Model, the Authority also recovers "fixed obligation coverage." Fixed obligation coverage is the portion of the Authority's capital program funded by cash flow in each year rather than by new borrowings. Fixed obligation coverage is a ratio based on the Authority's annual debt service payments and the imputed payments associated with long-term obligations such as power supply contracts and office and vehicle leases.

The 2015 DPS Rate Recommendation endorsed the financial policy proposed by the Authority in the Three-Year Rate Plan filing, which included several components:

- (i) **Public Power Model.** The Public Power Model used by nearly all of the country's major public power entities recovers the Authority's operating expenses in each year plus its debt service requirements (including fixed obligation coverage).
- (ii) Mid-A Ratings Target Over Five Years. At the time of the Rate Plan filing in 2015, the Authority had credit ratings of Baa1 (stable outlook), A- (negative outlook), and A- (negative outlook) (M/S/F), which were the lowest of any large public power utility by several credit categories. The adoption of the Public Power Model combined with the utility's rate adjustment mechanisms, predictable cash flow, investments in operational and system improvements and positive customer service metrics resulted in a ratings upgrade by Moody's to an A3 rating in August 2016. With the expectation for continued improvements, all three rating agencies have changed their outlooks since 2016. Moody's and S&P's outlook changed to Positive and Fitch's outlook changed to Stable from Negative. These outlooks offer the potential for future improvements in the Authority's credit ratings. As part of the rate plan, the Authority adopted a five-year rating target to improve its ratings to A2/A/A.



(iii) Reduce Borrowings to No More than 64% of Capital Spending. The Authority's "debt ratio" (defined as the percentage of debt in the Authority's capital structure to total debt plus net position) is higher than most utilities. This is a historical legacy. A ratio of 55-65% is typical for large public power utilities like the Authority, whereas the Authority's 2019 budgeted debt ratio is 89.8% (see page 39).

The higher-than-average debt ratio is attributable to the debt incurred to acquire the electric system from its previous owner in 1998. That acquisition resulted in an approximate 20% reduction in customers' electric bills, a benefit that continues today. However, in order to reduce the debt ratio over time, the Authority has adopted a target to reduce borrowings in each year to no more than 64% of capital spending, with the balance funded by cash flow in lieu of new debt. This level is typical for large public power utilities and an industry best practice.

(iv) Increasing Fixed Obligation Coverage Targets. To achieve the Authority's goals of improved credit ratings and reduced borrowings over five years, the Authority has achieved the fixed obligation coverage target in 2017 and expects to increase that target gradually as outlined in the table below. Given the Authority's two types of debt – Authority revenue bonds and UDSA securitization debt – the Authority adopted coverage ratios with and without UDSA bonds.

#### Minimum Fixed Obligation Coverage Ratios

| Fixed Obligations                               | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|---|-------------|-------------|-------------|-------------|
| Authority Debt + Capitalized Leases             | 1.20 x      | 1.30 x      | 1.40 x      | 1.45 x      |
| Authority Debt + UDSA Debt + Capitalized Leases | 1.15 x      | 1.20 x      | 1.25 x      | 1.25 x      |



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## Capital Expenditures (Thousands of Dollars)

|   |     | 2017      |    | 20                 | 18       |       |    | 20        | )19               |                |    | 20       | 020                       |
|---|-----|-----------|----|--------------------|----------|-------|----|-----------|-------------------|----------------|----|----------|---------------------------|
| Description   |     | Actual    | 4  | Approved           | Projecto | ed    |    | Proposed  | Change<br>Prior Y |                | F  | rojected | Change from<br>Prior Year |
| Transmission and Distribution                       |     |           |    |                    |          |       |    |           |                   |                |    |          |                           |
| Regulatory Driven                                   | \$  | 3,016     | \$ | 8,130              | \$ 5     | 212   | \$ | 25,489    | \$ 1              | 7,359          | \$ | 85,500   | \$ 60,011                 |
| Load Growth   | *   | 169,382   | ľ  | 188,668            |          | 443   | ľ  | 262,030   |                   | 3,362          |    | 253,323  | (8,707)                   |
| Reliability   |     | 213,762   |    | 191,845            | 181      |       |    | 190,518   |                   | 1,327)         |    | 188,031  | (2,486)                   |
| Economic, Salvage, Tools, Equipment & Other         |     | 26,884    |    | 34,569             |          | .082  |    | 48,866    |                   | 4,297          |    | 34,173   | (14,692)                  |
| Total Transmission and Distribution Projects        |     | 413,044   |    | 423,212            |          | 721   |    | 526,902   |                   | 3,690          |    | 561,028  | 34,126                    |
|   |     |           |    |                    |          |       |    |           |                   |                |    |          |                           |
| Other PSEG Long Island Capital Expenditures         |     | 22.240    |    | 26 720             | 24       | 406   |    | 25 226    | ,                 |                |    | 40.000   | - 447                     |
| Information Technology                              |     | 22,319    |    | 36,728             |          | 486   |    | 35,236    | (                 | 1,492)         |    | 40,683   | 5,447                     |
| Customer Operations                                 |     | 16,405    |    | 11,394             |          | ,433  |    | 11,394    |                   | (252)          |    | 11,259   | (135)                     |
| Other General Plant<br>Fleet                        |     | 2,635     |    | 9,196              |          | ,906  |    | 8,944     | ,                 | (252)          |    | 4,534    | (4,410)<br>5,240          |
|   |     | 20,137    |    | 8,526              |          | ,296  |    | 5,495     |                   | 3,031)         |    | 10,735   |                           |
| Utility 2.0 Budget Amendment to Carryover           | (a) | -         |    | 12,975<br>(56,120) | 12       | ,769  |    | 69,661    |                   | 6,686<br>6,120 |    | 54,158   | (15,503)                  |
| Total PSEG Long Island Excluding FEMA               | (a) | 474,540   |    | 445,911            | 125      | 611   |    | 657,632   |                   | 1,721          |    | 682,397  | 24,765                    |
| Total F3EG Long Island Excluding FEIVIA             |     | 474,340   |    | 443,311            | 433      | ,011  |    | 037,032   | 21                | 1,721          |    | 002,337  | 24,703                    |
| FEMA Related Projects                               |     | 182,996   |    | 190,273            | 156      | 734   |    | 153,609   | (3                | 5,664)         |    | 49,980   | (103,629)                 |
| Storm Capitalization                                |     |           |    | -                  |          | -     |    | 3,501     |                   | 3,501          |    | 4,243    | 742                       |
| Total PSEG Long Island Capital                      |     | 657,536   |    | 636,184            | 592      | 345   |    | 814,742   | 17                | 8,558          |    | 736,620  | (78,122)                  |
| Nine Mile Point 2                                   |     | 22,777    |    | 15,858             | 17       | ,441  |    | 19,461    |                   | 3,602          |    | 13,564   | (5,896)                   |
| LIPA - Other  |     | 33        |    | 7,547              |          | 300   |    | 5,700     | (                 | 1,847)         |    | 5,050    | (650)                     |
| Allowance For Funds Used During Construction        | (b) | 5,904     |    | 7,874              | 4        | ,182  |    | -         | (                 | 7,874)         |    | -        | -                         |
| Capitalized Management Fee                          |     | 9,748     |    | 30,632             | 26       | ,794  |    | 28,926    | (                 | 1,706)         |    | 29,504   | 578                       |
| Total Capital Expenditures                          |     | 695,998   |    | 698,095            | 641      | ,062  |    | 868,829   | 17                | 0,734          |    | 784,739  | (84,090)                  |
| FEMA Contribution (90% of Project Costs)            | (c) | (164,697) |    | (171,246)          | (141     | ,060) |    | (138,248) | 3                 | 2,997          |    | (44,982) | 93,266                    |
| Deduct Allowance For Funds Used During Construction | (b) | 5,904     |    | 7,874              | 4        | ,182  |    | -         | (                 | 7,874)         |    | -        | -                         |
| Net Capital Expenditures                            |     | 525,397   |    | 518,976            | 495      | 820   |    | 730,581   | 21                | 1,605          |    | 739,757  | 9,176                     |
|   |     |           |    |                    |          |       |    |           | _                 |                |    |          |                           |
| Funding Available from Operations (Coverage)        |     |           |    | 194,340            |          | ,533  |    | 218,306   |                   | 3,966          |    | 242,098  | 23,792                    |
| Contribution to OPEB Fund from Revenue Requirements |     |           |    | (40,669)           |          | ,282) |    | (27,509)  |                   | 3,160          |    | (27,509) |                           |
| Deduct Net Funding of Capital Expenditures          |     | _         |    | 153,672            | 164      | ,251  |    | 190,797   | 3                 | 7,126          |    | 214,590  | 23,792                    |
| Funding Required from New Debt                      |     |           | \$ | 365,305            | \$ 331   | 569   | \$ | 539,784   | \$ 17             | 1,479          | \$ | 525,167  | \$ (14,617)               |

Note: (a) A Budget Amendment to Carryover specific projects in the amount of \$56.1 million from 2018 to 2019 is included in PSEG Long Island Excluding FEMA Capital of \$657.6 million.

- (b) Due to a change in accounting treatment the Allowance For Funds Us Used During Construction is eliminated effective in 2019.
- (c) Amounts not yet reimbursed by FEMA; pending completion of individualdual projects.



## Capital Expenditures (Thousands of Dollars)

|   | 2017   | 20:      | 18        | 20       | 19                        |      | 2     | 2020                      |
|---|--------|----------|-----------|----------|---------------------------|------|-------|---------------------------|
| Description                               | Actual | Approved | Projected | Proposed | Change from<br>Prior Year | Proj | ected | Change from<br>Prior Year |
|   |        |          |           |          |                           |      |       |                           |
| Percent of Capital Funded from Debt:      |        |          |           |          |                           |      |       |                           |
| Including FEMA spending and reimbursement |        | 52%      | 52%       | 62%      |                           |      | 679   | %                         |
| Excluding FEMA spending and reimbursement |        | 68%      | 65%       | 73%      |                           |      | 719   | %                         |

| Reconciliation of Utility 2.0                              |     |              |    |         |  |  |
|--|-----|--------------|----|---------|--|--|
| Utility 2.0 Approved Filing                                |     | \$<br>15,475 | \$ | 71,961  |  |  |
| Utility 2.0 Budget Amendment                               | (a) | (4,800)      |    | -       |  |  |
| Utility 2.0 Meter Deployment Acceleration (2019 into 2018) |     | 2,300        |    | (2,300) |  |  |
| Total Utility 2.0  |     | \$<br>12,975 | \$ | 69,661  |  |  |

Note: (a) Subsequent to the DPS approval of the 2017 Utility 2.0 filing, the capital funding requirements for 2018 Utility 2.0 projects were reduced due to updated budget assumptions.



## **Major Projects**

(Projects with a total cost greater than \$25 million)

|   |   |                 |  | Ca      | ash Flow (\$million: | s)                 |                       |
|---|---|-----------------|--|---------|----------------------|--------------------|-----------------------|
| Description   | Justification   | In Service Date | Project To Date<br>Expenditures<br>through<br>12/31/18 | 2019    | 2020                 | 2021 and<br>Beyond | Total Project<br>Cost |
| Malverne: Upgrade 69/13 kV substation & distribution feeder   | Meet the load growth in the town of Malverne  | 2019            | \$ 18.6  | \$ 6.6  | \$ -                 | \$ -               | \$ 25.3               |
| Southampton - Canal: Install new 69kV underground cable in<br>an existing conduit   | Meet the load growth in the South Fork  | 2019            | \$ 7.9   | \$ 20.0 | \$ 0.1               | \$ 1.6             | \$ 29.5               |
| Two Way Radio System Replacement: Replace existing VHF conventional radio system with new territory-wide radio system   | Current system is a mix of legacy radio console, mobiles and portable radios with average age of equipment ranging from 10 to 35 years old that vendors no longer support | 2019            | \$ 23.1  | \$ 12.4 | \$ 3.5               | \$ 8.7             | \$ 47.7               |
| Belmont New Substation: Install new 33/13kV substation & distribution feeder  | Meet the load growth in Belmont Park  | 2020            | \$ 1.1   | \$ 19.4 | \$ 23.7              | \$ 7.0             | \$ 51.3               |
| East Garden City - Valley Stream: Install new 138kV underground cable   | Meet new NERC reliability requirements  | 2020            | \$ 7.8   | \$ 25.5 | \$ 85.5              | \$ 58.1            | \$ 176.9              |
| Hempstead: Upgrade Existing Substation from 23/4 kV to 69/13 kV   | Meet the load growth in the Town of Hempstead   | 2020            | \$ 23.7  | \$ 9.7  | \$ 2.4               | \$ 3.1             | \$ 38.9               |
| Lindbergh (formerly Nassau Hub): Construct new substation with 2 transformers and 6 new distribution feeders. Land purchase is required.  | Meet the forecasted load growth for the Nassau Coliseum re-<br>development which includes new: retail stores, restaurants,<br>movie theaters and Police Academy           | 2020            | \$ 6.4   | \$ 25.0 | \$ 7.3               | \$ 26.1            | \$ 64.8               |
| Ruland Rd - Plainview: Construct new Underground 69kV transmission line   | Meet the load growth to support the Country Pointe Development (commercial and residential) and the new Round Swamp Substation  | 2020            | \$ 3.7   | \$ 15.7 | \$ 21.5              | \$ 18.7            | \$ 59.6               |
| Berry St: Construct new substation with 2 transformers and 6 new distribution feeders   | Meet the load growth in the towns of Farmingdale and<br>Lindenhurst   | 2021            | \$ 29.4  | \$ 0.6  | \$ 6.5               | \$ 6.9             | \$ 43.5               |
| Bridgehampton - Buell: Install a new 69kV underground cable (approximately 5 miles)   | Meet the load growth in the South Fork  | 2021            | \$ 0.6   | \$ 2.7  | \$ 18.6              | \$ 25.0            | \$ 46.9               |
| Kings Highway: Construct new substation with 3 transformers and 8 new distribution feeders  | Meet the load growth in the towns of Smithtown, Hauppauge and Islip   | 2021            | \$ 21.8  | \$ 24.7 | \$ 12.9              | \$ 7.3             | \$ 66.7               |
| Navy Rd: Establish new 23/13 kV substation  | Meet the load growth in Montauk   | 2021            | \$ 7.7   |         |                      |                    | •                     |
| Riverhead - Canal: Install new 138 kV underground cable   | Meet the load growth in the South Fork  | 2021            | \$ 0.2   |         | '                    |                    |                       |
| Fire Island Pines: Install new 23 kV circuit to Ocean Beach  Massapequa: Establish new 69/13kV substation   | Increase reliability to Fire Island  Meet the load growth in the town of Massapequa   | 2022            | \$ 1.3<br>\$ 0.2                                       | -       | -                    |                    |                       |
| Transmission Operations Control Room Facility Replacement: Replace the existing Transmission Operations control room in Hicksville with a new Primary Control Center to support the addition of new substations and elements that are continuously added to the system. | Upgrade control room to support addition of new substations   | 2023            | \$ 0.2   | \$ 2.1  |                      |                    |                       |
| Substation Security Expansion Project   | Enhance substation security   | 2023            | \$ 0.8   | \$ 1.3  | \$ 0.5               | \$ 54.2            | \$ 56.8               |



### **Capital Expenditures**

Capital Expenditures are budgeted at \$868.8 million in 2019 and projected at \$784.7 million in 2020. Net Capital Expenditures are budgeted at \$730.6 million in 2019 and projected at \$739.8 million in 2020. The 2019 Capital Budget includes a deferral of certain specified 2018 Capital projects into 2019, as shown on pages 48 and 49.

Transmission and Distribution projects are evaluated using a Project Prioritization and Value and Risk Evaluation protocol using the Spend Optimization Suite to determine the projects that have the highest risk for system and company performance. The projects being pursued will improve system reliability and resiliency and include increases from historical spending on the Circuit Improvement Program to address poor performing circuits and the Multiple Customer Outage Program to address customers that experience an unusual number of outages.

In February 2014, the Authority signed a Letter of Undertaking with FEMA that provides for a \$730.0 million storm hardening initiative. As part of this program, FEMA will contribute 90% of the cost to this project.

Information Technology projects include improvements and upgrades to systems that support Transmission and Distribution, Customer Services and Security.

Capital expenditures for Customer Services are primarily comprised of costs associated with residential and commercial meter replacement.

Capital expenditures for 2019 and 2020 include additional costs related to the Utility 2.0 Plan. These costs are associated with projects aimed at smart meters and integrating Distributed Energy Resources (DER) in the Authority's electric grid.

Nine Mile Point 2 Capital Expenditures relates to the Authority's share of capital expenses for the NMP2 nuclear generating station of which the Authority owns an undivided 18% interest in one of two nuclear units. These expenditures include cost for capital improvements to the facility and the cost of nuclear fuel.



# **Appendix**



## PSEG Long Island Operating Expenses (Thousands of Dollars)

|  |    | 2017    | 20         | 018 |           | 20         | )19                       | 20         | 20                |         |
|--|----|---------|------------|-----|-----------|------------|---------------------------|------------|-------------------|---------|
| Description  |    | Actual  | Approved   |     | Projected | Proposed   | Change from<br>Prior Year | Projected  | Change<br>Prior Y |         |
| PSEG Long Island Operating Expenses (including Pension & OPEB) ( | a) |         |            |     |           |            |                           |            |                   |         |
| Transmission & Distribution                                      | \$ | 210,510 | \$ 181,832 | \$  | 189,580   | \$ 177,615 | \$ (4,217)                | \$ 181,542 | \$                | 3,927   |
| Customer Services  |    | 118,845 | 125,619    |     | 129,906   | 126,620    | 1,000                     | 128,355    |                   | 1,735   |
| Business Services  |    | 131,949 | 162,824    |     | 166,820   | 170,975    | 8,151                     | 170,975    |                   | -       |
| Power Markets  |    | 8,671   | 14,373     |     | 11,374    | 14,156     | (217)                     | 14,156     |                   | -       |
| Energy Efficiency & Renewable                                    |    | 82,652  | 88,794     |     | 82,086    | 88,794     | -                         | 88,794     |                   | -       |
| Utility 2.0 Costs  |    | -       | 4,262      |     | 3,227     | 18,817     | 14,555                    | 17,063     |                   | (1,754) |
| Utility 2.0 Savings  |    | -       | -          |     | -         | (2,878)    | (2,878)                   | (6,858)    |                   | (3,980) |
| Budget Amendment to Carryover (                                  | b) | -       | (724)      | )   | -         | -          | 724                       | -          |                   | -       |
| Total PSEG Long Island Operating Expenses                        |    | 552,627 | 576,981    |     | 582,993   | 594,099    | 17,118                    | 594,028    |                   | (71)    |
| Total Non Cash OPEB Expense                                      | c) | 41,080  | 40,669     |     | 49,284    | 43,955     | 3,286                     | 44,934     |                   | 979     |

Note: (a) Due to the 2018 reorganization, the budgeted amounts were reallocated from what was approved in the prior year budget document.



<sup>(</sup>b) The Budget Amendment to Carry over of \$0.7 million is related to the Utility 2.0 Super Saver program.

<sup>(</sup>c) Non Cash cost of Other Post Retirement Benefits (OPEB) included in operating expenses above.

## **PSEG Long Island Operating Expenses**

PSEG Long Island Operating Expenses are related to five major areas: Transmission and Distribution, Customer Services, Business Services, Power Markets and Energy Efficiency and Renewable Energy Programs. Total operating expenses are budgeted at \$594.1 million for 2019 and projected at \$594.0 million for 2020.

The approved operating expenses for 2018 have been decreased by \$0.7 million for 2019 carryover projects related to Utility 2.0. Total operating expenses for 2019 will remain the same, however, budgeted amounts may shift between various lines of business.

The PSEG Long Island 2019 operating budget, excluding the Utility 2.0 Program, is increasing by \$4.7M based on \$14.3M in expected inflationary costs, which is partially offset by (\$9.6M) of productivity savings.

| Description   | Net Change |
|---|------------|
| Utility 2.0 Program, Net of savings (includes Carry Over of 2018 Super Saver Program) | \$12.4M    |
| Expected Inflationary Cost  | \$14.3M    |
| PSEG Long Island Productivity Savings   | (\$9.6M)   |
|   |            |
| Total   | \$17.1M    |



## LIPA Operating & Deferred Expenses (Thousands of Dollars)

|  |     | 2017    |    | 2018     | 3          | 20         | 019                       | 20         | 20                        |
|--|-----|---------|----|----------|------------|------------|---------------------------|------------|---------------------------|
| Description                                |     | Actual  | A  | approved | Projected  | Proposed   | Change from<br>Prior Year | Projected  | Change from<br>Prior Year |
| LIPA Operating Expenses                    |     |         |    |          |            |            |                           |            |                           |
| PSEG Long Island Management Fee            | \$  | 72,565  | \$ | 74,604   | 74,102     | \$ 75,584  | \$ 980                    | \$ 77,095  | \$ 1,511                  |
| Capitalized Management Fee                 | (a) | (9,748) |    | (30,632) | (26,794)   | (28,926)   | 1,706                     | (29,504)   | (578)                     |
| Total Operating Management Fee             |     | 62,817  |    | 43,972   | 47,307     | 46,658     | 2,686                     | 47,591     | 933                       |
| LIPA Operating Expenses                    |     |         |    |          |            |            | _                         |            |                           |
| Employee Salaries & Benefits Expenses      |     | 8,040   |    | 11,151   | 9,455      | 11,125     | (26)                      | 11,262     | 137                       |
| Insurance                                  |     | 1,842   |    | 2,060    | 1,696      | 2,904      | 844                       | 2,985      | 81                        |
| Office Rent                                |     | 1,703   |    | 1,737    | 1,757      | 1,811      | 74                        | 1,812      | 1                         |
| Miscellaneous                              |     | 6,416   |    | 2,955    | 2,299      | 2,696      | (259)                     | 2,755      | 59                        |
| Total Labor, General and Administrative    |     | 18,001  |    | 17,903   | 15,206     | 18,536     | 633                       | 18,814     | 278                       |
|  |     |         |    |          |            |            |                           |            |                           |
| Engineering                                |     | 243     |    | 1,533    | 433        | 1,000      | (533)                     | 1,073      | 73                        |
| Legal                                      |     | 5,208   |    | 4,500    | 7,129      | 7,845      | 3,345                     | 8,022      | 177                       |
| Financial Services and Cash Management     |     | 1,868   |    | 1,860    | 2,131      | 4,090      | 2,230                     | 4,182      | 92                        |
| Accounting and Audit Services              |     | 1,439   |    | 1,770    | 2,088      | 1,840      | 70                        | 1,882      | 41                        |
| Information Technology                     |     | 842     |    | 633      | 850        | 1,995      | 1,362                     | 2,040      | 45                        |
| Risk Management                            |     | 567     |    | 465      | 366        | 335        | (130)                     | 343        | 8                         |
| Grant Administration                       |     | 312     |    | 200      | 203        | 200        | (0)                       | 200        | -                         |
| Miscellaneous                              |     | 2,036   |    | 4,177    | 2,367      | 1,120      | (3,057)                   | 1,145      | 25                        |
| Total Professional Services                |     | 12,515  |    | 15,138   | 15,566     | 18,425     | 3,288                     | 18,886     | 460                       |
|  |     |         |    |          |            |            |                           |            |                           |
| LIPA Operating Expenses                    |     | 93,333  |    | 77,012   | 78,080     | 83,619     | 6,607                     | 85,290     | 1,671                     |
| Amortization of OPEB & Pension Deferrals   |     | 31,014  |    | 31,015   | 31,015     | 25,015     | (6,000)                   | 25,015     | -                         |
| Total LIPA Operating and Deferred Expenses | \$  | 124,348 | \$ | 108,027  | \$ 109,095 | \$ 108,634 | \$ 607                    | \$ 110,305 | \$ 1,671                  |

Note: (a) Effective in 2018, a new methodology based on the PSEG Long Island company labor allocation was adopted to determine the Capitalized Management Fee.



### **LIPA Operating and Deferred Expenses**

The Authority Operating and Deferred Expenses are budgeted at \$108.6 million in 2019 and projected at \$110.3 million in 2020. The 2019 plan represents an increase of \$0.6 million as compared with the Approved Budget for 2018.

LIPA Operating and Deferred Expenses include the PSEG Long Island management fee, costs related to Authority staff and outside professional services, and the amortization of certain regulatory assets.



## Utility Debt Securitization Authority (Thousands of Dollars)

|   | 2017          | 20         | 18 |           | 20         | 019 |                        | 20         | 020                       |  |
|---|---------------|------------|----|-----------|------------|-----|------------------------|------------|---------------------------|--|
| Description                               | Actual        | Approved   | ı  | Projected | Proposed   |     | ange from<br>rior Year | Projected  | Change from<br>Prior Year |  |
| Revenues                                  | \$<br>297,679 | \$ 330,276 | \$ | 330,230   | \$ 332,694 | \$  | 2,419                  | \$ 324,599 | \$ (8,095)                |  |
| Operating Expenses                        |               |            |    |           |            |     |                        |            |                           |  |
| Uncollectible Accounts                    | 1,345         | 2,213      |    | 2,015     | 2,029      |     | (183)                  | 1,980      | (49)                      |  |
| General and Administrative Expense        |               |            |    |           |            |     |                        |            |                           |  |
| Ongoing Servicer Fees                     | 2,146         | 2,265      |    | 2,250     | 2,250      |     | (15)                   | 2,250      | -                         |  |
| Administration Fees                       | 417           | 500        |    | 500       | 500        |     |                        | 500        | -                         |  |
| Bond Administration Fees                  | 246           | 250        |    | 340       | 300        |     | 50                     | 300        | -                         |  |
| Bond Trustee Fees and Expenses            | -             | 70         |    |           | -          |     | (70)                   | -          | -                         |  |
| Legal Fees                                | 5             | 40         |    |           | -          |     | (40)                   | -          | -                         |  |
| Accounting Fees                           | 135           | 165        |    | 150       | 150        |     | (15)                   | 200        | 50                        |  |
| Directors and Officers Insurance          | 303           | 410        |    | 267       | 325        |     | (85)                   | 339        | 14                        |  |
| Miscellaneous                             | 2             | 32         |    |           | -          |     | (32)                   | -          | -                         |  |
| Total General and Administrative Expense  | 3,254         | 3,732      |    | 3,507     | 3,525      |     | (207)                  | 3,589      | 64                        |  |
| Amortization of Restructuring Property    | 117,844       | 166,440    |    | 165,533   | 174,401    |     | 7,961                  | 169,993    | (4,408)                   |  |
|   |               |            |    |           |            |     |                        |            |                           |  |
| Interest Expense Accrual                  | 187,163       | 201,528    |    | 200,495   | 196,248    |     | (5,280)                | 192,041    | (4,207)                   |  |
| Amortization of Premium                   | (43,663)      | (45,918)   |    | (46,136)  | (44,779)   |     | 1,139                  | (45,706)   | (927)                     |  |
| Amortization of Deferred Debt Issue Costs | 2,465         | 2,518      |    | 2,521     | 2,361      |     | (156)                  | 2,200      | (161)                     |  |
| Total Interest Expense                    | 145,965       | 158,127    |    | 156,879   | 153,831    |     | (4,297)                | 148,535    | (5,295)                   |  |
| Reserve Fund Earnings                     | 989           | 550        |    | 2,306     | 1,164      |     | 614                    | 1,136      | (28)                      |  |
| Excess of Revenues Over Expenses          | \$<br>30,259  | \$ 313     | \$ | 4,601     | \$ 73      | \$  | (241)                  | \$ 1,638   | \$ 1,565                  |  |



### **Utility Debt Securitization Authority**

The LIPA Reform Act, as amended, created the Utility Debt Securitization Authority (UDSA) to issue restructuring bonds in an aggregate amount not to exceed \$4.5 billion to refinance a portion of the Authority's existing debt at a lower cost. The UDSA has no commercial operations and was formed solely to issue bonds to refinance Authority debt. The UDSA has bond ratings of Aaa(sf), AAA(sf) and AAA(sf) from Moody's, Standard & Poor's and Fitch Ratings, respectively, compared to ratings of A3, A-, and A-, respectively, for Authority issued bonds.

The Authority issued approximately \$2.0 billion of UDSA bonds in 2013, \$1.0 billion in October 2015, two additional series totaling an additional \$1.1 billion in 2016, and \$369.5 million in 2017.

The Authority's customer bills recover UDSA Restructuring Charges (consisting of debt service and administrative fees) on every kilowatt hour of energy delivered and the Authority's own delivery charges are reduced by an amount that corresponds to the UDSA charges in each period; however, the UDSA charges are not Revenues subject to the Authority's bond resolutions.

The UDSA's revenues and expenses are consolidated with those of the Authority for financial reporting purposes; and therefore the information on UDSA presented herein is also reflected within the categories of revenue and expense of the Authority's Operating Budgets shown elsewhere. This supplemental page is shown separately as an information item for the reader.



## Projected Borrowing Requirements and Bank Facilities (Thousands of Dollars)

|  |     | 2017      | 20         | 18         | 20           | 19                        |    | 20        | 20                        |
|--|-----|-----------|------------|------------|--------------|---------------------------|----|-----------|---------------------------|
| Description  |     | Actual    | Approved   | Projected  | Proposed     | Change from<br>Prior Year |    | Projected | Change from<br>Prior Year |
| Total Capital Expenditures                               | (a) | 695,998   | \$ 698,095 | \$ 641,062 | \$ 868,829   | \$ 170,734                | Ļ  | 784,739   | \$ (84,090)               |
| FEMA Contribution  | (α) | (164,697) | (171,246)  | (141,060)  | (138,248)    | 32,997                    | ľ  | (44,982)  | 93,266                    |
| Deduct Allowance for AFUDC                               | (b) | (5,904)   | (7,874)    | (4,182)    | - (===,===,= | 7,874                     |    | -         | -                         |
| Net Capital Expenditures                                 | . , | 525,397   | 518,976    | 495,820    | 730,581      | 211,605                   |    | 739,757   | 9,176                     |
|  |     |           |            |            |              |                           |    |           |                           |
| Net Coverage Funding of Capital Expenditures             |     | (184,338) | (153,672)  | (164,251)  | (190,797)    | (37,126)                  |    | (214,590) | (23,792)                  |
| Proceeds from Prior Borrowings (Premium)                 |     | 7,200     | -          | -          | (49,903)     | (49,903)                  |    | -         | 49,903                    |
| Proceeds for Carry Over Projects                         |     | -         | -          | 96,292     | (96,292)     | (96,292)                  |    | -         | 96,292                    |
| Projected Borrowing Requirements                         |     | 348,259   | 365,305    | 427,861    | 393,589      | 28,284                    |    | 525,167   | 131,578                   |
| Projected Cost of Issuance on Borrowing Requirements     |     | 1,741     | 1,827      | 2,139      | 1,968        | 141                       |    | 2,626     | 658                       |
| Projected Borrowing Requirements with Cost of Issuance   | (c) | 350,000   | 367,131    | 430,000    | 395,556      | 28,425                    |    | 527,793   | 132,236                   |
|  |     |           |            |            |              |                           |    |           |                           |
| Series 2014C - Floating Rate Notes                       |     | -         | 150,000    | 150,000    | -            | (150,000)                 |    | =         | =                         |
| Series 2015C - Floating Rate Notes                       |     | -         | 149,000    | 149,000    | -            | (149,000)                 |    | -         | -                         |
| Series 2016A - Floating Rate Notes                       |     | -         | -          | -          | -            | -                         |    | -         | -                         |
| General Revenue Notes, Series 2015                       |     | -         | 75,000     | 75,000     | 100,000      | 25,000                    |    | 100,000   | -                         |
| Revolving Credit Agreement                               |     | -         | -          | -          | 350,000      | 350,000                   |    | -         | (350,000)                 |
| Bonds Subject to Mandatory Refinancing & Bank Facilities | ,   | -         | \$ 374,000 | \$ 374,000 | \$ 450,000   | \$ 76,000                 | \$ | 100,000   | \$ (350,000)              |

Note: (a) This reflects a Budget Amendment to Carryover specific projects in the amount of \$56.1 million from 2018 to 2019.

- (b) Due to a change in a new accounting treatment Allowance For Funds Used During Construction (AFUDC) is eliminated effective in 2019.
- (c) Excludes premium, if generated it would reduce short term borrowing.



### **Projected Borrowing Requirements and Bank Facilities**

The Authority expects to generate funds from operations of \$190.8 million and \$214.6 million in 2019 and 2020, respectively. The balance of the Capital Budget will be funded from the issuance of debt. In total, the Authority will fund \$868.8 million of infrastructure investments in 2019 with new debt issuances of \$395.6 million and \$146.2 million of proceeds from prior borrowings, or approximately 62% debt financing and 38% grant and pay-as-you-go funding.



## Capital Structure (Thousands of Dollars)

|   |          | 2017      |    | 20        | 18           |   |     | 20        | 19 |                        | 20           | 20                        | 1      |
|---|----------|-----------|----|-----------|--------------|---|-----|-----------|----|------------------------|--------------|---------------------------|--------|
| Description                             |          | Actual    |    | Approved  | Projected    |   | Pro | oposed    |    | ange from<br>rior Year | Projected    | Change from<br>Prior Year |        |
| UDSA Long Term Par Outstanding          | Ś        | 4,262,396 | Ś  | 4,139,593 | \$ 4,139,593 |   | Ś   | 4,008,832 | \$ | (130,761)              | \$ 3,882,775 | \$ (126,057               |        |
| LIPA Long Term Par Outstanding          | <b>Y</b> | 2,864,214 |    | 3,167,465 | 3,167,465    |   | *   | 3,557,872 | 7  | 390,407                | 3,882,352    | 324,480                   |        |
| LIPA Short Term Par Balance             |          | 360,320   |    | 400,000   | 334,500      |   |     | 334,500   |    | (65,500)               | 334,500      | -                         |        |
| Total Par Outstanding                   |          | 7,486,930 |    | 7,707,058 | 7,641,558    |   |     | 7,901,204 |    | 194,146                | 8,099,627    | 198,423                   |        |
| LIPA Long Term Par To Be Issued         |          | 350,000   |    | 367,131   | 430,000      |   |     | 395,556   |    | 28,425                 | 527,793      | 132,236                   |        |
| Par Amount UDSA                         |          | 4,262,396 |    | 4,139,593 | 4,139,593    |   |     | 4,008,832 |    | (130,761)              | 3,882,775    | (126,057                  | )      |
| Par Amount LIPA                         |          | 3,574,534 |    | 3,934,596 | 3,931,965    |   |     | 4,287,928 |    | 353,332                | 4,744,645    | 456,717                   | 1      |
| Total Par Amount                        |          | 7,836,930 |    | 8,074,189 | 8,071,558    |   |     | 8,296,760 |    | 222,571                | 8,627,420    | 330,660                   |        |
| Capital Lease Obligations               | (a)      | 1,843,515 |    | 1,824,665 | 1,824,665    |   |     | 1,660,829 |    | (163,836)              | 1,493,746    | (167,083                  | )      |
| Total Par and Capital Lease Obligations |          | 9,680,445 |    | 9,898,854 | 9,896,223    |   |     | 9,957,589 |    | 58,735                 | 10,121,166   | 163,577                   | Α      |
| Excess of Revenues Over Expenses        |          | 17,122    |    | 1,100     | 9,250        |   | -   | (2,274)   |    | (3,374)                | 39,361       | 41,635                    |        |
|   |          | ,         |    |           | 5,25         |   |     | (-//      |    | (0,01.1)               | 50,000       |                           | 1      |
| Net Position Before Deferred Grants     |          | 472,188   |    | 462,899   | 481,438      |   |     | 479,164   |    | 16,266                 | 518,525      | 39,361                    |        |
| Deferred Grants                         | (b)      | 501,404   |    | 497,836   | 498,536      |   |     | 648,095   |    | 150,259                | 637,592      | (10,503                   | )      |
| Net Position                            | \$       | 973,592   | \$ | 960,735   | \$ 979,974   |   | \$  | 1,127,259 | \$ | 166,525                | \$ 1,156,117 | \$ 28,858                 | В      |
| Debt to Capital Ratio                   | (c)      | 90.9%     |    | 91.2%     | 91.09        | 6 |     | 89.8%     |    |                        | 89.7%        |                           | C=A/(A |
| Debt to Asset Ratio                     | (c)      | 105.2%    |    | 102.0%    | 97.39        | ó |     | 92.1%     |    |                        | 89.3%        |                           |        |

Note: (a) The 2020 Capital Lease and Long-term Obligation amounts and the associated Coverage calculation do not reflect GASB No. 87 (Leases) implementation.



<sup>(</sup>b) Deferred Grants are funds received from FEMA for a \$730.0 million storm hardening program. LIPA has deferred recognition of the grant income to align the grant receipts with the associated depreciation expense.

<sup>(</sup>c) Debt to Capital Ratio is calculated by taking (i) debt and capitalized leases and dividing by (ii) debt, capitalized leases, and Net Position. Debt to Asset Ratio is calculated by taking (i) total debt and capitalized leases and dividing by (ii) fixed assets and working capital.

### 2019 Proposed and 2020 Projected Operating and Capital Budgets

### **Capital Structure**

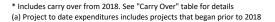
The Capital Structure shows the ratio of debt and net position. LIPA expects to fund its capital investment program utilizing a combination of pay-as-you-go funding from revenue, grants, and short and long-term debt financing through 2020.

After funding \$3.0 billion in infrastructure investments from 2017 through 2020, total projected debt outstanding for LIPA and UDSA will rise approximately \$790.5 million.

The Authority has significant capital lease obligation amortization during this period with total capital leases declining by \$350 million. Combined debt and capital lease balances across the period increase from \$9.7 billion at the end of 2017 to \$10.1 billion at the end of 2020. The Authority's Debt to Capital Ratio improves modestly from 90.9% in 2017 to 89.7% in 2020 while the Debt to Asset Ratio declines from 105.2% in 2017 to 89.3% in 2020.



|                         | Location         | Investment Description  | In Service Date  | Total Project Cost    | Project To Date Expenditures through 12/31/18 (a) | Proposed<br>2019      | Projected<br>2020   |
|-------------------------|------------------|---|------------------|-----------------------|---|-----------------------|---------------------|
| mission & Distribution  |                  |   |                  |                       |   |                       |                     |
| atory Driven Projects   |                  |   |                  |                       |   |                       |                     |
| Regulatory Driven Proje | East Garden City | EGC- Valley Stream (N-1-1)  | Dec-20           | 176,944<br>\$ 176,944 | 7,840<br>\$ <b>7.840</b>                          | 25,489 *<br>\$ 25.489 | 85,500<br>\$ 85.500 |
| Regulatory Driven Proj  | ects             |   |                  | \$ 176,944            | \$ 7,840  | \$ 25,489             | \$ 85,500           |
| Growth Projects         |                  |   |                  |                       |   |                       |                     |
| diowaii i iojecis       | West Bartlett    | Establish new 69/13 kV substation                                     | May-18           | 17,118                | 17.018  | 100                   | _                   |
|                         | Terryville       | Conversion and reinforcement and exit feeder projects                 | Dec-18           | 2,394                 | 1,817   | 577                   | -                   |
|                         | Sterling         | Install new distribution feeder                                       | Jun-19           | 5,250                 | 100   | 5,150                 | -                   |
|                         | Malverne         | Upgrade 69/13 kV substation & distribution feeder                     | Jun-19           | 25,281                | 18,636  | 6,645                 | -                   |
|                         | Pilgrim          | Replace 13kV switchgear & install new feeder                          | Jun-19           | 9,499                 | 5,240   | 4,259 *               | -                   |
|                         | Southampton      | Install new 69kV circuit to Canal                                     | Jun-19           | 29,536                | 7,867   | 20,019 *              | 78                  |
|                         | Arverne          | Underground 13kV feeder extension                                     | Jun-19           | 4,851                 | 2,171   | 2,680 *               | -                   |
|                         | Park Place       | Conversion and reinforcement and exit feeder projects                 | Jun-19           | 10,825                | 4,675   | 6,150                 |                     |
|                         | Massapequa       | New substation land acquisition                                       | Aug-19           | 2,300                 | 4,073   | 2,300                 | _                   |
|                         | Montauk          | Land acquisition Montauk replacement substation                       | Aug-19<br>Sep-19 | 6,025                 | 67  | 5,959                 | -                   |
|                         | Riverhead        | Install new 13kV circuit  | Dec-19           | 1,038                 | 67  | 5,959                 | 78                  |
|                         | Lake Success     | Smart Wires - Lake Success to Stewart Manor to Whiteside              | Dec-19           | 9,650                 | 144   | 8.377 *               | 220                 |
|                         | Malverne         |   | Dec-19           | 3,732                 | 100   | 2.637                 | 220                 |
|                         |                  | Reconfigure distribution circuits to Valley Stream                    |                  |                       |   |                       | 9.007               |
|                         | Flowerfield      | Upgrade 69/13 kV substation & distribution feeder                     | Jun-20           | 19,433                | 387   | 7,683 *               |                     |
|                         | MacArthur        | Install 27 MVAR Capacitor Bank  | Jun-20           | 2,663                 | 1,284   | 395                   | 70                  |
|                         | Round Swamp      | Establish new 69/13kV substation                                      | Jun-20           | 20,486                | 4,036   | 5,540 *               | 7,624               |
|                         | Ruland Road      | Install new 69 kV circuit to Plainview                                | Jun-20           | 59,571                | 3,659   | 15,710 *              | 21,48               |
|                         | Hero             | Upgrade substation from 23 kV to 33 kV                                | Jun-20           | 694                   | 23  | 24 *                  | 152                 |
|                         | Belmont          | Establish new 33/13kV substation                                      | Jun-20           | 51,261                | 1,120   | 19,430                | 23,684              |
|                         | Kings Highway    | Establish new 138/13 kV substation                                    | Jun-20           | 66,651                | 21,786  | 24,660 *              | 12,928              |
|                         | Hempstead        | Convert station to 69/13 kV   | Dec-20           | 38,885                | 23,715  | 9,677                 | 2,415               |
|                         | Roslyn           | Expand 138/13 kV substation and feeders                               | Dec-20           | 13,942                | 1,256   | 3,650 *               | 6,820               |
|                         | Deer Park        | Install 27 MVAR Capacitor Bank  | Jun-21           | 2,432                 | 1,002   | 100                   | 350                 |
|                         | Ronkonkoma       | Install new 138/69 kV transformer and switchgear                      | Jun-21           | 15,300                | -   | 625                   | 9,675               |
|                         | New South Road   | Expand 69/13kV substation & distribution cables                       | Jun-21           | 17,903                | 2,803   | 2,220                 | 4,440               |
|                         | Berry Street     | Establish new 69/13 kV substation and upgrade 69kV transmission lines | Jun-21           | 43,461                | 29,435  | 574                   | 6,539               |
|                         | Navy Road        | Establish new 23/13 kV substation (Montauk substation replacement)    | Jun-21           | 34,730                | 7,682   | 7,650 *               | 7,925               |
|                         | Wildwood         | Upgrade 69 kV circuit to Riverhead to 138 kV                          | Jun-21           | 11,191                | 138   | 249                   | 5,686               |
|                         | Bridgehampton    | Install new 69kv circuit to Buell                                     | Jun-21           | 46,917                | 556   | 2,705 *               | 18,648              |
|                         | Riverhead        | Install new 138 kV circuit to Canal                                   | Jun-21           | 105,189               | 165   | 7,600                 | 41,350              |
|                         | Culloden Point   | Upgrade substation from 23 kV to 33 kV                                | Jun-21           | 7,000                 | 65  | 1,392 *               | 1,753               |
|                         | South Fork       | Upgrade transmission lines from 23 kV to 33 kV                        | Jun-21           | 1,100                 | 39  | 200                   | 400                 |
|                         | Ocean Beach      | Install new 4kV feeder  | Jun-22           | 3,750                 |   | 200                   | 400                 |
|                         | Lindbergh        | Establish new 69/13kV substation                                      | Jun-22           | 64,827                | 6,359   | 25,015                | 7,335               |
|                         | Massapequa       | Establish new 69/13kV substation                                      | Jun-22           | 31,790                | 189   | 2,140 *               | 8,022               |
|                         | East Hampton     | Upgrade substation from 23 kV to 33 kV                                | Jun-22           | 5,100                 | 45  | 1,050                 | 300                 |
|                         | Buell            | Upgrade substation from 23 kV to 33 kV                                | Jun-22           | 11.625                | 60  | 1,514                 | 1,651               |
|                         | Amagansett       | Upgrade substation from 23 kV to 33 kV                                | Jun-22           | 17,090                | 168   | 5,779                 | 2,460               |
|                         | Peconic          | Upgrade existing distribution banks                                   | Dec-22           | 7.000                 | 100   |                       | 350                 |
|                         | Hither Hills     | Upgrade substation from 23 kV to 33 kV                                | Jun-23           | 15,278                | 40  | 1,851                 | 3.862               |
|                         | Various          | Distribution facilities to serve new business                         | Blanket          | 13,276                | 37.098  | 36,713                | 36.185              |
|                         | Various          | Residential underground development to serve new business             | Blanket          |                       | 12,060  | 12.000                | 10.600              |
| d Growth Projects       | various          | Residential underground development to serve new business             | Blatiket         | \$ 842,768            | \$ 213,003  | \$ 262,030            | \$ 253,323          |
| •                       |                  |   |                  | → 042,708             | ψ 213,005 j                                       | y 202,030             | y 233,323           |
| ty Projects             | Lake Success     | Phase Angle Regulator (PAR)   | Dec-17           | 3,684                 | 3,440   | 244                   | -                   |
|                         | Shelter Island   | Replace underground failed cable                                      | Jun-18           | 18,983                | 18,883  | 100                   | -                   |
|                         | Island Park      | Reconfigure transmission 33kV circuits                                | Dec-18           | 2,781                 | 2,631   | 150                   |                     |
|                         | Various          | Upgrade substation breaker controls for Non-Reclosure Assurance (NRA) | Dec-18           | 17,283                | 16.883  | 400                   | ·                   |





| Location           | Investment Description  | In Service Date    | Total Project Cost | Project To Date<br>Expenditures through<br>12/31/18 (a) | Proposed<br>2019 | Projected<br>2020 |
|--------------------|---|--------------------|--------------------|---|------------------|-------------------|
| Valley Stream      | Replace Phase Angle Regulator (PAR) transformer   | Dec-18             | 4,026              | 3,526   | 500              | -                 |
| Various            | Telecom connectivity and radio room upgrades  | Apr-19             | 175                | -   | 175              | -                 |
| Elwood             | Install bus tie breaker   | Jun-19             | 3,307              | 2,889   | 418              | -                 |
| Far Rockaway       | Storm hardening 33kV substation (damaged by Sandy)  | Jun-19             | 13,292             | 10,952  | 2,340            | -                 |
| Rockaway Beach     | Install new battery house and elevate batteries   | Jun-19             | 690                | 370<br>224  | 320              | -                 |
| Valley Stream      | Corrosion protection system upgrade for feeder 138-901  | Jun-19             | 1,560              |   | 1,336            | -                 |
| Hicksville         | Upgrade monitoring and alarm system for the oil storage areas   | Jul-19             | 200                | -   | 200              | -                 |
| Various            | Telecom alarm monitoring system   | Sep-19             | 200                | -   | 200              | -                 |
| Hewlett            | Upgrade copper to fiber for distribution automation   | Nov-19             | 270                | 2,167   | 270              | -                 |
| Barrett            | Procure new spare 220 MVA phase shifter transformer   | Dec-19             | 8,000              |   | 5,833            | -                 |
| Hicksville         | Purchase two mobile units   | Dec-19             | 3,295              | 170   | 3,125 *          | -                 |
| Northport          | Phase shifter replacement load tap changer controls   | Dec-19             | 500                |   | 500              |                   |
| Various            | Telecom communication cabinets upgrade  | Dec-19             | 465                | -   | 465              | -                 |
| Glenwood           | Feeder 69-477 terminal alarms   | Dec-19             | 201                | 81  | 120              | - 1110            |
| Fire Island Pines  | Install new 23 kV circuit to Davis Park   | Jun-20             | 4,226              | 1,054   | 1,386 *          | 1,140             |
| Far Rockaway       | Land rights acquisition (Phase 2)   | Dec-20             | 8,169              | 7,343   | -                | 826               |
| Various            | Upgrade corrosion protection system for pipe type cable   | Dec-21             | 17,500             | -   | 4,500            | 4,000             |
| Fire Island Pines  | Install new 23 kV circuit to Ocean Beach  | Jun-22             | 51,135             | 1,322   | 3,007 *          | 886               |
| East Garden City   | Switchgear replacement  | Dec-22             | 14,450             | -   | 250              | 5,193             |
| Northport          | Replace radiators for banks 1 to 4  | Dec-23             | 7,040              | -   | 1,040            | 1,680             |
| Various            | Substation rack replacement   | Dec-25             | 36,600             | -   | 100              | 1,500             |
| Various            | Distribution system improvements - services, branch lines & customer requests                           | Program            | -                  | 13,220  | 16,000           | 14,500            |
| Various            | Distribution breaker replacement program  | Program            | -                  | 473   | 745              | 745               |
| Various            | Underground distribution cable upgrade program  | Program            | -                  | 9,170   | 13,000           | 10,200            |
| Various            | Distribution protection and controls upgrade program  | Program            | -                  | -   | 486              | 410               |
| Various            | Mechanical relay replacement program  | Program            | -                  | 336   | 1,171            | 1,245             |
| Various            | Pipe type cable low pressure trip program   | Program            | -                  | 418   | 1,326            | 1,366             |
| Various            | Pipe type cable terminal pressure monitoring upgrade program  | Program            | -                  | 676   | 1,446            | -                 |
| Various            | Protection lease line upgrades  | Program            | -                  | 855   | 1,400            | 1,600             |
| Various            | Replacement of aging and non-functional Joslyn type ASUs  | Program            | -                  | 1,887   | 3,000            | 3,200             |
| Various            | Remote terminal unit replacement/upgrade program  | Program            | -                  | 399   | 1,262            | 1,362             |
| Various            | Substation battery replacement program  | Program            | -                  | 464   | 468              | 482               |
| Various            | Protection and controls upgrade program   | Program            | -                  | 700   | 1,045            | 1,100             |
| Various            | Substation control power transformer replacement program  | Program            | -                  | -   | 262              | 262               |
| Various            | Transfer trip/SCADA communication network upgrade program   | Program            | -                  | -   | 200              | 200               |
| Various            | Transformer major component replacement program   | Program            | -                  | 724   | 504              | 720               |
| Various            | Transformer monitoring program  | Program            | -                  | (3)<br>1,067  | 950<br>2,500     | 950<br>2,700      |
| Various            | Transmission breaker replacement program  | Program            | -                  |   |                  |                   |
| Various            | Transmission cables cathodic replacement program  | Program            | -                  | 187<br>709  | 363<br>1,000     | 374<br>1,050      |
| Various            | Update substation distribution breaker racking system   | Program            | -                  |   |                  |                   |
| Various            | Substation lightning & grounding upgrade program  | Program            | -                  | 208<br>499  | 790<br>491       | 790<br>2,213      |
| Various            | Upgrade supervisory controllers for Capacitor Banks   | Program            | -                  | 499   |                  |                   |
| Various            | Distribution storm hardening program - Install communication repeaters                                  | Program            | -                  | 600   | 3,500<br>486     | 10,000<br>410     |
| Various            | Transformer load tap changer replacements   | Program            | -                  | 600   | 248              | 410               |
| Various            | Distribution automation repeater upgrades   | Blanket            | -                  | 11,969  |                  | 10,446            |
| Various            | Accidents   | Blanket            | -                  | 11,969  | 10,208           | 10,446            |
| Various            | Cap and pin insulator replacement program   | Program            | -                  | 25.042  | 158              |                   |
| Various<br>Various | Distribution feeder reliability improvement program (Minor Extensions)  Distribution pole reinforcement | Blanket<br>Blanket |                    | 25,043<br>3,852   | 25,966<br>2,202  | 26,454<br>2,570   |
|                    |   |                    | -                  |   |                  |                   |
| Various            | Distribution pole replacements  | Blanket            | -                  | 13,609<br>7,005   | 13,518<br>3,690  | 13,935<br>2,726   |
| Various            | Substation equipment failures   | Blanket            | -                  |   |                  |                   |
| Various            | Distribution transformers - add/replace   | Blanket            | <del>-</del>       | 23,889  | 18,305           | 18,128            |
| Various            | Multiple customer outage program  | Blanket            | <del>-</del>       | 5,518   | 7,677            | 7,060             |
| Various            | Public works  | Blanket            | -                  | 8,500   | 7,623            | 8,793             |
| Various            | Transmission pole replacement   | Blanket            | -                  | 807   | 1,599            | 1,866             |
| Various            | Residential underground cable program   | Blanket            | -                  | 3,942   | 7,747            | 10,904            |
| Various            | System spares   | Blanket<br>Blanket | <del>-</del>       | 3,596<br>1,002  | 9,425<br>1,920   | 10,769<br>2,240   |
|                    |   |                    |                    |   |                  |                   |
| Various<br>Various | Transmission system failures  Transmission pipe type cable pump house                                   | Program            |                    | 1,002   | 1,920            | 2,240             |

**Total Reliability Projects** 



|  | Location          | Investment Description  | In Service Date | Total Project Cost | Project To Date<br>Expenditures through<br>12/31/18 (a) | Proposed<br>2019 | Projected<br>2020 |
|--|-------------------|---|-----------------|--------------------|---|------------------|-------------------|
| Tools, Equipment, Other, Econor            | mic, Salvage      |   |                 |                    |   |                  |                   |
|  | Various           | Two way radio system upgrade project                                    | Dec-19          | 47,668             | 23,061  | 12,388           | 3,500             |
|  | Farmingville      | Bald Hill repeater cabinet upgrade                                      | Dec-19          | 85                 | -   | 85               | -                 |
|  | Hicksville        | Electrical shop building - door replacement                             | Jun-20          | 608                | 8   | 200              | 400               |
|  | Jones Beach       | Jones Beach Energy & Nature Center                                      | Dec-20          | 9,000              | -   | 3,500            | 3,500             |
|  | Hicksville        | Transmission operations control room facility replacement               | May-23          | 84,000             | -   | 150              | 3,500             |
|  | Various           | LIRR program  | Program         | -                  | 1,916   | 1,000            | 1,000             |
|  | Various           | Feeder relay upgrade  | Program         | -                  | 176   | 494              | 500               |
|  | Various           | Substation security upgrade project                                     | Program         | -                  | 832   | 1,252            | 500               |
|  | Various           | Long Island Railroad right of way transmission pole replacement program | Program         | -                  | 12,541  | 19,270           | 9,040             |
|  | Various           | Dusk to dawn lighting   | Blanket         | -                  | 645   | 3,403            | 5,822             |
|  | Various           | Eye wash station additions  | Blanket         | -                  | -   | -                | 100               |
|  | Various           | Capital tools   | Blanket         | -                  | 3,249   | 2,880            | 3,200             |
|  | Various           | Transfer distribution facilities to new telephone poles                 | Blanket         | -                  | 3,277   | 3,524            | 3,112             |
|  | Hicksville        | Transmission control room - map board MUX                               | Blanket         | -                  | -   | 720              | -                 |
| Total Tools, Equipment, Other, E           | Economic, Salvage |   |                 | \$ 141,361         | \$ 45,706   | \$ 48,866        | \$ 34,173         |
|  |                   | <u> </u>  |                 |                    |   |                  |                   |
| <b>Grand Total Transmission &amp; Dist</b> | ribution          |   |                 | \$ 1,379,105       | \$ 481,138  | \$ 526,902       | \$ 561,028        |



| Information Technology Projects by        |   | In Secretar Days | Total Burling Con  | Project To Date Expenditures through | Proposed  | Projected |
|---|---|------------------|--------------------|--------------------------------------|-----------|-----------|
| Business Unit Transmission & Distribution | Investment Description  | In Service Date  | Total Project Cost | 12/31/18 (a)                         | 2019      | 2020      |
| Transmission & Distribution               | LI SCADA Network Upgrade to MPLS  | 2019             | 9,542              | 6,035                                | 3,507     |           |
|   | DSCADA  DSCADA  | 2019             | 6,231              | 2.079                                | 4,152 *   |           |
|   | CGI CAD Upgrade   | 2019             | 12.908             | 10.288                               | 2,620 *   | ,         |
|   | EMS Upgrade LCP   | 2019             | 6,373              | 1,582                                | 4.791 *   |           |
|   | Storm Damage Assessment & Repair Mobile App                                       | 2019             | 2,108              | 1,148                                | 960       |           |
|   | New Business/BRS  | 2019             | 627                | 369                                  | 258 *     | _         |
|   | T&D Mobile App Continuous Improvement & New Features                              | 2020             | Blanket            | - 303                                | - 230     | 1,200     |
|   | Transformer Monitoring and Data collection in T&D - Transformers                  | 2020             | Blanket            | _                                    | -         | 950       |
|   | NERC Compliance Protection test records Database for document and process control | 2020             | 750                | _                                    | _         | 750       |
|   | Transmission Control Charts Replacement and ACC solution required                 | 2020             | 500                | _                                    | -         | 500       |
|   | TOA Application for Transmission Ops  | 2020             | 300                | _                                    | -         | 300       |
|   | Mutual Aid crew management and Storm Dashboard                                    | 2020             | 500                | _                                    | _         | 500       |
|   | CYME Interfaces and connectivity  | 2020             | 250                | _                                    | _         | 250       |
|   | GIS Field Smart Designer (AUTP)   | 2021             | 4.000              | _                                    | _         | 2,200     |
|   | Team Center Upgrade   | 2020             | 2,200              | _                                    | _         | 2,200     |
|   | OMS Enhancements and work management continuous improvement                       | 2020             | Blanket            | -                                    | _         | 500       |
|   | Distribution Automation Database Replacement                                      | 2020             | 400                | -                                    | -         | 400       |
|   | Telecom DA Repeater Site JMUX Upgrade   | 2020             | Blanket            | -                                    | _         | 400       |
|   | P6 Analytics Portfolio Dashboard Reporting and risk scenarios Solution            | 2021             | 1,500              | -                                    | _         | 750       |
|   | Drone Vegetation management and LIRR Inspections                                  | 2020             | Blanket            | -                                    | -         | 500       |
|   | Relay and Substation database consolidation and reports                           | 2021             | 850                | -                                    | -         | 600       |
|   | Electric Service Database Consolidation and reports                               | 2021             | 850                | -                                    | -         | 600       |
|   | Automatic upload to NJUNS   | 2020             | 650                | -                                    | -         | 650       |
|   | T&D Data Lake & Analytics   | 2020             | Blanket            | -                                    | -         | 750       |
|   | GIS Validation  | 2021             | 950                | -                                    | -         | 450       |
|   | T&D Training technologies Virtual Reality/Augmented Reality                       | 2023             | 2,000              | -                                    | =         | 500       |
|   | GIS Upgrade   | 2023             | 9,250              | -                                    | =         | 750       |
|   | Primavera Upgrade   | 2022             | 4,000              | -                                    | =         | 1,500     |
| Total Transmission & Distribution         |   |                  | \$ 66,739          | \$ 21,501                            | \$ 16,288 | \$ 17,200 |
| Customer Service                          |   |                  | _                  |                                      |           |           |
|   | Customer 360/ Customer Analytics  | 2019             | Blanket            | -                                    | 1,360 *   | 1         |
|   | Customer 360/ Customer Analytics Enhancements Blanket                             | 2020             | Blanket            | -                                    | -         | 2,000     |
|   | CRM Modernization - Salesforce  | 2020             | 11,834             | 1,617                                | 7,217 *   | 3,000     |
|   | Salesforce Continuous Improvement Program   | 2020             | Blanket            | -                                    | -         | 1,000     |
|   | Rate Change 2018 and VDER   | 2019             | 548                | 474                                  | 74        | -         |
|   | Rate Change Enhancements Blanket  | 2020             | Blanket            | -                                    | -         | 750       |
|   | Mobile App  | 2019             | 1,194              | 294                                  | 900       | -         |
|   | Mobile App Enhancements Blanket   | 2020             | Blanket            | -                                    | -         | 500       |
|   | Pinpoint Project to Eliminate SSN#s   | 2019             | 1,253              | 408                                  | 845 *     | -         |
|   | New Business Portal   | 2019             | 842                | 190                                  | 652 *     | 1         |
|   | myAccount Enhancement Blanket   | 2019             | Blanket            | 1,811                                | 1,000     | 1,500     |
|   | Interactive Voice Response (IVR) Blanket (Continuous Improvement)                 | 2019             | Blanket            | 823                                  | 1,000     | 750       |
|   | Call Center Technology  | 2020             | Blanket            | -                                    | -         | 1,000     |
|   | Enhance / New Payment Processing Options  | 2022             | 3,098              | -                                    | =         | 1,000     |
|   | Collection CAS Continuous Improvement Program                                     | 2020             | Blanket            | -                                    | =         | 500       |
|   | AMI System Enhancements Continuous Improvement Program                            | 2020             | Blanket            | -                                    | =         | 1,431     |
|   | Voice Assistant (Multi channel)   | 2020             | Blanket            | -                                    | =         | 500       |
|   | Kubra Enhancement Continuous Improvement Program                                  | 2020             | Blanket            | -                                    | -         | 750       |
|   | Robotic Process Automation  | 2020             | Blanket            | -                                    | =         | 250       |
|   | CAS Continuous Improvement  | 2020             | Blanket            | -                                    | -         | 500       |
|   | Call Center LCP Software Upgrades   | 2020             | Blanket            | -                                    | -         | 500       |
| Total Customer Service                    |   |                  | \$ 18,769          | \$ 5,617                             | \$ 13,048 | \$ 15,931 |



| nformation Technology Projects b<br>Business Unit | y<br>Investment Description   | In Service Date | Total Project Cost | Project To Date<br>Expenditures through<br>12/31/18 (a) | Proposed<br>2019 | Projected<br>2020 |
|---|---|-----------------|--------------------|---|------------------|-------------------|
| formation Technology                              |   |                 |                    |   |                  |                   |
| ,   | IT Life Cycle Replacement Program - CICS DB2                                      | 2019            | 759                | 409   | 350              |                   |
|   | Middleware Upgrade/Replacement  | 2020            | 3,500              | -   | 1,000            | 2,5               |
|   | AWS Migration - Cloud-based Storage Implementation (Gateway)                      | 2019            | 500                | -   | 500              |                   |
|   | AWS Migration - Cloud-based Storage Implementation (Gateway) Enhancements Blanket | Blanket         | Blanket            | -   | -                | 6                 |
|   | AWS Migration - Standup AWS DMZ   | 2019            | 500                | =   | 500              |                   |
|   | Oracle 11.2 end of life - Replace with Open Source                                | 2020            | 949                | =   | 449              |                   |
|   | Data Storage Refresh/Replacement - Non-Mainframe Systems                          | 2019            | 500                | -   | 500              |                   |
|   | Network - Life Cycle Plan to Replace Aging Firewalls and Routers Part A           | 2019            | 600                | 449   | 151              |                   |
|   | Infrastructure LCP  | Blanket         | Blanket            | -   | -                |                   |
|   | LCP - Laptops   | 2019            | 1,100              | 350   | 750 *            |                   |
|   | LCP - Mobile Data Terminals (MDTs)  | 2019            | 1,774              | 74  | 1,700 *          |                   |
|   | LI LAN - NAC  | 2022            | 1,700              | -   | -                |                   |
|   | LI WAN - LCP to Upgrade AWS Testing Toolkit                                       | Blanket         | 1,300              | -   | -                |                   |
|   | LI LAN - ISE (Identity Service Engine)  | Blanket         | 3,225              | -   | =                |                   |
|   | LI LAN - Upgrade Infrastructure Support Tools                                     | Blanket         | 2,900              | -   | -                |                   |
|   | LI WAN - Internet Upgrade   | Blanket         | 350                | -   | -                |                   |
|   | Okta - Identity Access for employees and applications                             | Blanket         | 2,000              | -   | -                |                   |
|   | LI WAN - Copper to Fiber Network Transformation                                   | Blanket         | 700                | -   | -                |                   |
|   | LI WAN - WAN Diversity & SDWAN Implementation                                     | 2021            | 2,000              | -   | -                |                   |
|   | LI LAN - Stealthwatch and DNAC integration  | 2020            | 300                | -   | -                |                   |
| al Information Technology                         |   |                 | \$ 24,657          | \$ 1,282  | \$ 5,900         | \$ 7              |



<sup>\*</sup> Includes carry over from 2018. See "Carry Over" table for details
(a) Project to date expenditures includes projects that began prior to 2018

| Utility 2.0                | Investment Description            | Proposed<br>2019 | Projected<br>2020 |
|----------------------------|-----------------------------------|------------------|-------------------|
| Empowering Customers       | · ·                               | <u> </u>         | •                 |
|                            | Core AMI: Operational             | 50,061           | 47,788            |
|                            | Core AMI: PMO + Change Management | 2,000            | 2,000             |
|                            | Enabled AMI: Revenue Protection   | 1,050            | -                 |
|                            | Enabled AMI: Customer Experience  | 3,300            | 1,500             |
|                            | Enabled AMI: Outage Management    | 950              | -                 |
|                            | Enabled AMI: Rate Modernization   | 9,500            | -                 |
|                            | Enabled AMI: Analytics            | 4,100            | 600               |
|                            | Accelerated Meters to 2018        | (2,300)          | -                 |
| Total Empowering Customers |                                   | \$ 68,661        | \$ 51,888         |
| Evolving to the DSP        |                                   |                  |                   |
|                            | SGIP Interconnection              | -                | 2,270             |
|                            | Locational Value Study            | 1,000            | -                 |
|                            | NWA Planning & Analysis Tool      | -                | -                 |
| Total Evolving to the DSP  |                                   | \$ 1,000         | \$ 2,270          |
| Total Utility 2.0 Projects |                                   | \$ 69,661        | \$ 54,158         |



| Business Units  | Investment Description     | In Service Date | Total Project Cost | Project To Date<br>Expenditures through<br>12/31/18 <sup>(a)</sup> | Proposed<br>2019                     |   | Projected<br>2020                    |
|---|----------------------------|-----------------|--------------------|--|--------------------------------------|---|--------------------------------------|
| Customer Service  |                            |                 |                    |  |                                      |   |                                      |
|   | Purchase Electric Meters   | Blanket         | -                  | 8,629  | 6,915                                |   | 6,966                                |
|   | Install/Remove Meters      | Blanket         | -                  | 8,218  | 3,750                                |   | 3,793                                |
|   | Tools/Equipment            | Program         | -                  | 1,667  | 729                                  |   | 500                                  |
| <b>Total Customer Service Projects</b>  |                            |                 | -                  | \$ 18,513  | \$ 11,394                            |   | \$ 11,259                            |
| Facilities  | Excilition Services        | Program         |                    | 4.022  | 6.604                                | * | 4.534                                |
|   | Facilities Services        | Program         | -                  | 4,022  | 6,694                                | * | 4,534                                |
| Total Facilities Projects   | Shoreham Facility Upgrades | Program         | -                  | \$ <b>4,906</b>  | 2,250<br>\$ <b>8,944</b>             | * | \$ 4,534                             |
| Fleet   | Fleet                      | Program         |                    | 9,655  | 5,495                                |   | 10,735                               |
|   |                            |                 |                    |  |                                      |   |                                      |
| Total Fleet Projects  |                            |                 | -                  | \$ 9,655   | \$ 5,495                             |   | \$ 10,735                            |
| Total Fleet Projects  Grand Total PSEG Long Island Projects w FEMA Related Projects | vith Carryover             |                 | _                  | \$ 9,655   | \$ 5,495<br>\$ 657,632<br>\$ 153,609 |   | \$ 10,735<br>\$ 682,397<br>\$ 49,980 |



814,742

736,620

PSEG Long Island and FEMA Related

# 2018 Carry Over Costs into 2019 (Thousands of Dollars)

|                                    | Location                              | Investment Description                                       | 2019 Carry Over Costs |
|------------------------------------|---------------------------------------|--|-----------------------|
| Transmission & Distribu            | <u>ıtion</u>                          |  |                       |
| Regulatory Projects                |                                       |  |                       |
|                                    | East Garden City                      | EGC- Valley Stream (N-1-1)                                   | 3,153                 |
| Total Regulatory Projec            | ts                                    |  | \$ 3,153              |
|                                    |                                       |  |                       |
| Load Growth Projects               |                                       |  | 1                     |
|                                    | Arverne                               | Underground 13kV feeder extension                            | 200                   |
|                                    | Culloden Point                        | Culloden Pt. 23kV Conversion to 33kV                         | 1,384                 |
|                                    | Hero                                  | Hero Substation 9X 23kV to 13kV Conversion                   | 24                    |
|                                    | Bridgehampton                         | Bridgehampton (9R)-Buell (9E)-New 69kV Trans Ckt             | 2,700                 |
|                                    | Southampton                           | Canal (9C)-Southampton (9B)-New 69kV Trans Ckt               | 7,152                 |
|                                    | Flowerfield                           | Upgrade 69/13 kV substation & distribution feeder            | 80                    |
|                                    | Kings Highway                         | Kings Hwy Install New Substation and Associated Distribution | 7,468                 |
|                                    | Massapequa                            | Massapequa Install New Substation                            | 2,140                 |
|                                    | Pilgrim                               | Replace 13kV switchgear & install new feeder                 | 2,251                 |
|                                    | Roslyn                                | Expand 138/13 kV substation and feeders                      | 32                    |
|                                    | Round Swamp                           | Establish new 69/13kV substation                             | 730                   |
|                                    | Ruland Road                           | Ruland Rd. to Plainview New 69KV Circuit                     | 9,603                 |
|                                    | Lake Success                          | Smart Wires - Lake Success to Stewart Manor to Whiteside     | 356                   |
|                                    | Navy Road                             | Navy Rd. New 23-13 kV Sub & Assoc C&R                        | 3,825                 |
|                                    | Navy Road                             | Navy Road – 2nd 23-13kV Bank & Swgr and Trans / Dist Ckts    | 3,825                 |
| Total Load Growth Proj             | · · · · · · · · · · · · · · · · · · · | , ,  | \$ 41,770             |
|                                    |                                       |  |                       |
| Reliability Projects               |                                       |  |                       |
|                                    | Fire Island Pines                     | Install new 23 kV circuit to Ocean Beach                     | 490                   |
|                                    | Fire Island Pines                     | Install new 23 kV circuit to Davis Park                      | 1,386                 |
|                                    | Hicksville                            | Purchase two mobile units                                    | 170                   |
| <b>Total Reliability Project</b>   | S                                     |  | 2,046                 |
|                                    |                                       |  |                       |
| <b>Total Transmission &amp; Di</b> | istribution                           |  | \$ 46,969             |



# 2018 Carry Over Costs into 2019 (Thousands of Dollars)

|                                 | Location   | Investment Description                       | 2019 Carry Over Costs |
|---------------------------------|------------|--|-----------------------|
| Information Technology          |            |  | <u> </u>              |
| IT-Transmission & Distribution  | on         |  |                       |
|                                 |            | New Business Requirements                    | 200                   |
|                                 |            | New Business Web Portal                      | 150                   |
|                                 |            | EMS upgrade LCP                              | 250                   |
|                                 |            | CGI CAD Upgrade                              | 500                   |
| <u> </u>                        |            | LI DSCADA                                    | 250                   |
| Total IT-Transmission & Dist    | ribution   |  | 1,350                 |
| IT-Customer Services            |            |  |                       |
|                                 |            | CRM Modernization - Salesforce               | 600                   |
|                                 |            | Customer 360 - New Analytics Platform        | 360                   |
|                                 |            | Pinpoint Project to Eliminate SSN#s          | 100                   |
| Total IT- Customer Services     |            |  | \$ 1,060              |
| IT-Information Technology       |            |  |                       |
|                                 |            | LCP 2018 Prog - Laptops                      | 750                   |
|                                 |            | LCP 2018 Prog - Mobile Data Terminals (MDTs) | 1,700                 |
| Total IT-Information Technol    | logy       |  | \$ 2,450              |
| Total Information Technolog     | ïy         |  | \$ 4,860              |
|                                 |            |  |                       |
| Business Services               |            |  |                       |
| Facilities                      |            | <del>,</del>                                 |                       |
|                                 | Hicksville | Operations 2 Renovation                      | 2,041                 |
|                                 | Shoreham   | Shoreham Segmentation                        | 2,250                 |
| <b>Total Business Services</b>  |            |  | \$ 4,291              |
|                                 |            |  |                       |
| <b>Total Project Carry Over</b> |            |  | \$ 56,120             |



#### LIPA's Relationship with New York State Government

The Long Island Power Authority is a component unit of New York State. The Authority became the retail supplier of electric service in the Counties of Nassau and Suffolk (with certain limited exceptions) and a portion of Queens County known as the Rockaways (Service Area), on May 28, 1998 by acquiring the transmission and distribution system of the Long Island Lighting Company as a wholly owned subsidiary of the Authority. The Authority provides electric delivery service in the Service Area, which includes approximately 1.1 million customers. The population of the Service Area is approximately 2.9 million. In order to assist the Authority in providing electric service to its customers, the Authority entered into operating agreements to provide the Authority with the operating personnel, and a significant portion of the power supply resources, necessary for the Authority to provide electric service.

The Authority's role significantly changed as a result of the LIPA Reform Act which was passed and codified as Chapter 173, Laws of New York on June 21, 2013 by the New York State Assembly and Senate. Under the Authority's new business model, PSEG Long Island was selected as the Authority's service provider pursuant to the Amended and Restated Operations Services Agreement. Essentially all costs of operating and maintaining the Authority's T&D system incurred by PSEG Long Island are passed through to and paid for by the Authority.



#### **Budget Process**

Under the terms of the LIPA Reform Act and the Amended and Restated Operations Services Agreement, the LIPA Consolidated Budget and Financial Plan are jointly developed by LIPA and its service provider, PSEG Long Island.

The LIPA Consolidated Budget outlines projected spending by major expense and revenue category. The budget reflects the operating and capital costs required to provide electric service in the Service Area.

#### **Budget Development Schedule:**

- April through October: LIPA and PSEG Long Island develop projections of current year spending and preliminary budget forecasts for the upcoming year and financial plan.
- June through October: PSEG Long Island provides LIPA with preliminary Capital project projections.
- October:
  - PSEG Long Island provides LIPA with a preliminary budget. This includes projections for current year spending as well as a preliminary budget for the years covered by the financial plan. The preliminary budget submission is reviewed by LIPA.
  - o LIPA provides PSEG Long Island its portion of the Consolidated Budget by mid-October.
  - o PSEG Long Island produces a LIPA Consolidated Budget by the end of October.
  - o The LIPA Consolidated Budget is reviewed by senior level staff from both LIPA and PSEG Long Island.
- November:
  - o Public Hearings are held in November to solicit comments from the public.
  - o The Board of Trustees is briefed on the budget during Budget Workshops.
- December: The Board of Trustees votes on the adoption of the LIPA Consolidated Budget.



